CUSTODIAL AND MAINTENANCE SERVICES

CM.1. Communication Standard: ability to effectively listen and communicate (written and verbal) with a diverse audience including students, parents/guardians, staff, visitors, and community

Foundational	Proficient	Advanced/Mastery
Collect and share information in a professional and efficient manner.	Manage information important to creating a safe learning environment.	Be responsible for critical worksite/district communications. ^L
 understand and follow oral and written directions provide requested general information to students, parents/guardians, staff, visitors, and community share accurate information in a timely fashion Know expectations and guidelines for communicating in routine, sensitive, and confidential matters. [™] operate the school intercom systems and make announcements in a clear and pleasant voice maintain a schedule/calendar of cleaning and maintenance tasks access and respond to emails, texts, and other required formats report factually and promptly any unusual situations or events to administration or designee attend required staff meetings and trainings know emergency codes and phrases Continued on next page	 write emails, texts, and reports as required by job duties that are clear and grammatically correct provide comprehensive and accurate information to students, parents/guardians, staff, visitors, and community (e.g., inclement weather precautions for arrival/dismissal and recess) keep staff informed about school/district activities, requirements of the law and code, Board policy and regulations, and other information necessary for the functioning of the school facility identify and communicate possible hazardous situations with staff, students, parents/guardians, and visitors according to school/district policies serve, as appropriate, on staff committees to collect colleagues' input and share decisions and outcomes participate in professional learning concerning effective communication discuss with supervisor regarding emergencies, training needs, missing work, specific task expectations, etc. in a timely manner 	 coordinate dissemination of information to students, parents/guardians, staff, visitors, and community pertaining to worksite management and safety call for assistance, as needed, regarding utility interruptions and other emergencies de-escalate challenging behavior of students, parents/ guardians, staff, visitors and community with clear, calm verbal and nonverbal communications handle difficult conversations with a calm demeanor work collectively with staff to share expectations and deadlines with the completion of large or time-sensitive projects or emergencies (e.g., start and completion dates of projects, limitations of use, potential hazards, etc.) maintain positive internal communication system between all custodial staff deliver information to staff during meetings in the absence of administrator or designee write and compile reports, grant proposals (e.g., funds for new playscape, garden, or common area), and other important documents Mentor/coach others in role-alike positions on effective, professional, and culturally responsive communication.^M review written communications for qualities of professionalism, cultural sensitivity, and clarity guide mentees' reflection on interactions with students, parents/guardians, staff, visitors, and community for positive qualities and possible areas of improvement train other custodial staff in communication expectations and procedures
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L Indicates opportunities for leadership. M Indicates opportunities for mentoring. RM Indicates opportunities for being a role model.

CM.1. Communication Standard (continued)

Foundational	Proficient	Advanced/Mastery
 Engage students, parents/guardians, staff, visitors, and community politely and positively. greet students, parents/guardians, staff, visitors, and community with a smile and pleasant tone share and reinforce expectations for the use of physical space (e.g., restricted areas, proper use of equipment or furniture, room capacity limits, etc.) seek to understand the needs of students, parents/ guardians, staff, visitors, and community by asking clarifying questions and paraphrasing responses to confirm understanding of requests use professional language in all communications (e.g., conversations, email, written correspondence, and public meetings) listen with empathy to concerns of students, parents/ guardians, staff, visitors, and community identify escalating situations with students, parents/ guardians, staff, visitors, and community 	 Act as a liaison between school and community when interacting with and assisting students, parents/guardians, staff, visitors, and community. ^{RM} explain and reinforce worksite/district expectations for a positive learning environment research and provide comprehensive and accurate information facilitate transfer of information between school site/program and external stakeholders (e.g., district building and grounds, municipal zoning department, town fire/police department, etc.) know when and how to intervene in escalating situations (e.g., tone of voice, proximity, stance, etc.) use language that reinforces the positive academic and social expectations to increase appropriate school behavior use corrective feedback to discourage inappropriate behavior and respect the individual 	 Recommend areas for improvement in communications. ^L research and suggest software applications/devices serve on committee or work group gathered to improve communication quality and processes

CM.2. Cultural Competence Standard: ability to examine one's own cultural context, understand cultural contexts of others, and interact across cultural contexts with sensitivity to differences (e.g., economic, race, gender, and disability)

Foundational	Proficient	Advanced/Mastery
Recognize differences among and across groups of people. • understand social construction resulting in stratification	Understand the value of diversity in a learning environment in order to create opportunities that will include and maximize students' strengths.	Identify and address the consequences of inequities based on racial, socioeconomic, gender, disability or othe aspects of identity or group membership. ^L
of groups of people	• recognize the unique combination of cultural variables	 participate in school/district equity activities
 identify cultural norms that vary based on race, language, socioeconomic status, country of origin, gender, religion, and other aspects of identity aware of systemic, institutional inequities based on race 	 (e.g., race, language, economics, country of origin, gender, religion, ability/disability, etc.) within the worksite/district/community as assets access resources to increase knowledge of how race, 	 participate on school/district's racial justice and equity teams lead racial justice and equity conversations and learning opportunities with students, parents/guardians, staff,
and other differences (e.g., disparity by race/ethnicity and ability/disability in academic achievement and employment)	 ethnicity, and other aspects of diversity intersect examine beliefs and attitudes to discern strengths, preferences, and biases of self and others in order to 	 review school/district policies and practices for equity and cultural responsiveness, and recommend changes
 know district policies regarding bullying and harassment/sexual harassment of students and/or staff Recognize one's reaction to individuals or groups who are 	 expand understanding of racial and cultural diversity acknowledge power imbalance occurs when one group's identity is established as the norm (e.g., individual can be bullied when another feels empowered to do so) 	 share effective practices and protocols that support physical and/or social-emotional well-being during interracial and intraracial interactions
different from oneself. ™ → aware of personal implicit and explicit biases → manage personal reactions to difference and expand ability to work with others	Understand how one's own culture–all experiences, background, knowledge, skills, beliefs, values, and interests–shapes sense of self, and how one fits into family, school, community, and society and impacts interaction	Use one's own cultural experiences, background, knowledge, skills, beliefs, and values to mentor/coach students and applicable staff in racial justice and cross-cultural experiences. ^{M, L}
Build relationships of mutual respect and seek to understand diverse perspectives. ™	 with others. [™] reflect on own racial, social class, gender experiences to identify generalized social norms and expectations 	 engage in racial and cross-cultural dialogue with students in settings outside the classroom
accept diversity as the norm, and part of working with all students, parents/guardians, staff, visitors, and community effectively	 reflect on how worksite/district policies and practices match or are different from own experiences and 	 process racial and cross-cultural events with mentee(s) Identify the need for additional cultural competence training and seek those resources. ^L
 learn about and respect different racial and cultural backgrounds, customs, ways of communicating, traditions, and values 	expectations Work collaboratively with members of racially and culturally diverse groups. ^L	 access information on racial-identity development review factors that affect interactions across racial and cultural groups, including historical experiences and
 speak clearly and with a friendly, courteous tone 	 use racial consciousness and cross-cultural understanding to communicate effectively 	relationships among groups in a local community
Acknowledge the value of speaking multiple languages. learn key phrases in language of students, parents/ guardians, staff, visitors, and community	 provide services attending to the racially and culturally diverse needs of students, parents/guardians, staff, 	 understand historical development of access to education by race, class, gender, disability, etc. in the United States
advocate for worksite signage in multiple languages	 visitors, and community participate in activities with interracial and cross-cultural groups in school and in the larger community 	 acquire advanced training in facilitating racial equity a cross-cultural dialogue with students, parents/guardia staff, visitors, and community
	Continued on next page	 increase literacy (i.e., listening, speaking, reading, writing) in additional languages

CM.2. Cultural Competence Standard (continued)

Foundational	Proficient	Advanced/Mastery
	Understand the impact of racial and cultural differences in educational and work environments.	
	 recognize impact of own behavior on others regardless of intent, and modify behavior when impact is revealed 	
	 apply cross-cultural communication skills (e.g., different ways of showing respect, seeking assistance, sharing personal information, etc.) 	
	Model cultural competence in interactions with students, parents/guardians, staff, visitors, and community. ^{RM}	
	• express awareness of own implicit and explicit biases	
	 ask questions to determine if missing perspectives have been sought and included in decisions 	
	 use protocols and skills in cross-cultural and interracial interactions 	

CM.3. Organization Standard: ability to prioritize, plan, and execute tasks efficiently and effectively

Foundational	Proficient	Advanced/Mastery
ollow procedures for collecting, managing, and maintaining information needed for job duties. written directions and procedures for routine maintenance of equipment weekly checklist of supplies and submittal to supervisor or online system report needed repairs to supervisor or building principal Manage work duties effectively within time llotted/allocated. buffing and polishing floors after regular school hours cleaning classrooms, bathrooms, hallways, gym and school grounds around academic schedule to lessen disruption ollow directions and recommended operating rocedures for job-related equipment. dust or wipe surfaces prior to cleaning the floor maintain clear and clean work area	 Proficient Maintain ready access to information and equipment necessary for job duties, including notifications and updates. record-related equipment and building maintenance, product information, correspondence, reports, school policies and procedures maintain a list of cleaning chemicals for posting notices of hazardous chemical interactions keep usage data to anticipate different paper supply needs (e.g., high-use bathrooms) receipt of deliveries of supplies Model efficient and effective workload management. ^M share best practices on staying organized at work with new employees tracking system for work completed and work to do schedule cleaning tasks to minimize noise and distraction to students' learning snow and ice removal from high-traffic areas 	 Use management tools to prioritize tasks and workload in advance for efficiency in daily and long-term project completion.^L apps that track daily, weekly, monthly, and annual maintenance Analyze systems and procedures for efficiency and effectiveness, and suggest or implement improvements. waste management and prevention enhance routine maintenance procedures and schedul Manage administrative, fiscal, and facilities functions responsively.^M inventory management respond to department budget requirements monitor use of facilities by outside groups Manage or lead complex, multifaceted projects related to job duties.^L large-scale building maintenance projects, facilities
replace paper supplies as required	 show and ice removal from high-traffic areas Work cooperatively with other staff on emergencies and/or the completion of large, complex or time-sensitive projects. dust and debris mitigation during building or remodeling projects cleanup required prior to opening building to students playing fields maintenance Perform maintenance tasks for equipment and information systems to ensure readiness to complete job duties. replace buffer pads, winterize snow thrower, seasonally replace air filters, etc. 	 Inige scale building manuferiance projects, identities renovations, relocating staff, etc. Mentor/coach others in developing or maintaining organization skills related to job duties. ^M records management ordering supplies online tracking system coordinate on-the-job training

CM.4. Reporting Standard: ability to understand the responsibilities of a mandated reporter and what, when, how, and to whom reports should be filed

Foundational	Proficient	Advanced/Mastery
 Know and follow child safety/welfare laws, reporting policies and procedures, and repercussions of noncompliance (i.e., district, Board, state, federal). mandated reporting school expectations for positive behavior, and continuum of responses for unexpected behavior Know and report breaches in student and staff codes of conduct, bullying, harassment, and other policies (e.g., acceptable use). student and adult behavior all accidents or incidents, as required by school policy and state law bomb threats or other threats of violence identify and report a situation to the proper administrator, and document the situation violent or aggressive student chemical or laboratory spills or accidents understand the chain of command for reporting procedures Maintain the necessary documentation for required agency and individual reports. ^{RM} student recognition for positive behavior deliveries, equipment, inventory damage and necessary repairs inconsistencies or errors in deliveries or inventory 	 Recognize signs of neglect/abuse, substance abuse, or self-injury behavior involving students or staff. observe student demeanor and attitude changes over time based on knowledge of student apply understanding of race/cultural competence when reporting concerning behavior to mitigate implicit bias Clarify reporting procedures for others and assist in notifying proper authorities. ^M factual reporting using appropriate terminology proper use and submission of all forms and documents potential responses to reporting, and of legal obligations and proceedings that follow reporting know when to activate the chain of command Represent the school/district in a professional manner when reporting all incidents. ^{RM} abide by protocols and confidentiality agreements Follow work orders through to completion. record and report progress throughout work order duration 	Participate with administrators and other stakeholders in creating and implementing professional development o reporting requirements for custodial staff. ^L • collect current reporting requirements • organize information for presentation Prepare required agency and individual reports and maintain all appropriate records. • custodial equipment and maintenance upkeep reports • advanced recordkeeping of inspection sheets Mentor/coach others on safety policies, procedures, documentation, and reporting protocols. ^M • student and adult behavior • accidents or incidences at the worksite or during sponsored activities

CM.5. Ethics Standard: ability to maintain a high level of ethical behavior, confidentiality, and privacy of any information regarding students, staff, and all job-related matters

Foundational	Proficient	Advanced/Mastery
Contribute to the learning environment by nurturing	Display ethical and professional behavior in working	Mentor/coach others in ethical conduct. ^M
positive ethical and moral practices. RM	with everyone who communicates–or is associated–with the worksite. ^{RM}	• update staff on new procedures and policies
 be honest in dealing with lost items, reporting, and recordkeeping 	 be responsible and accountable for individual performance and continually strive to demonstrate 	 lead workshops or webinars on ethical behavior in educational settings
 consider racial and cultural context when making ethical decisions 	competence	Lead others in ethical behavior. ^L
 be responsible for security items such as keys, radios, passcodes 	 resolve problems and conflicts, including discipline, according to the law and school policy 	 maintain high level of professional competence and integrity when exercising professional judgment
 exercise self-control, discipline, and integrity 	 use institutional or professional resources and privileges only for job-related duties 	 observe, identify, and explain proper ethical conduct to students and staff
 use language appropriate to a learning environment 	 deal considerately and justly with students, parents/ 	 respect the values and traditions of the diverse cultures
 maintain high-quality work 	guardians, staff, visitors, and community	represented in the school/district and community
 focus on effective use of time 	 consider biases in procedures and practices that 	• identify and report violations to the code of conduct
• use leave time in accordance with school/district policy	compromise social justice when making ethical decisions	• advocate for change in regulations and statutes when
Know the laws, district policies, and procedures related to ethical behavior and confidentiality.	Maintain professional relationships with students, parents/ guardians, staff, visitors, and community both in and outside the worksite.	such legislation conflicts with ethical guidelines and/or student/employee rights
• read and follow employee code of conduct/handbook	 serve as an individual example of appropriate ethical 	 notice when policies, practices, or laws are harmful to individuals, groups, or the community
 read and follow Technology Acceptable Use Policy 	conduct	 consider the conflict between the value of obeying the
 know and use the proper protocol to communicate and address concerns 	 respond in a timely manner to feedback about personal performance and adapt accordingly 	law and the value of serving people
 maintain confidentiality concerning student and staff 	 be conscious of potential discriminatory practices 	 stay informed about current social issues that differentially affect students, schools, and communities
information Develop relationships with students, parents/guardians,	based on a person's disability, race, gender, cultural background, religion, or sexual orientation	 initiate action for social justice
staff, visitors, and community based on mutual respect	 strive for quality in delivery of services 	
both in and outside the worksite.know and participate in development of positive school	 participate in sense of collective responsibility for high-quality work and services 	
culture to support a safe, inclusive learning environment	Exercise confidentiality and privacy of any information	
 know and follow protocols for positive engagement with parents/guardians and the community 	regarding students and staff in all job-related matters by following all rules, regulations, and policies.	
	 conduct conversations about students or other confidential matters privately 	
	 keep details of confidential matters limited to those who need to support and provide service 	
	• secure and protect documents from casual viewing	
	 inform appropriate personnel of breaches in confidentiality 	

CM.6. Health & Safety Standard: ability to protect the health and safety of oneself and others by knowing and executing health, safety, and emergency protocols/procedures with fidelity

Foundational	Proficient	Advanced/Mastery
Know basic safety, first aid, and Occupational Safety and Health Administration (OSHA) information as required by	Maintain valid safety and first aid/CPR/AED certificates as required by job duties.	Participate on safety committees at the school, district, community, and/or state level. ^L
 job duties. first aid certification, AED training, and blood-borne pathogen training Know and fulfill assigned and designated functions during practice and active emergency/evacuation procedures. keep emergency plan in easily accessed location station oneself at designated location to direct emergency responders 	 register for first aid, CPR/AED certification classes every two years access refresher materials online annually Remain current with any new policies/procedures that ensure the health and safety of students and staff. know policies/procedures for reporting all accidents occurring on school grounds know safety hazard reporting 	 take note of action items contribute to discussion based on experience and knowledge of building maintenance safety serve as staff liaison Advocate for positive changes that will improve the health and safety of students and staff.^L suggest improvements to cleaning workflow to minimize impact on classroom and public space usage
Know worksite rules and policies for student and staff codes of conduct related to safety. [™] ∘ areas of refuge	Recognize behaviors that students may exhibit during emergency situations. ^L plan for students who may have a seizure, run away, hide, 	
 fire drill, evacuations, and lockdown procedures Make quick and accurate decisions in difficult situations. know procedures for person with a knife or firearm 	 etc. in response to stressful situations implement protocol for students with a history of unpredictable or violent behavior 	healthy cleaning Know terms and acronyms used by public safety officials, Federal Emergency Management Agency (FEMA), and local and state emergency preparedness agencies.
 call for ambulance/emergency support make appropriate staff aware of the situation Maintain security and safety with regard to visitors in the building. 	 Display confidence and poise when making judgment calls during emergency drills or events. [™] • use a firm, calm voice and controlled breathing • use practiced, predetermined phrases for clarity 	 select terms and acronyms* most relevant to school emergencies, learn their meanings, and commit to memory Respond to and coordinate emergency and disaster
 know sign-in procedures and parameters for visitors in the building, (e.g., name badge visible, in permitted areas, observing school expectations, etc.) 	under stress Honor privacy and exercise confidentiality of all personal information regarding students, parents/guardians, staff, visitors, and community.	 or practice operation of emergency communication devices
 know procedures for stranger in the building/on campus opening and securing the building evacuation paths utility shutoffs 	 share only needed information with emergency or other assisting staff 	 participate in mock emergency drills Recognize when a student or colleague is experiencing problems (e.g., educational, behavioral, developmental, health, or safety related) in order to prevent escalation/ emergency.
 respond accord to plan when an emergency code is announced 		 apply knowledge from daily interaction with students apply de-escalation skills and procedures
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*The FEMA Acronyms, Abbreviations & Terms job aid is housed at fema.gov with a search feature that allows the user to find the meaning of individual acronyms and abbreviations, and lists related to specific areas of disaster management.

CM.6. Health & Safety Standard (continued)

Foundational	Proficient	Advanced/Mastery
Know the physical design, location of emergency/electrical panels, safe areas, and operations of the worksite.		Mentor/coach others regarding emergency policies and procedures. ^M
• follow daily and alternative bell schedule		 evacuation paths and protocols
Know different roles in health and safety beyond cleaning and care of facility.		• stranger-in-the-building scenarios
 read and understand safety data sheets 		 weather- and environment-related emergencies emergency and surveillance equipment

CM.7. Technology Standard: ability to use electronic devices to problem solve and complete work-related duties

Foundational	Proficient	Advanced/Mastery
Operate computer and/or other digital devices and	Monitor job-related emails routinely. ™	Research trends/issues pertaining to the job. ^L
latforms required for job duties.	 twice daily or as directed by supervisor 	 janitorial health/safety guidance
security camera system, telephone/walkie-talkie/radios	Operate advanced settings of maintenance systems and	 cleaning/chemical usage
heating, ventilation, air conditioning (HVAC)	equipment needed to perform job duties.	 integrated pest management
email	• camera system	Download specific programs for building maintenance.
printer	• HVAC	 app for tracking energy usage
district website	• telephone	 inventory-management program
internet	 work order tracking 	Review and manage data, as needed, for accurate
online or virtual professional development	Use appropriate job-related programs.	data analysis.
appropriate software for job requirements	 web and document searches 	 track work order accounts, payroll programs, inventor;
Operate standard office equipment.	 input data, as needed, for accurate data management 	control, etc.
copier	(e.g., equipment usage information, fuel usage, inventory control)	Mentor/coach other maintenance staff to use internet/ software applications safely and independently. ^M
entry door intercom and access		
nput data, as needed, for accurate data management.	Know how to contact Information Technology (IT) department and report specific issues.	 schedule time with mentee to review digital requirements of job duties
input and access personal information (e.g., hours, pay	 designated email for reporting 	• schedule time with mentee to review worksite/district
stubs, leave requests, etc.)	 screen shot of error messages 	Acceptable Use Policy
now worksite's Acceptable Use Policy.	 note clear sequence of events prior to technology issue 	• opportunity to answer questions about Acceptable Us
read annually and submit signature page	 understand the reporting procedure for misuse of 	Policy
Know terminology in order to solve common	technology, cyberbullying, inappropriate images, etc.	 access to work tasks in project management system
echnology issues.	and who to refer the situation to	 HVAC control system
dialogue box, error message window, etc.	Model safe internet and technology use. ^{RM}	Manage a social media presence. ^L
earn and adopt new technology methods.	 responsible social media use 	 notice of upcoming school maintenance and
electronic devices for monitoring HVAC	• appropriate response to phishing, trolling, spam, etc.	informational messages
	• know student data privacy rules and/or laws	 feedback from students, parents/guardians, staff, visitors, and community via worksite/district Facebook page and/or online platform

CM.8. Professionalism Standard: ability to present and conduct oneself in a professional manner in all job settings

Foundational	Proficient	Advanced/Mastery
Align appearance appropriately to job duties and professional expectations as outlined in handbook or	Project a positive image to the community through communication, involvement, and personal conduct. ^{RM}	Seek or maintain connections with the larger community. liaison to the municipal public works department
ob description. uniform shirt and pants, clean and wrinkle-free	 commitment to providing a clean and welcoming environment 	 vendor or service repair individuals
sturdy footwear or boots appropriate to clean or	 communicate clearly and directly with students, 	 effective recycling program or procedures with student and staff
perform maintenance tasks in educational setting	parents/guardians, staff, visitors, and community Maintain emotional control in stressful situations.	Engage in the improvement of the profession through
model school procedures and expectations	• use a firm, calm voice and controlled breathing	 active participation in professional organizations. ^L attend local union meetings
greet students, parents/guardians, staff, visitors, and community in a dignified, positive manner	 ask clarifying questions 	 take on a position in local or state union
respond to requests for information or assistance	Establish and maintain effective working relationships with others both in and outside of the worksite. ${\ensuremath{^{\rm PM}}}$	 seek resources from the International Sanitary Supply Association (ISSA) or similar organization
promptly provide appropriate information to students, parents/	 understand needs and perspectives of students, parents/guardians, staff, visitors, and community 	 attend cleaning and hygiene expos or conferences
guardians, staff, visitors, and community	 seek solutions to identified needs with appropriate staff 	Demonstrate initiative in identifying areas of need and opportunities for improvement. ^L
demonstrate honesty and integrity in making decisions appropriate use of language around students	Maintain current knowledge of procedures, policies, and laws. ^L	 anticipate needs for cleaning or set-up of physical space
Know the roles and responsibilities of your career field.	 competent use of cleaning/maintenance methods, 	for different groups of usersimprove waste management and recycling practices
perform general housekeeping and other support functions on a regular and as-needed basis non-custodian duties outlined in job description	 materials, tools, and equipment use culturally responsive procedures for engaging students, parents/guardians, staff, visitors, and community when performing work tasks 	 recommend to administration or designee improvements needed in facility management and/or safety operations
work independently (e.g., initiate tasks, complete tasks within assigned time frame without prompting)	 know requirements for maintaining a healthy and safe learning environment 	 create educational environments and learning spaces that are well cared for and reflect value for education
Vork collaboratively with a team. ™	Respond appropriately to instruction and feedback.	 programming for staff and students on how they can contribute to a clean and safe learning environment
acknowledge merits of multiple viewpoints or ideas share ideas with and accept ideas of team members	 develop strategies for continuous improvement 	Seek additional certifications.
understand team structures and how to contribute for	 seek to understand specifics of corrective feedback and how to change behavior or processes to improve 	• custodial technician certificate
the best interest of the students	Shift tasks and priorities when necessary.	• custodian supervisor courses
	• interrupt or reschedule planned tasks as needed	Mentor/coach others in role-alike positions on professionalism standards. ^M
	 ask clarifying questions to understand needs and new priorities 	 communicate importance of custodial work to a positi learning environment