

HS.1. Communication Standard: ability to effectively listen and communicate (written and verbal) with a diverse audience including students, parents/guardians, staff, visitors, and community

Foundational	Proficient	Advanced/Mastery
		Be responsible for critical worksite/district communications. ^L
 understand and follow oral and written directions inform parents/guardians of required medical documents (e.g., immunizations, physicals, release for participation in sports, etc.) provide requested and necessary information to students, parents/guardians, staff, visitors, and community regarding community resources and available services to address student and parent/guardian needs share accurate information in a timely fashion Know expectations and guidelines for communicating in routine, sensitive, and confidential matters. RM operate the school intercom systems and make announcements in a clear and pleasant voice arrange appointments and maintain health office schedule/calendar for student and parent/guardian services access and respond to emails, texts, and other required formats 	 coordinate dissemination of information about health services and expectations for attendance write emails, texts, and reports as required by job duties that are clear and grammatically correct provide comprehensive and accurate information to students, parents/guardians, staff, visitors, and community pertaining to health issues and precautions for seasonal viruses assist supervisor or designee in handling interruptions, asking clarifying questions to determine immediacy of need serve, as appropriate, on staff committees to collect colleagues' input and share decisions and outcomes participate in professional learning concerning effective communication discuss with supervisor regarding emergencies, training needs, missing work, specific task expectations, etc. in a timely manner 	 call for assistance, as needed, giving clear details about medical, security, or other emergencies de-escalate challenging behavior of students, parents/guardians, staff, visitors and community with clear, calm verbal and nonverbal communications handle difficult conversations with calm a demeanor work collectively with staff to share expectations and deadlines for the completion of large or time-sensitive projects or emergencies (e.g., vaccination program, public health crisis, communicable disease outbreak, etc. deliver information to staff during meetings in the absence of administrator or designee maintain positive internal communication system, ensuring instructional and support staff are kept informed of needed information without breaching confidentiality write and compile reports, grant proposals, and other important documents Mentor/coach others in role-alike positions on effective, professional, and culturally responsive communication. M review written communications for qualities of professionalism, cultural sensitivity, and clarity guide mentees' reflection on interactions with students, parents/guardians, staff, visitors, and community for positive qualities and possible areas of improvement train other health service staff in communication expectations and procedures stay current and share best practices relating to communication strategies Recommend areas for improvement in communications. L
Continued on next page	° F	 positive qualities and possible areas of ir train other health service staff in commu expectations and procedures stay current and share best practices relations Recommend areas for improvement in communication

L Indicates opportunities for leadership. M Indicates opportunities for mentoring. RM Indicates opportunities for being a role model.

HS.1. Communication Standard (continued)

Foundational	Proficient	Advanced/Mastery
 Engage students, parents/guardians, staff, visitors, and community politely and positively. greet visitors to the health office in person or via phone with a smile and pleasant tone share and reinforce expectations for positive school-wide behavior (e.g., be safe by washing your hands frequently; be responsible by coming to nurse for daily medication at scheduled times; be respectful by covering your mouth when you cough, etc.) seek to understand the needs of students, parents/guardians, staff, visitors, and community using health services by asking clarifying questions and paraphrasing responses to confirm understanding of requests use professional language in all communications (e.g., conversations, email, written correspondence, and public meetings) listen with empathy to concerns of students, parents/guardians, staff, visitors, and community 	 Act as a liaison between school and community when interacting with and assisting students, parents/guardians, staff, visitors, and community. RM explain and reinforce school/district expectations for a positive learning environment research and provide comprehensive and accurate information pertaining to school/community health reach out and meet community service providers facilitate transfer of information between school site/program and outside agencies and districts, observing procedures for sharing medical data know when and how to intervene in escalating situations (e.g., tone of voice, proximity, stance, safe restraint, etc.) use language that reinforces the positive academic and social expectations to increase appropriate school behavior use corrective feedback to discourage inappropriate behavior and respect the individual 	

HS.2. Cultural Competence Standard: ability to examine one's own cultural context, understand cultural contexts of others, and interact across cultural contexts with sensitivity to differences (e.g., economic, race, gender, and disability)

Foundational	Proficient	Advanced/Mastery
Recognize differences among and across groups of people. • understand social construction resulting in stratification	Understand the value of diversity in a learning environment in order to create opportunities that will include and maximize students' strengths.	Identify and address the consequences of inequities based on racial, socioeconomic, gender, disability or othe aspects of identity or group membership. ^L
of groups of people	 recognize the unique combination of cultural variables 	 participate in school/district equity activities
 identify cultural norms that vary based on race, language, socioeconomic status, country of origin, gender, religion, and other aspects of identity 	(e.g., race, language, economics, country of origin, gender, religion, ability/disability, etc.) within the worksite/district/community as assets	 participate on school/district's racial justice and equity teams
 aware of systemic, institutional inequities based on race and other differences (e.g., disparity by race/ethnicity 	 access resources to increase knowledge of how race, ethnicity, and other aspects of diversity intersect 	 lead racial justice and equity conversations and learning opportunities with students, parents/guardians, staff, visitors, and community
 and ability/disability in academic achievement and employment) know district policies regarding bullying and 	 examine beliefs and attitudes to discern strengths, preferences, and biases of self and others in order to expand understanding of racial and cultural diversity 	 review school/district policies and practices for equity and cultural responsiveness, and recommend changes
harassment/sexual harassment of students and/or staff	 acknowledge power imbalance occurs when one group's identity is established as the norm (e.g., individual can 	 share effective practices and protocols that support physical and/or social-emotional well-being during
Recognize one's reaction to individuals or groups who are different from oneself. ^{ℝM}	be bullied when another feels empowered to do so)	interracial and intraracial interactions
 aware of personal implicit and explicit biases manage personal reactions to difference and expand 	Understand how one's own culture–all experiences, background, knowledge, skills, beliefs, values, and interests–shapes sense of self, and how one fits into family,	Use one's own cultural experiences, background, knowledge, skills, beliefs, and values to mentor/coach students and applicable staff in racial justice and
ability to work with others	school, community, and society and impacts interaction	cross-cultural experiences. ^{M, L}
Build relationships of mutual respect and seek to understand diverse perspectives. ™	 with others. [™] reflect on own racial, social class, gender experiences to 	 engage in racial and cross-cultural dialogue with students in settings outside the classroom
 accept diversity as the norm, and part of working with 	identify generalized social norms and expectations	• process racial and cross-cultural events with mentee(s)
all students, parents/guardians, staff, visitors, and community effectively	 reflect on how worksite/district policies and practices match or are different from own experiences and 	Identify the need for additional cultural competence training and seek those resources. ^L
 learn about and respect different racial and cultural 	expectations	 assess information on racial-identity development
backgrounds, customs, ways of communicating, traditions, and values	Work collaboratively with members of racially and culturally diverse groups. ${}^{\mbox{\tiny L}}$	 review factors that affect interactions across racial and cultural groups, including historical experiences and
$\circ~$ speak clearly and with a friendly, courteous tone	• use racial consciousness and cross-cultural	relationships among groups in a local community
Acknowledge the value of speaking multiple languages.	understanding to communicate effectively	 understand historical development of access to
 learn key phrases in language of students, parents/ guardians, staff, visitors, and community 	 provide services attending to the racially and culturally diverse needs of students, parents/guardians, staff, visiters, and community. 	education by race, class, gender, disability, etc. in the United States
 provide school health documents in home language of students, parents/guardians, staff, visitors, and community 	 visitors, and community participate in activities with interracial and cross-cultural groups in school and in the larger community 	 acquire advanced training in facilitating racial equity an cross-cultural dialogue with students, parents/guardian staff, visitors, and community
 post signage and health notices in multiple languages 	Continued on next page	 increase literacy (i.e., listening, speaking, reading, writing) in additional languages

HS.2. Cultural Competence Standard (continued)

Foundational	Proficient	Advanced/Mastery
	Understand the impact of racial and cultural differences in educational and work environments.	
	 recognize impact of own behavior on others regardless of intent, and modify behavior when impact is revealed 	
	 apply cross-cultural communication and sensitivity knowledge (e.g., different ways of showing respect, cultural/religious health practices, share personal or health information, etc.) 	
	Model cultural competence in interactions with students, parents/guardians, staff, visitors, and community. ^{RM}	
	• express awareness of own implicit and explicit biases	
	 ask questions to determine if missing perspectives have been sought and included in decisions 	
	 use protocols and skills in cross-cultural and interracial interactions 	

HS.3. Organization Standard: ability to prioritize, plan, and execute tasks efficiently and effectively

Foundational	Proficient	Advanced/Mastery
Follow procedures for collecting, managing, and maintaining information needed for job duties.	Maintain ready access to information and equipment necessary for job duties, including notifications and	Use management tools to prioritize tasks and workload in advance for efficiency in daily and long-term project
 daily logs of individuals served in the health office 	updates.	completion. ^L
 information on potential community partners and health services 	 document creation, and electronic storage, retrieval, and archival of records related to student information 	 electronic calendar or other scheduling system program or app for recording health office supplies and
• appointment schedules	 schedule appointments and meetings to address student and parent/guardian needs 	biohazard materials
Manage work duties effectively within time allotted/allocated.	 agendas, minutes, bulletins, reports, school policies and 	Analyze systems and procedures for efficiency and effectiveness, and suggest or implement improvements. ^L
 enter data in log or database daily 	procedures, etc. Model efficient and effective workload management. ™	 scheduling of screenings to minimize loss of instruction time for students
 update student records 	 prepare needed materials in advance of screening 	Manage administrative, fiscal, and health facility
Follow directions and recommended operating procedures for job-related equipment.	 activities that can be accomplished in-between 	functions responsively. M
. ,	scheduled appointments (e.g., filing, re-filling supplies,	 inventory management
 maintain clear and clean work area (e.g., clean area and equipment, as needed, after individual has been seen in 	updating electronic records, etc.)	 respond to department budget requirements
the health office)	 input information daily during screening period in preparation for report at end of screening period 	Manage or lead complex, multifaceted projects related to job duties. ^L
	Work cooperatively with other staff on emergencies and/or the completion of large, complex or time-sensitive projects.	 organize health-related events, screenings, or forums to include students, parents/guardians, staff, visitors, and community
	 build community connections for wraparound services 	 coordinate referrals to appropriate agencies
	Perform maintenance tasks for equipment and information systems to ensure readiness to complete job duties.	• foster collaboration with community partners
	 vision and hearing equipment, thermometers, scales, etc. 	Mentor/coach others in developing or maintaining organization skills related to job duties. ^M
	• beds and linens	 coordinate on-the-job training to maintain accurate and efficient recordkeeping and health office management
		 restocking supply procedures

HS.4. Reporting Standard: ability to understand the responsibilities of a mandated reporter and what, when, how, and to whom reports should be filed

Foundational	Proficient	Advanced/Mastery
 Foundational Know and follow child safety/welfare laws, reporting policies and procedures, and repercussions of noncompliance (i.e., district, Board, state, federal). rules and regulations as they relate to student health and safety mandated reporting school expectations for positive behavior, and continuum of responses for unexpected behavior Know and report breaches in student and staff codes of conduct, bullying, harassment, and other policies (e.g., acceptable use). student and adult behavior all accidents or incidents, as required by school policy and state law bomb threats or other threats of violence identify and report a situation to the proper administrator, and document the situation understand the chain of command for reporting procedures Maintain the necessary documentation for required agency and individual reports under direction of a certified school nurse (CSN). ^{RM} logs of health office visits and accident reports student behavior and incident reports student behavior and incident reports student recognition for positive behavior 	 Proficient Recognize signs of neglect/abuse, substance abuse, or self-injury behavior involving students or staff. observe student demeanor and attitude changes over time based on knowledge of student apply understanding of race/cultural competence when reporting concerning behavior to mitigate implicit bias Clarify reporting procedures for others and assist in notifying proper authorities. ^M factual reporting using appropriate terminology proper use and submission of all forms and documents potential responses to reporting, and of legal obligations and proceedings that follow reporting know when to activate the chain of command Represent the school/district in a professional manner when reporting all incidents. ^M abide by protocols and confidentiality agreements assist in notifying proper authorities of concerning health trends or emergencies 	Advanced/Mastery Participate with administrators and other stakeholders in creating and implementing professional development of reporting requirements. ¹ • collect current reporting requirements • organize information for presentation Prepare required agency and individual reports and maintain all appropriate records. • health office visits • incidences of infectious illnesses • access rates of preventative health services Mentor/coach others in documentation and reporting protocols. ^M • student and adult behavior • accidents or incidences at the worksite or during sponsored activities • health and safety regulation violations
• incident reports of aggressive or self-injurious behavior		
 deliveries, equipment, and inventory of supplies 		

HS.5. Ethics Standard: ability to maintain a high level of ethical behavior, confidentiality, and privacy of any information regarding students, staff, and all job-related matters

Foundational	Proficient	Advanced/Mastery
Contribute to the learning environment by nurturing	Display ethical and professional behavior in working	Mentor/coach others in ethical conduct. ^M
positive ethical and moral practices. RM	with everyone who communicates–or is associated–with the worksite. ^{RM}	• update staff on new procedures and policies
 be honest in dealing with lost items, reporting, and recordkeeping 	 be responsible and accountable for individual 	 lead workshops or webinars on ethical behavior in educational settings
 consider racial and cultural context when making ethical decisions 	performance and continually strive to demonstrate competence	Lead others in ethical behavior. ^L
 be responsible for security items such as keys, radios, passcodes 	 resolve problems and conflicts, including discipline, according to the law and school policy 	 maintain high level of professional competence and integrity when exercising professional judgment
 exercise self-control, discipline, and integrity 	 use institutional or professional resources and privileges only for job-related duties 	 observe, identify, and explain proper ethical conduct to students and staff
• use language appropriate to a learning environment	 deal considerately and justly with students, parents/ 	 respect the values and traditions of the diverse cultures
 maintain high-quality work 	guardians, staff, visitors, and community	represented in the school/district and community
 focus on effective use of time 	• consider biases in procedures and practices that	• identify and report violations to the code of conduct
• use leave time in accordance with school/district policy	compromise social justice when making ethical decisions	• advocate for change in regulations and statutes when
Know the laws, district policies, and procedures related to ethical behavior and confidentiality.	Maintain professional relationships with students, parents/ guardians, staff, visitors, and community both in and outside the worksite.	such legislation conflicts with ethical guidelines and/or student/employee rights
• read and follow employee code of conduct/handbook	 serve as an individual example of appropriate ethical 	 notice when policies, practices, or laws are harmful to individuals, groups, or the community
 read and follow Technology Acceptable Use Policy 	conduct	 consider the conflict between the value of obeying the
 know and use the proper protocol to communicate and address concerns 	 respond in a timely manner to feedback about personal performance and adapt accordingly 	law and the value of serving people
 maintain confidentiality concerning student and staff 	 be conscious of potential discriminatory practices 	 stay informed about current social issues that differentially affect students, schools, and communities
health information	based on a person's disability, race, gender, cultural background, religion, or sexual orientation	 initiate action for social justice
Develop relationships with students, parents/guardians, staff, visitors, and community based on mutual respect	 strive for quality in delivery of services 	
both in and outside the worksite.know and participate in development of positive school	 participate in sense of collective responsibility for high-quality work and services 	
culture to support a safe, inclusive learning environment	Exercise confidentiality and privacy of any information	
 know and follow protocols for positive engagement with parents/guardians and the community 	regarding students and staff in all job-related matters by following all rules, regulations, and policies.	
	 conduct conversations about students or other confidential matters privately 	
	• keep details of confidential matters limited to those who need to support and provide service	
	• secure and protect documents from casual viewing	
	 inform appropriate personnel of breaches in confidentiality 	

HS.6. Health & Safety Standard: ability to protect the health and safety of oneself and others by knowing and executing health, safety, and emergency protocols/procedures with fidelity

Foundational	Proficient	Advanced/Mastery
Know basic safety, first aid, and Occupational Safety and Health Administration (OSHA) information as required by	Maintain valid safety and first aid/CPR/AED certificates as required by job duties.	Participate on safety committees at the school, district, community, and/or state level. ^L
job duties.	• register for first aid, CPR/AED certification classes every	• take note of action items
 basic Health Department regulations 	two years	 contribute to discussion based on experience and
 first aid certification, AED training, and blood-borne 	 access refresher materials online annually 	knowledge of public health and safety
pathogen training	• know how to use epinephrine auto-injector for food or	• serve as staff liaison
Know and fulfill assigned and designated functions during practice and active emergency/evacuation procedures.	other severe allergic reactions	Advocate for positive changes that will improve the health
 keep emergency plan in easily accessed location 	Remain current with any new policies/procedures that ensure the health and safety of students and staff.	and safety of students and staff. ^L
 escort and direct students in health office at the time 	 know protocol for emergency contact 	 post health and safety reminders in public areas of the building
of emergency	 know protocol for notifying appropriate agencies as 	 coordinate healthy living campaign with appropriate
 station oneself at designated location to direct 	situation requires	staff and community members
emergency responders	 know policies/procedures for reporting all accidents 	 post hand-washing information for reduction of
Know worksite rules and policies for student and staff	occurring on school grounds	communicable illnesses
codes of conduct related to safety. RM	Recognize behaviors that students may exhibit during	Know terms and acronyms used by public safety officials,
 rules and regulations for dispensing medicine on campus 	emergency situations. ^L	Federal Emergency Management Agency (FEMA), and local and state emergency preparedness agencies.
 areas of refuge 	• plan for students who may have a seizure, run away, hide, etc. in response to stressful situations	 select terms and acronyms* most relevant to
 fire drill, evacuations, and lockdown procedures 	 implement protocol for students with a history of 	school emergencies, learn their meanings, and commit
Make quick and accurate decisions in difficult situations.	unpredictable or violent behavior	to memory
	Display confidence and poise when making judgment calls	Respond to and coordinate emergency and disaster drills/incidents.
 know procedures for person with a knife or firearm 	during emergency drills or events. ^{RM}	
o call for ambulance/emergency support	 use a firm, calm voice and controlled breathing 	practice operation of emergency communication device
make appropriate staff aware of the situation	• use practiced, predetermined phrases for clarity	• participate in mock emergency drills
Maintain security and safety with regard to visitors in the building.	under stress	Recognize when a student or colleague is experiencing problems (e.g., educational, behavioral, developmental,
 know sign-in procedures and parameters for visitors in 	Honor privacy and exercise confidentiality of all personal information regarding students, parents/guardians, staff,	health, or safety related) in order to prevent escalation/
the building or health office, (e.g., name badge visible, in	visitors, and community.	emergency.
permitted areas, observing school expectations, etc.)	 share only needed information with emergency or other 	$\circ~$ apply knowledge from daily interactions with students
\circ know procedures for stranger in the building/on campus	assisting staff	• apply de-escalation skills and procedures
		• know procedures identified on IEP or 504 Plan
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*The FEMA Acronyms, Abbreviations & Terms job aid is housed at fema.gov with a search feature that allows the user to find the meaning of individual acronyms and abbreviations, and lists related to specific areas of disaster management.

HS.6. Health & Safety Standard (continued)

Foundational	Proficient	Advanced/Mastery
Understand medical needs of students and staff.		Mentor/coach others regarding emergency policies
• procedures for responding to medical emergencies		and procedures. ^M
 signage alerting all to presence of food allergens 		 evacuation paths and protocols
 procedures for cleaning after exposure to allergens 		 stranger-in-the-building scenarios
		 procedure for managing outbreaks of contagious illnesses
		 protocol for assisting students with special physical or medical needs
		Assist in assigned health-related classes as designed by certified school nurse (CSN).
		 provide appropriate and current information on health-related topics to staff and parents/guardians

HS.7. Technology Standard: ability to use electronic devices to problem solve and complete work-related duties

Foundational	Proficient	Advanced/Mastery
 Operate computer and/or other digital devices and platforms required for job duties. student medical record maintenance telephone, email, printer, district website, and internet online or virtual professional development appropriate software for job requirements Operate standard medical equipment under direction of certified school nurse (CSN or RN). health monitoring devices (e.g., scales, thermometers, blood pressure cuff, etc.) nebulizers Input data, as needed, for accurate data management. input and access personal information (e.g., hours, pay stubs, leave requests, etc.) Know worksite's Acceptable Use Policy. read annually and submit signature page Know terminology in order to solve common technology issues. 	 Monitor job-related emails routinely. [™] at least three times daily or as directed by supervisor Operate advanced settings of maintenance systems and equipment needed to perform job duties. health monitoring devices (e.g., scales, thermometers, blood pressure cuff, etc.) nebulizers telephone Use appropriate job-related programs. web and document searches document, spreadsheet, and report creation Know how to contact Information Technology (IT) department and report specific issues. designated email for reporting screen shot of error messages note clear sequence of events prior to technology issue understand the reporting procedure for misuse of technology, cyberbullying, inappropriate images, etc. 	 Research trends/issues pertaining to the job. ^L communicable disease updates school health services guidance health and wellness Download specific programs for school health. app for tracking reported illnesses maintenance of equipment schedule health office supply inventory-management program Review and manage data, as needed, for accurate data analysis. track student and staff health office visits, health office supplies inventory control, etc. Mentor/coach other health office staff to use internet/software applications safely and independently. ^M schedule time with mentee to review health care equipment operation and maintenance schedule time with mentee to review worksite/district Acceptable Use Policy
Know worksite's Acceptable Use Policy. read annually and submit signature page Know terminology in order to solve common	 screen shot of error messages note clear sequence of events prior to technology issue understand the reporting procedure for misuse of 	 schedule time with mentee to review health care equipment operation and maintenance schedule time with mentee to review worksite/district

HS.8. Professionalism Standard: ability to present and conduct oneself in a professional manner in all job settings