

F.1. Communication Standard: ability to effectively listen and communicate (written and verbal) with a diverse audience including students, parents/guardians, staff, visitors, and community

Foundational	Proficient	Advanced/Mastery
Collect and share information in a professional and efficient manner.	Manage information important to creating a safe learning environment.	Be responsible for critical worksite/district communications. ^L
 understand and follow oral and written directions necessary for the functioning of the cafeteria (e.g., cooking/warming procedures, serving guidelines, cashier duties, etc.) provide general information to students, parents/ guardians, staff, visitors, and community regarding National School Nutrition requirements share accurate information in a timely fashion (e.g., changes in breakfast options, monthly menu via school newsletter, daily menu via morning announcements, etc.) Know expectations and guidelines for communicating in routine, sensitive, and confidential matters. RM operate the school intercom systems and make announcements in a clear and pleasant voice access and respond to emails, texts, and other required formats report factually and promptly any unusual situations or events to supervisor, administration, or designee attend required staff meetings and trainings know emergency codes and phrases Continued on next page	 write emails, texts, and reports as required by job duties that are clear and grammatically correct provide comprehensive and accurate information regarding school nutritional services, sanitation and safety standards, and food allergy precautions, as needed assist supervisor or designee in handling interruptions, asking clarifying questions to determine immediacy of need serve, as appropriate, on staff committees to collect colleagues' input and share decisions and outcomes participate in professional learning concerning effective communication discuss with supervisor regarding emergencies, training needs, missing work, specific task expectations, etc. in a timely manner Act as a liaison between school and community when interacting with and assisting students, parents/guardians, staff, visitors, and community. RM explain and reinforce school/district expectations for a positive learning environment in the cafeteria research and provide comprehensive and accurate information facilitate transfer of information between school site/ 	 coordinate dissemination of information to students, parents/guardians, staff, visitors, and community regarding food services and cafeteria procedures call for assistance, as needed, giving clear details about medical, security, or other emergencies de-escalate challenging behavior of students, parents/ guardians, staff, visitors and community with clear, calm verbal and nonverbal communications handle difficult conversations with calm a demeanor work collectively with staff to share expectations and deadlines for the completion of large or time-sensitive projects or emergencies (e.g., annual deep clean, kitchen remodeling, grant applications, etc.) maintain positive internal communication system between all cafeteria workers write and compile reports, grant proposals, and other important documents Mentor/coach others in role-alike positions on effective, professional, and culturally responsive communication. M review written communications for qualities of professionalism, cultural sensitivity, and clarity guide mentees' reflection on interactions with students, parents/guardians, staff, visitors, and community for positive qualities and possible areas of improvement
	program and outside agencies and districts (i.e., Health Department)	 train other food service staff in communication expectations and procedures
	 know when and how to intervene in escalating situations (e.g., tone of voice, proximity, stance, etc.) 	stay current and share best practices relating to communication strategies
	 use language that reinforces the positive academic and social expectations to increase appropriate school behavior 	Recommend areas for improvement in communications. Lorest research and suggest software applications/devices
	use corrective feedback to discourage inappropriate	serve on committee or work group gathered to improve

L Indicates opportunities for leadership. M Indicates opportunities for mentoring. RM Indicates opportunities for being a role model.

behavior and respect the individual

communication quality and processes

F.1. Communication Standard (continued)

Foundational	Proficient	Advanced/Mastery
Engage students, parents/guardians, staff, visitors, and community politely and positively.		
 greet students, staff, and visitors in the serving line or at cash register with a smile and pleasant tone 		
 share and reinforce expectations for positive school- wide behavior (e.g., be safe in the cafeteria by sitting while eating; be responsible by clearing your table; be respectful by not talking with food in your mouth, etc.) 		
 seek to understand the needs of students, parents/ guardians, staff, visitors, and community by asking clarifying questions and paraphrasing responses to confirm understanding of requests 		
 use professional language in all communications (e.g., conversations, email, written correspondence, and public meetings) 		
 listen with empathy to concerns of students, parents/ guardians, staff, visitors, and community 		

F.2. Cultural Competence Standard: ability to examine one's own cultural context, understand cultural contexts of others, and interact across cultural contexts with sensitivity to differences (e.g., economic, race, gender, and disability)

Foundational Proficient Advanced/Mastery

Recognize differences among and across groups of people.

- understand social construction resulting in stratification of groups of people
- identify cultural norms that vary based on race, language, socioeconomic status, country of origin, gender, religion, and other aspects of identity
- aware of systemic, institutional inequities based on race and other differences (e.g., disparity by race/ ethnicity and ability/disability in academic achievement and employment)
- know district policies regarding bullying and harassment/sexual harassment of students and/or staff

Recognize one's reaction to individuals or groups who are different from oneself. $^{\rm RM}$

- aware of personal implicit and explicit biases
- manage personal reactions to difference and expand ability to work with others

Build relationships of mutual respect and seek to understand diverse perspectives. RM

- accept diversity as the norm, and part of working with all students, parents/guardians, staff, visitors, and community effectively
- learn about and respect different racial and cultural backgrounds, customs, ways of communicating, traditions, and values
- speak clearly and with a friendly, courteous tone

Acknowledge the value of speaking multiple languages.

- learn key phrases in language of students, parents/ guardians, staff, visitors, and community
- post signage, menu, and labels in multiple languages
- use photos or pictograms along with signage, menu, and labels to assist in translation

Understand the value of diversity in a learning environment in order to create opportunities that will include and maximize students' strengths.

- recognize the unique combination of cultural variables (e.g., race, language, economics, country of origin, gender, religion, ability/disability, etc.) within the worksite/district/community as assets
- access resources to increase knowledge of how race, ethnicity, and other aspects of diversity intersect
- examine beliefs and attitudes to discern strengths, preferences, and biases of self and others in order to expand understanding of racial and cultural diversity
- acknowledge power imbalance occurs when one group's identity is established as the norm (e.g., individual can be bullied when another feels empowered to do so)

Understand how one's own culture–all experiences, background, knowledge, skills, beliefs, values, and interests–shapes sense of self, and how one fits into family, school, community, and society and impacts interaction with others. RM

- reflect on own racial, social class, gender experiences to identify generalized social norms and expectations
- reflect on how worksite/district policies and practices match or are different from own experiences and expectations

Work collaboratively with members of racially and culturally diverse groups. ^L

- use racial consciousness and cross-cultural understanding to communicate effectively
- provide services attending to the racially and culturally diverse needs of students, parents/guardians, staff, visitors, and community
- participate in activities with interracial and cross-cultural groups in school and in the larger community

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Identify and address the consequences of inequities based on racial, socioeconomic, gender, disability or other aspects of identity or group membership. ^L

- participate in school/district equity activities
- participate on school/district's racial justice and equity teams
- lead racial justice and equity conversations and learning opportunities with students, parents/guardians, staff, visitors, and community
- review school/district policies and practices for equity and cultural responsiveness, and recommend changes
- share effective practices and protocols that support physical and/or social-emotional well-being during interracial and intraracial interactions
- coordinate with public services to develop a backpack program for students with food insecurity

Use one's own cultural experiences, background, knowledge, skills, beliefs, and values to mentor/coach students and applicable staff in racial justice and cross-cultural experiences. M, L

- engage in racial and cross-cultural dialogue with students in settings outside the classroom
- process racial and cross-cultural events with mentee(s)

Identify the need for additional cultural competence training and seek those resources. ^L

- o access information on racial-identity development
- review factors that affect interactions across racial and cultural groups, including historical experiences and relationships among groups in a local community
- understand historical development of access to education by race, class, gender, disability, etc. in the United States
- acquire advanced training in facilitating racial equity and cross-cultural dialogue with students, parents/guardians, staff, visitors, and community
- increase literacy (i.e., listening, speaking, reading, writing) in additional languages

F.2. Cultural Competence Standard (continued)

Foundational	Proficient	Advanced/Mastery
	Understand the impact of racial and cultural differences in educational and work environments.	
	 recognize impact of own behavior on others regardless of intent, and modify behavior when impact is revealed 	
	 apply cross-cultural communication and sensitivity knowledge (e.g., difference in cultural/religious dress and uniforms required by school nutrition department, religious fasting, ways of showing respect, etc.) 	
	Model cultural competence in interactions with students, parents/guardians, staff, visitors, and community. RM	
	• express awareness of own implicit and explicit biases	
	 ask questions to determine if missing perspectives have been sought and included in decisions 	
	 use protocols and skills in cross-cultural and interracial interactions 	

Foundational Proficient Advanced/Mastery Follow procedures for collecting, managing, and Maintain ready access to information and equipment Use management tools to prioritize tasks and workload maintaining information needed for job duties. necessary for job duties, including notifications and in advance for efficiency in daily and long-term project completion. L updates. o daily records and reports, as per position recipes and food preparation techniques o calendar and apps that track orders and receipt of foods safety standards and supplies food requisitions and inventory health standards accurate inventory meal records portioning standards assist in menu planning school-wide positive reinforcements during interactions • equipment operation with students and staff Analyze systems and procedures for efficiency and Manage work duties effectively within time effectiveness, and suggest or implement improvements. L Model efficient and effective workload management. RM allotted/allocated. • improve methods for food management and preparation o clean and tidy up prep area while waiting for food work as a team to coordinate multiple facets of food to warm food waste management service delivery • replenish utensils and other line items in-between Manage administrative, fiscal, and kitchen facility functions Follow directions and recommended operating lunch waves responsively. M procedures for job-related duties. o activities that can be accomplished in-between starting inventory management hygienic handling and correct storage of all food items, and ending cook/reheat times (e.g., first in/first out, shelf life, maintaining clear and respond to department budget requirements clean work area, etc.) o daily, weekly, monthly, and annual cleaning or checking Manage or lead complex, multifaceted projects related of kitchen equipment to job duties. L Work cooperatively with other staff on emergencies o nutrition education with students, parents/guardians, and/or the completion of large, complex or time-sensitive staff, visitors, and community involvement (e.g., Garden projects. Club, Farm to School, Wellness Committee, etc.) • proper care and storage of all foods and supplies Mentor/coach others in developing or maintaining regularly scheduled deep-cleaning or inventory of organization skills related to job duties. M freezers and pantry • coordinate on-the-job training to maintain the operation Perform maintenance tasks for equipment and information of the kitchen

systems to ensure readiness to complete job duties.

- o assist in cleaning and maintaining equipment
- · recognize when supplies are needed

- cleaning procedures
- food inventory procedures

F.4. Reporting Standard: ability to understand the responsibilities of a mandated reporter and what, when, how, and to whom reports should be filed

Foundational	Proficient	Advanced/Mastery
Know and follow child safety/welfare laws, reporting policies and procedures, and repercussions of noncompliance (i.e., district, Board, state, federal). o mandated reporting o school expectations for positive behavior, and continuum of responses for unexpected behavior	Recognize signs of neglect/abuse, substance abuse, or self-injury behavior involving students or staff. o observe student demeanor and attitude changes over time based on knowledge of student apply understanding of race/cultural competence when reporting concerning behavior to mitigate implicit bias	Participate with administrators and other stakeholders in creating and implementing professional development on reporting requirements for food service and nutrition staff. collect current reporting requirements organize information for presentation Prepare required agency and individual reports and
Know and report breaches in student and staff codes of conduct, bullying, harassment, and other policies (e.g., acceptable use). student and adult behavior all accidents or incidents, as required by school policy and state law bomb threats or other threats of violence identify and report a situation to the proper administrator, and document the situation understand the chain of command for reporting procedures Maintain the necessary documentation for required agency and individual reports. RM student behavior and incident reports student recognition for positive behavior report equipment failure variances in temperature, and actions taken to correct	Clarify reporting procedures for others and assist in notifying proper authorities. • factual reporting using appropriate terminology • proper use and submission of all forms and documents • potential responses to reporting, and of legal obligations and proceedings that follow reporting • know when to activate the chain of command Understand and comply with federal, state, and district requirements for meal-reimbursement documentation. • documentation of food productions • complete reports including meal count, menu plans, orders, deliveries, and inventory • plan and order food and supplies required for the menu • adhere to scheduled meal times Represent the school/district in a professional manner when reporting all incidents. RM	maintain all appropriate records. account for meals served and monies received according to established procedures, either manually or by computer violations to Health Department or appropriate agencies Mentor/coach others in documentation and reporting protocols. student and adult behavior accidents or incidences at the worksite or during sponsored activities food preparation and inventory
 production sheets health code violations 	 abide by protocols and confidentiality agreements 	

• deliveries, equipment, inventory, and regulations

F.5. Ethics Standard: ability to maintain a high level of ethical behavior, confidentiality, and privacy of any information regarding students, staff, and all job-related matters

confidentiality

Foundational Proficient Advanced/Mastery Contribute to the learning environment by nurturing Display ethical and professional behavior in working Mentor/coach others in ethical conduct. [™] positive ethical and moral practices. RM with everyone who communicates-or is associated-with • update staff on new procedures and policies the worksite. RM be honest in dealing with lost items, reporting, and • lead workshops or webinars on ethical behavior in • be responsible and accountable for individual recordkeeping educational settings performance and continually strive to demonstrate consider racial and cultural context when making Lead others in ethical behavior. L competence ethical decisions resolve problems and conflicts, including discipline, • maintain high level of professional competence and • be responsible for security items such as keys, radios, according to the law and school policy integrity when exercising professional judgment passcodes • use institutional or professional resources and privileges observe, identify, and explain proper ethical conduct to exercise self-control, discipline, and integrity only for job-related duties students and staff • use language appropriate to a learning environment deal considerately and justly with students, parents/ • respect the values and traditions of the diverse cultures guardians, staff, visitors, and community represented in the school/district and community maintain high-quality work • focus on effective use of time • consider biases in procedures and practices that • identify and report violations to the code of conduct compromise social justice when making ethical decisions • use leave time in accordance with school/district policy advocate for change in regulations and statutes when such legislation conflicts with ethical guidelines and/or Maintain professional relationships with students, parents/ Know the laws, district policies, and procedures related to guardians, staff, visitors, and community both in and student/employee rights ethical behavior and confidentiality. outside the worksite. o notice when policies, practices, or laws are harmful to read and follow employee code of conduct/handbook • serve as an individual example of appropriate ethical individuals, groups, or the community read and follow Technology Acceptable Use Policy conduct • consider the conflict between the value of obeying the • respond in a timely manner to feedback about personal know and use the proper protocol to communicate and law and the value of serving people address concerns performance and adapt accordingly • stay informed about current social issues that maintain confidentiality concerning student and staff • be conscious of potential discriminatory practices differentially affect students, schools, and communities based on a person's disability, race, gender, cultural information • initiate action for social justice background, religion, or sexual orientation Develop relationships with students, parents/quardians, staff, visitors, and community based on mutual respect • strive for quality in delivery of services both in and outside the worksite. o participate in sense of collective responsibility for • know and participate in development of positive school high-quality work and services culture to support a safe, inclusive learning environment Exercise confidentiality and privacy of any information • know and follow protocols for positive engagement with regarding students and staff in all job-related matters by following all rules, regulations, and policies. parents/guardians and the community • conduct conversations about students or other confidential matters privately • keep details of confidential matters limited to those who need to support and provide service • secure and protect documents from casual viewing o inform appropriate personnel of breaches in

F.6. Health & Safety Standard: ability to protect the health and safety of oneself and others by knowing and executing health, safety, and emergency protocols/procedures with fidelity

Foundational Proficient Advanced/Mastery Know basic safety, first aid, and Occupational Safety and Maintain valid safety and first aid/CPR/AED certificates as Participate on safety committees at the school, district, Health Administration (OSHA) information as required by required by job duties. community, and/or state level. L job duties. register for first aid, CPR/AED certification classes every take note of action items • safe food storage in hazard-free environment two years o contribute to discussion based on experience and knowledge of food safety and nutrition Food Services and Health Department regulations • access refresher materials online annually o first aid certification, AED training, and blood-borne know how to use epinephrine auto-injector for food Advocate for positive changes that will improve the health pathogen training allergic reactions and safety of students and staff. L Know and fulfill assigned and designated functions during Remain current with any new policies/procedures that suggest improvements to food preparation practice and active emergency/evacuation procedures. ensure the health and safety of students and staff. • post health and safety reminders in public areas of the • keep emergency plan in easily accessed location • high level of cleanliness in accordance with Health Department regulations escort and direct students in cafeteria or kitchen at the o coordinate healthy eating campaign with Health and time of emergency know policies/procedures for reporting food Student Services contamination, and other food-related safety concerns station oneself at designated location to direct Know terms and acronyms used by public safety officials, emergency responders o procedure for reporting accidents in kitchen and Federal Emergency Management Agency (FEMA), and cafeteria local and state emergency preparedness agencies. conduct emergency shutdown of all kitchen and cafeteria equipment Recognize behaviors that students may exhibit during • select terms and acronyms* most relevant to school emergency situations. L emergencies, learn their meanings, and commit to know procedures for kitchen/electrical fires o plan for students who may have a seizure, run away, hide, Know worksite rules and policies for student and staff etc. in response to stressful situations Respond to and coordinate emergency and disaster codes of conduct related to safety. RM drills/incidents. • implement protocol for students with a history of o areas of refuge unpredictable or violent behavior • practice operation of emergency communication • fire drill, evacuations, and lockdown procedures Display confidence and poise when making judgment calls during emergency drills or events. RM Make quick and accurate decisions in difficult situations. participate in mock emergency drills • use a firm, calm voice and controlled breathing • communicate with administration and staff regarding • know procedures for person with a knife or firearm emergency food situations call for ambulance/emergency support • use practiced, predetermined phrases for clarity Recognize when a student or colleague is experiencing under stress • make appropriate staff aware of situation problems (e.g., educational, behavioral, developmental, Honor privacy and exercise confidentiality of all personal know procedures for assisting choking or unresponsive health, or safety related) in order to prevent escalation/ information regarding students, parents/guardians, staff, student or staff emergency. visitors, and community. • know and follow all Health Department regulations o apply knowledge from daily interaction with students • share only needed information with emergency or other assisting staff apply de-escalation skills and procedures

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^{*}The FEMA Acronyms, Abbreviations & Terms job aid is housed at fema.gov with a search feature that allows the user to find the meaning of individual acronyms and abbreviations, and lists related to specific areas of disaster management.

F.6. Health & Safety Standard (continued)

Foundational	Proficient	Advanced/Mastery
Maintain security and safety with regard to visitors in the building.		Mentor/coach others regarding emergency policies and procedures. M
know sign-in procedures and parameters for visitors		evacuation paths and protocols
in the building, (e.g., name badge visible, in permitted areas, observing school expectations, etc.)		stranger-in-the-building scenarios
 know procedures for stranger in the building/on campus 		procedure for food allergy monitoring
Know food allergies and medical needs of students and staff.		
procedures for responding to food allergies		
signage alerting all to presence of food allergens		
procedures for cleaning after exposure to allergens		
make appropriate staff aware of allergy incident		

Foundational	Proficient	Advanced/Mastery
Operate computer and/or other digital devices and	Monitor job-related emails routinely. RM	Research trends/issues pertaining to the job. L
platforms required for job duties.	daily or as directed by supervisor	food safety
cash register and computer system	Operate advanced settings of maintenance systems and	nutrition/healthy eating guides
 food- and nutrition-related programs 	equipment needed to perform job duties.	cleaning/chemical usage
telephone, email, printer, district website, internet, etc.	coolers and freezers	 Integrated Pest Management (IPM) in food preparation
online or virtual professional development	• telephone	and storage areas
• appropriate software for job requirements	work order tracking	Download specific programs for food preparation and
 food thermometers 	Use appropriate job-related programs.	maximum nutritional benefit.
Operate standard food-prep equipment.	• web and document searches	app for tracking food waste
food-prep monitoring devices	o document, spreadsheet, and report creation	maintenance of equipment schedule
oven, cookers, warmers, etc.	software to produce weekly menu flyer for posting and	food and supply inventory-management program
 scales and portion-control devices 	sharing electronically	Review and manage data, as needed, for accurate data analysis.
Input data, as needed, for accurate data management.	 input data, as needed, for accurate data management (e.g., equipment usage information, meal counts, 	 track accounting of meals served and monies received,
o input and access personal information (e.g., hours, pay	inventory control)	payroll programs, inventory control, etc.
stubs, leave requests, etc.)	Know how to contact Information Technology (IT)	Mentor/coach other kitchen staff to use internet/software
Know worksite's Acceptable Use Policy.	department and report specific issues.	applications safely and independently. ™
 read annually and submit signature page 	designated email for reporting	schedule time with mentee to review kitchen equipment
Know terminology in order to solve common	screen shot of error messages	operation and maintenance (e.g., cash register, digital thermostat, refrigeration units)
technology issues.	• note clear sequence of events prior to technology issue	 schedule time with mentee to review worksite/district
dialogue box, error message window, etc.	• understand the reporting procedure for misuse of	Acceptable Use Policy
Learn and adopt new technology methods.	technology, cyberbullying, inappropriate images, etc. and who to refer the situation to	opportunity to answer questions about acceptable
digital scales, tablet payment methods	Model safe internet and technology use. RM	use policy
	responsible social media use	new digital control system for ovens
	·	Manage a social media presence. ^L
	appropriate response to phishing, trolling, spam, etc.	previews of upcoming menu specials and changes
	know student data privacy rules and/or laws	feedback from students, parents/guardians, staff, visitors, and community via worksite/district Facebook

page and/or online platform

Foundational Proficient Advanced/Mastery

Align appearance appropriately to job duties and Health Department regulations as outlined in handbook or job description.

- o uniform, clean and wrinkle-free
- sturdy footwear
- hair restraint or visor, and gloves
- no jewelry on hands or arms

Conduct oneself as an ambassador for school or agency. RM

- model school procedures and expectations
- greet students, parents/guardians, staff, visitors, and community in a dignified, positive manner
- respond to requests for information or assistance promptly
- provide courteous and appropriate information to visitors and guests
- demonstrate honesty and integrity in making decisions
- provide friendly, accurate, and fast service
- appropriate use of language around students

Know the roles and responsibilities of your career field.

- general food preparation and service duties on a regular and as-needed basis
- cleaning duties outlined in job description
- comply with all regulations as defined by the Health Department
- work independently (e.g., initiate tasks, complete tasks within assigned time frame without prompting)

Work collaboratively with a team. RM

- o acknowledge merits of multiple viewpoints or ideas
- share ideas with and accept ideas of team members
- understand team structures and how to contribute for the best interest of the students

Project a positive image to the community through communication, involvement, and personal conduct. RM

- commitment to providing a clean and welcoming environment
- communicate clearly and directly with students, parents/guardians, staff, visitors, and community

Maintain emotional control in stressful situations.

- use a firm, calm voice and controlled breathing
- ask clarifying questions

Establish and maintain effective working relationships with others both in and outside of the worksite. $^{\rm RM}$

- understand needs and perspectives of students, parents/guardians, staff, visitors, and community
- seek solutions to identify needs with appropriate staff

Maintain current knowledge of procedures, policies, and laws. ^L

- changes in Nutrition Services
- competent use of food preparation/cleaning methods, materials, tools, and equipment
- use culturally responsive procedures for engaging students, parents/guardians, staff, visitors, and community when performing work tasks (options for dietary requirements, space for students observing religious fasting, etc.)
- requirements for maintaining healthy and safe food preparation

Respond appropriately to instruction and feedback.

- develop strategies for continuous improvement
- seek to understand specifics of corrective feedback and how to change behavior or processes to improve

Shift tasks and priorities when necessary.

- o interrupt or reschedule planned tasks as needed
- ask clarifying questions to understand needs and new priorities

Seek or maintain connections with the larger community. L

- liaison to the state, county, or municipal public Health Department
- liaison to local food security agency
- vendor or service repair individuals

Engage in the improvement of the profession through active participation in professional organizations. ^L

- attend local union meetings
- take on a position in local or state union
- seek resources from the School Nutrition Association (SNA), Multicultural Foodservice & Hospitality Alliance (MFHA), or similar organization
- attend food service and nutrition expos or conferences
- monitor trends of student food preferences
- recommend new food items/recipes and equipment needs

Demonstrate initiative in identifying areas of need and opportunities for improvement. $^{\rm L}$

- anticipate needs for cleaning or preparing food for different groups or visitors
- effective food-waste-management procedures
- healthy eating programs to reflect importance of nutrition for learning and well-being

Seek additional certifications.

- school nutrition certificate
- continuing education units

Mentor/coach others in role-alike positions on professionalism standards. ^M

 communicate importance of good nutrition and pleasant eating experience to a positive learning environment