

S.1. Communication Standard: ability effectively listen and communicate (written and verbal) with a diverse audience including students, parents/guardians, staff, visitors, and community

Foundational Proficient Advanced/Mastery Collect and share information in a professional and Manage information important to creating a safe Be responsible for critical worksite/district efficient manner. learning environment. communications. L understand and follow oral and written directions coordinate dissemination of information o call for assistance, as needed, giving clear details about medical, security, or other emergencies provide requested general information to students, • write emails, texts and reports as required by job duties parents/guardians, staff, visitors, and community that are clear and grammatically correct de-escalate challenging behavior of students, parents/ quardians, staff, visitors and community with clear, calm share accurate information in a timely fashion • provide comprehensive and accurate information verbal and nonverbal communications to students, parents/quardians, staff, visitors, and Know expectations and guidelines for communicating in handle difficult conversations with calm a demeanor community routine, sensitive, and confidential matters. RM work collectively with staff to share expectations and assist administrator or designee and educators in o operate the school intercom systems and make handling unusual situations, asking clarifying questions deadlines for the completion of large or time-sensitive announcements in a clear and pleasant voice to determine best supporting actions projects or emergencies (e.g., emergency drills, security o arrange appointments and maintain a schedule/calendar improvements, restorative practices, etc.) serve, as appropriate, on staff committees to collect o access and respond to emails, texts, and other colleagues' input and share decisions and outcomes • deliver information to staff during meetings in the required formats absence of administrator or designee on staff, student, participate in professional learning concerning and building security o report factually and promptly any unusual situations or effective communication events to administration or designee maintain positive internal communication system, o discuss with supervisor regarding emergencies, training ensuring instructional, probation, and support staff are attend required staff meetings and trainings needs, missing work, specific task expectations, etc. in a kept informed of needed information timely manner • know emergency codes and phrases • write and compile reports, grant proposals, and other Act as a liaison between school and community when important documents interacting with and assisting students, parents/guardians, Continued on next page ... staff, visitors, and community. RM Mentor/coach others in role-alike positions on effective, professional, and culturally responsive communication. M explain and reinforce worksite/district expectations for a positive learning environment review written communications for qualities of professionalism, cultural sensitivity, and clarity research and provide comprehensive and accurate information concerning rules, regulations, policies, • guide mentees' reflection on interactions with students, and laws parents/quardians, staff, visitors, and community for positive qualities and possible areas of improvement facilitate transfer of information between school site/program and outside agencies and districts • train other security staff in communication expectations (e.g., community support agencies, municipal law and procedures enforcement, juvenile courts, etc.) • stay current and shares best practices relating to • know when and how to intervene in escalating situations communication strategies

(e.g., tone of voice, proximity, stance, etc.)

behavior and respect the individual

• use language that reinforces the positive academic

and social expectations to increase appropriate

• use corrective feedback to discourage inappropriate

L Indicates opportunities for leadership. M Indicates opportunities for mentoring. RM Indicates opportunities for being a role model.

school behavior

Recommend areas for improvement in communications. L

• serve on committee or work group gathered to improve

• research and suggest software applications/devices

communication quality and processes

S.1. Communication Standard (continued)

Foundational	Proficient	Advanced/Mastery
Engage students, parents/guardians, staff, visitors, and community politely and positively.		
 greet students, staff, and visitors in person or via phone with a smile and pleasant tone 		
 share and reinforce expectations for positive school- wide behavior (e.g., be safe by walking in the halls; be responsible by arriving at school on time; be respectful by using an inside voice in the halls while classes are in session, etc.) 		
 seek to understand the needs of students, parents/ guardians, staff, visitors, and community by asking clarifying questions and paraphrasing responses to confirm understanding of requests 		
 use professional language in all communications (e.g., conversations, email, written correspondence, and public meetings) 		
 listen with empathy to concerns of students, parents/ guardians, staff, visitors, and community 		
 follow rules and regulations of engagement determined by the law, district and school policies when interacting with students, parents/guardians, staff, visitors, and community 		
 identify escalating situations with students, parents/ guardians, staff, visitors, and community 		

S.2. Cultural Competence Standard: ability to examine one's own cultural context, understand cultural contexts of others, and interact across cultural contexts with sensitivity to differences (e.g., economic, race, gender, and disability)

Foundational Proficient Advanced/Mastery

Recognize differences among and across groups of people.

- understand social construction resulting in stratification of groups of people
- identify cultural norms that vary based on race, language, socioeconomic status, country of origin, gender, religion, and other aspects of identity
- aware of systemic, institutional inequities based on race and other differences (e.g., disparity by race/ethnicity and ability/disability in academic achievement and employment)
- know district policies regarding bullying and harassment/sexual harassment of students and/or staff

Recognize one's reaction to individuals or groups who are different from oneself. RM

- aware of personal implicit and explicit biases
- manage personal reactions to difference and expand ability to work with others

Build relationships of mutual respect and seek to understand diverse perspectives. RM

- accept diversity as the norm, and part of working with all students, parents/guardians, staff, visitors, and community effectively
- learn about and respect different racial and cultural backgrounds, customs, ways of communicating, traditions, and values
- speak clearly and with a friendly, courteous tone

Acknowledge the value of speaking multiple languages.

- learn key phrases in language of students, parents/ quardians, staff, visitors, and community
- provide worksite/district documents (student handbook, code of conduct) in home language of students, parents/guardians, staff, visitors, and community
- advocate for worksite signage in multiple languages

Understand the value of diversity in a learning environment in order to create opportunities that will include and maximize students' strengths.

- recognize the unique combination of cultural variables (e.g., race, language, economics, country of origin, gender, religion, ability/disability, etc.) within the worksite/district/community as assets
- access resources to increase knowledge of how race, ethnicity, and other aspects of diversity intersect
- examine beliefs and attitudes to discern strengths, preferences, and biases of self and others in order to expand understanding of racial and cultural diversity
- acknowledge power imbalance occurs when one group's identity is established as the norm (e.g., individual can be bullied when another feels empowered to do so)

Understand how one's own culture—all experiences, background, knowledge, skills, beliefs, values, and interests—shapes sense of self, and how one fits into family, school, community, and society and impacts interaction with others. RM

- reflect on own racial, social class, gender experiences to identify generalized social norms and expectations
- reflect on how worksite/district policies and practices match or are different from own experiences and expectations

Work collaboratively with members of racially and culturally diverse groups. ^L

- use racial consciousness and cross-cultural understanding to communicate effectively
- provide services attending to the racially and culturally diverse needs of students, parents/guardians, staff, visitors, and community
- participate in activities with interracial and cross-cultural groups in school and in the larger community

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Identify and address the consequences of inequities based on racial, socioeconomic, gender, disability or other aspects of identity or group membership. ^L

- participate in school/district equity activities
- participate on school/district's racial justice and equity teams
- lead racial justice and equity conversations and learning opportunities with students, parents/guardians, staff, visitors, and community
- review school/district policies and practices for equity and cultural responsiveness, and recommend changes
- share effective practices and protocols that support physical and/or social-emotional well-being during interracial and intraracial interactions

Use one's own cultural experiences, background, knowledge, skills, beliefs, and values to mentor/coach students and applicable staff in racial justice and cross-cultural experiences. M,L

- engage in racial and cross-cultural dialogue with students in settings outside the classroom
- process racial and cross-cultural events with mentee(s)

Identify the need for additional cultural competence training and seek those resources. ^L

- access information on racial-identity development
- review factors that affect interactions across racial and cultural groups, including historical experiences and relationships among groups in a local community
- understand historical development of access to education by race, class, gender, disability, etc. in the United States
- acquire advanced training in facilitating racial equity and cross-cultural dialogue with students, parents/guardians, staff, visitors, and community
- increase literacy (i.e., listening, speaking, reading, writing) in additional languages

S.2. Cultural Competence Standard (continued)

Foundational	Proficient	Advanced/Mastery
	Understand the impact of racial and cultural differences in educational and work environments.	
	 recognize impact of own behavior on others regardless of intent, and modify behavior when impact is revealed 	
	 apply cross-cultural communication skills (e.g., different ways of showing respect, seeking assistance, sharing personal information, etc.) 	
	Model cultural competence in interactions with students, parents/guardians, staff, visitors, and community. RM	
	• express awareness of own implicit and explicit biases	
	 ask questions to determine if missing perspectives have been sought and included in decisions 	
	 use protocols and skills in cross-cultural and interracial interactions 	

Foundational Proficient Advanced/Mastery

Follow procedures for collecting, managing, and maintaining information needed for job duties.

- visitor registration, student sign-in/out log, alarm log, etc.
- confidentiality of records and information about students and staff
- information required for accurate and thorough incident reports

Manage work duties effectively within time allotted/allocated.

- timely submission of reports
- be at active supervision sites at scheduled times (e.g., main entrance at arrival/dismissal, cafeteria, bus loading zones, etc.)
- schedule for security needs at various school/district and public events

Follow directions and recommended operating procedures for job-related equipment.

- communication and monitoring devices
- o maintain clear and clean work area

Maintain ready access to information and equipment necessary for job duties, including notifications and updates.

- school/district activities
- o requirements of the law and code
- school policies and procedures, and Board policy and regulations
- information necessary for official records, reports, correspondence, etc.

Model efficient and effective workload management. RM

- employ problem-solving and planning techniques to daily security tasks
- balance monitoring during high-volume times and cafeteria/hall sweep duties
- balance maintenance of daily logs with completion of report summaries

Work cooperatively with other staff on emergencies and/or the completion of large, complex or time-sensitive projects. RM

- school-wide plan to increase student time on task and reduce disruptive behavior
- o community-based prevention projects or programs

Perform maintenance tasks for equipment and information systems to ensure readiness to complete job duties.

 communication devices, emergency services devices, recording and reporting systems, etc. Use management tools to prioritize tasks and workload in advance for efficiency in daily and long-term project completion. ^L

- calendar and scheduling apps to track tasks
- data tools to anticipate periods of increased activity

Analyze systems and procedures for efficiency and effectiveness, and suggest or implement improvements. ^L

- parameters and guidance for school resource officer
- safety procedures and coverage schedules

Manage administrative, fiscal, and facilities functions responsively. $^{\rm M}$

- inventory of emergency equipment
- manage department budget
- monitor use of facilities by outside groups

Manage or lead complex, multifaceted projects related to job duties. ^L

 coordinate students, parents/guardians, staff, visitors, and community input to implement a worksite security plan

Mentor/coach others in developing or maintaining organization skills related to job duties. $^{\rm M}$

- e-file organization and maintenance
- o apps to improve information access, use, and workflow

S.4. Reporting Standard: ability to understand the responsibilities of a mandated reporter and what, when, how, and to whom reports should be filed

Foundational	Proficient	Advanced/Mastery
Know and follow child safety/welfare laws, reporting policies and procedures, and repercussions of noncompliance (i.e., district, Board, state, federal). • mandated reporting	Recognize signs of neglect/abuse, substance abuse, or self-injury behavior involving students or staff. o observe student demeanor and attitude changes over time based on knowledge of student	Participate with administrators and other stakeholders in creating and implementing professional development on reporting requirements. L • training in identifying and proper reporting of suspected
 school expectations for positive behavior, and continuum of responses for unexpected behavior 	apply understanding of race/cultural competence when reporting concerning behavior to mitigate implicit bias	child abuse, harassment, and bullying Assess, respond, coordinate, and direct resources to
Know and report breaches in student and staff codes of conduct, bullying, harassment, and other policies (e.g., acceptable use).	Clarify reporting procedures for others and assist in notifying proper authorities. M	effectively address situations/incidents. L appropriate action toward injured or violated persons
 student and adult behavior situations that might disrupt daily school operation 	 factual reporting using appropriate terminology proper use and submission of all forms and documents 	 intruder alert Prepare required agency and individual reports and maintain all appropriate records.
 illegal smoking, vandalism, or disruptive behavior threatening visitors on campus 	 potential responses to reporting, and of legal obligations and proceedings that follow reporting know when to activate the chain of command 	 incident reports of security breaches, crimes, vandalism, and aggressive or dangerous behavior
 all accidents or incidents, as required by school policy and state law 	Represent the school/district in a professional manner when reporting all incidents. RM	 deliveries, equipment, inventory Mentor/coach others in documentation and
• bomb threats or other threats of violence	abide by protocols and confidentiality agreements	reporting protocols. M
 identify and report a situation to the proper administrator, and document the situation understand the chain of command for reporting 	 appear, when legally required, in court or other law enforcement environments in regard to criminal activity related to school duties 	 student and adult behavior accidents or incidences at the worksite or during sponsored activities
procedures		breeches in building security
Maintain the necessary documentation for required agency and individual reports. RM		
• student behavior and incident reports		
student recognition for positive behavior		
 incident reports of security breaches, crimes, vandalism, and aggressive or dangerous behavior 		
• deliveries, equipment, and inventory of security-related		

equipment

S.5. Ethics Standard: ability to maintain a high level of ethical behavior, confidentiality, and privacy of any information regarding students, staff, and all job-related matters

Foundational Proficient Advanced/Mastery Contribute to the learning environment by nurturing Display ethical and professional behavior in working Mentor/coach others in ethical conduct. [™] positive ethical and moral practices. RM with everyone who communicates-or is associated-with • update staff on new procedures and policies the worksite. RM be honest in dealing with lost items, reporting, and • lead workshops or webinars on ethical behavior in • be responsible and accountable for individual recordkeeping educational settings performance and continually strive to demonstrate consider racial and cultural context when making Lead others in ethical behavior. L competence ethical decisions resolve problems and conflicts, including discipline, • maintain high level of professional competence and • be responsible for security items such as keys, radios, according to the law and school policy integrity when exercising professional judgment passcodes • use institutional or professional resources and privileges observe, identify, and explain proper ethical conduct to exercise self-control, discipline, and integrity only for job-related duties students and staff • use language appropriate to a learning environment deal considerately and justly with students, parents/ • respect the values and traditions of the diverse cultures guardians, staff, visitors, and community represented in the school/district and community maintain high-quality work o focus on effective use of time • consider biases in procedures and practices that • identify and report violations to the code of conduct compromise social justice when making ethical decisions • use leave time in accordance with school/district policy advocate for change in regulations and statutes when such legislation conflicts with ethical guidelines and/or Maintain professional relationships with students, parents/ Know the laws, district policies, and procedures related to guardians, staff, visitors, and community both in and student/employee rights ethical behavior and confidentiality. outside the worksite. o notice when policies, practices, or laws are harmful to read and follow employee code of conduct/handbook • serve as an individual example of appropriate ethical individuals, groups, or the community read and follow Technology Acceptable Use Policy • consider the conflict between the value of obeying the • respond in a timely manner to feedback about personal know and use the proper protocol to communicate and law and the value of serving people address concerns performance and adapt accordingly • stay informed about current social issues that maintain confidentiality concerning student and • be conscious of potential discriminatory practices differentially affect students, schools, and communities based on a person's disability, race, gender, cultural staff information

Develop relationships with students, parents/quardians, staff, visitors, and community based on mutual respect both in and outside the worksite.

- know and participate in development of positive school culture to support a safe, inclusive learning environment
- know and follow protocols for positive engagement with parents/guardians and the community

background, religion, or sexual orientation

- strive for quality in delivery of services
- o participate in sense of collective responsibility for high-quality work and services

Exercise confidentiality and privacy of any information regarding students and staff in all job-related matters by following all rules, regulations, and policies.

- conduct conversations about students or other confidential matters privately
- keep details of confidential matters limited to those who need to support and provide service
- secure and protect documents from casual viewing
- o inform appropriate personnel of breaches in confidentiality

• initiate action for social justice

S.6. Health & Safety Standard: ability to protect the health and safety of oneself and others by knowing and executing health, safety, and emergency protocols/procedures with fidelity

Foundational	Proficient	Advanced/Mastery
Know basic safety, first aid, and Occupational Safety and Health Administration (OSHA) information as required by job duties.	Maintain valid safety and first aid/CPR/AED certificates as required by job duties. • register for first aid, CPR/AED certification classes every	Participate on safety committees at the school, district, community, and/or state level. L • take note of action items
 first aid certification, AED training, and blood-borne pathogen training 	two years access refresher materials online annually	 contribute to discussion based on experience and knowledge of public safety and building security
Know and fulfill assigned and designated functions during practice and active emergency/evacuation procedures. • keep emergency plan in easily accessed location	Remain current with any new policies/procedures that ensure the health and safety of students and staff. • know policies/procedures for reporting all accidents	 serve as staff liaison Advocate for positive changes that will improve the health and safety of students and staff. ^L
 follow emergency procedures based on protocols and guidance from supervisor station oneself at designated location to direct 	occurring on school grounds Recognize behaviors that students may exhibit during emergency situations. L	suggest improvements to visitor registration process for enhanced security and ease
emergency responders school-wide expectations related to safety	 plan for students who may have a seizure, run away, hide, etc. in response to stressful situations 	 new information and practices for safe schools Know terms and acronyms used by public safety officials, Federal Emergency Management Agency (FEMA), and
Know worksite rules and policies for student and staff codes of conduct related to safety. RM • areas of refuge	 implement protocol for students with a history of unpredictable or violent behavior Display confidence and poise when making judgment calls 	local and state emergency preparedness agencies. • select terms and acronyms* most relevant to school emergencies, learn their meanings, and commit to
 fire drill, evacuations, and lockdown procedures plan for students with a history of unpredictable or violent behavior 	 during emergency drills or events. RM use a firm, calm voice and controlled breathing use practiced, predetermined phrases for clarity 	memory Respond, coordinate, and direct emergency and disaster drills/incidents.
Make quick and accurate decisions in difficult situations.	under stress	operate emergency communication devices
know procedures for person with a knife or firearmcall for ambulance/emergency support	Honor privacy and exercise confidentiality of all personal information regarding students, parents/guardians, staff, visitors, and community.	 coordinate direction with administrators and emergency responders collect feedback and metrics after drills
 activate emergency response team based on guidance from administration 	 share only needed information with emergency or other assisting staff 	Recognize when a student or colleague is experiencing problems (e.g., educational, behavioral, developmental,
 make appropriate staff aware of situation Continued on next page 		health, or safety related) in order to prevent escalation/emergency. apply knowledge from daily interaction with students apply de-escalation skills and procedures

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^{*}The FEMA Acronyms, Abbreviations & Terms job aid is housed at fema.gov with a search feature that allows the user to find the meaning of individual acronyms and abbreviations, and lists related to specific areas of disaster management.

S.6. Health & Safety Standard (continued)

Foundational	Proficient	Advanced/Mastery
Maintain security and safety with regard to visitors in the building.		Mentor/coach others regarding emergency policies and procedures. M
 know sign-in procedures and parameters for visitors entering the building, (e.g., name badge visible, in permitted areas, observing school expectations, etc.) 		evacuation paths and protocolsstranger-in-the-building scenarios
• know procedures for stranger in the building/on campus		de-escalation skills and procedures
 securing the building 		weather- and environment-related emergencies
• evacuation paths		emergency and surveillance equipment
 promptly respond accordingly when an emergency code is announced 		
monitor surveillance equipment		
 know plans for school events to schedule and coordinate security. 		
Know the physical design, location of emergency/electrical panels, safe areas, and operations of the worksite.		
follow daily and alternative bell schedule		

S.7. Technology Standard: ability to use electronic devices to problem solve and complete work-related duties

Foundational	Proficient	Advanced/Mastery
Operate computer and/or other digital devices and platforms required for job duties.	Monitor job-related emails routinely. RM	Research trends/issues pertaining to the job. L
 security camera system, telephone/walkie-talkie etiquette and protocols printer, email, district website, and internet online or virtual professional development appropriate software for job requirements system for reporting incidences Operate standard office equipment. copier 	 at least three times daily or as directed by supervisor Operate advanced settings of building security equipment needed to perform job duties. alarms and emergency alert systems automated external defibrillator (AED) Use appropriate job-related programs to perform internet research, and create and design documents. web and document searches spreadsheets, reports, diagrams, graphs, etc. 	 safe schools anti-bullying restorative justice practices emerging security-threat management Download specific programs for maintaining building security as directed by supervisor. apps to improve communication with students Review and manage data, as needed, for accurate data analysis.
 entry door intercom and access Input data, as needed, for accurate data management. 	 input data, as needed, for accurate data management (e.g., school visitor system, incident reports or information, inventory control) 	generate discipline data reports maintain incident/accident data
 input and access personal information (e.g., hours, pay stubs, leave requests, etc.) Know worksite's Acceptable Use Policy. read annually and submit signature page 	Know how to contact Information Technology (IT) department and report specific issues. o designated email for reporting	Mentor/coach other security staff to use internet/software applications safely and independently. o schedule time with mentee to review digital requirements of job duties
Know terminology in order to solve common technology issues.	 screen shot of error messages note clear sequence of events prior to technology issue 	 schedule time with mentee to review worksite/district Acceptable Use Policy
 dialogue box, error message window, etc. Learn and adopt new technology methods. 	 understand the reporting procedure for misuse of technology, cyberbullying, inappropriate images, etc. and who to refer the situation to 	 opportunity to answer questions about Acceptable Use Policy cyberbullying, internet safety
tablet apps for security and surveillance	Model safe internet and technology use. ^{RM} o responsible social media use o appropriate response to phishing, trolling, spam, etc. o know student data privacy rules and/or laws	 safe visitor procedures Manage a social media presence. ^L previews of upcoming school events and info messages feedback from students, parents/guardians, staff, visitors, and community via worksite/district Facebook
		page and/or online platform

Foundational Proficient Advanced/Mastery

Align appearance appropriately to job duties and professional expectations as outlined in handbook or job description.

- uniform shirt and pants, clean and wrinkle-free
- sturdy footwear or boots appropriate to perform security
 communicate clearly and directly with students, tasks in educational setting

Conduct oneself as an ambassador for school or agency. RM

- model school procedures and expectations
- greet students, parents/guardians, staff, visitors, and community in a dignified, respectful manner
- o communicate effectively in routine, sensitive, and confidential matters about students with required individuals
- respond to requests for information promptly
- provide appropriate information to students, parents/guardians, staff, visitors, and community
- demonstrate honesty and integrity in making decisions
- appropriate use of language around students

Know the roles and responsibilities of your career field.

- complete basic training for school resource officers
- o areas of responsibility and policy for intervening with students as established by school/district administration
- effectively prioritizing patrolling needs
- o work independently (e.g., initiate tasks, complete tasks within assigned time frame without prompting)

Work collaboratively with a team. RM

- acknowledge merits of multiple viewpoints or ideas
- share ideas with and accept ideas of team members
- understand team structures and how to contribute for the best interest of the students

Project a positive image to the community through communication, involvement, and personal conduct. RM

- commitment to providing a secure and welcoming learning environment
- parents/quardians, staff, visitors, and community

Maintain emotional control in stressful situations.

- use a firm, calm voice and controlled breathing
- ask clarifying questions

Establish and maintain effective working relationships with others both in and outside of the worksite. RM

- understand needs and perspectives of students, parents/guardians, staff, visitors, and community
- seek solutions to identified needs with appropriate staff

Maintain current knowledge of procedures, policies, and laws. L

- o changes in security services, immigration status, and protections in schools, etc.
- use culturally responsive procedures for engaging students, parents/guardians, staff, visitors, and

Respond appropriately to instruction and feedback.

- develop strategies for continuous improvement
- seek to understand specifics of corrective feedback and how to change behavior or processes to improve

Shift tasks and priorities when necessary.

- o interrupt or reschedule planned tasks as needed
- ask clarifying questions to understand needs and new priorities

Seek or maintain connections with the larger community. L

- liaison to local, state or county police departments
- liaison to local youth support groups

Engage in the improvement of the profession through active participation in professional organizations. L

- attend local union meetings
- take on a position in local or state union
- seek resources from the National Association of School Resource Officers (NASRO) or similar organization
- attend regional or national conferences

Demonstrate initiative in identifying areas of need and opportunities for improvement.

- anticipate needs for monitoring and supervision of physical spaces for different groups of users
- improvement of sign-in procedures for visitors
- ensuring educational environments and learning spaces are safe and predictable
- programming for staff and students on how they can contribute to a safe learning environment
- serve on school climate committee and/or emergency response team committee

Seek additional certifications.

- advanced school resource officer or supervisor training course
- specialized police in-service training

Mentor/coach others in role-alike positions on professionalism standards. M

 communicate importance of positive security interactions to the learning environment and community