

COLLATERAL DAMAGE: EFFECTS OF THE PANDEMIC ON ACADEME, CONTINUED

In this 2023 NEA Special Salary issue, we take a post-pandemic look at faculty salaries in 2022. What we find, looking at federal data, is that U.S. faculty's purchasing power—that is the value of your salary,

considering inflation—is at historical lows. All the gains that were made incrementally since the Great Recession of 2008 have evaporated in pandemic-related inflation. This year's analysis also shows persistent gaps in pay for HBCU faculty and for women, in general, who typically work in the lowest paid ranks in the lowest-paid types of institutions. On the bright side, this issue's Special Salary issue also points to one possible solution. The data shows clearly that faculty represented by unions are paid more. In other words, the solution to low pay can be found in the power of your voices, raised together, in union.

THE ANNUAL NEA SPECIAL SALARY ISSUE IS AUTHORED BY SUE CLERY,

of ASA Research, in partnership with the National Education Association.



ASA research

A Post-Pandemic Look at Faculty Salaries

R

egular readers of the NEA Higher Ed salary issue will recall that, at the time of last year's annual update on faculty salariesⁱ, some states were reporting increased spending on higher education that was near pre-pandemic spending levels, or even at historical highs. Other states were not feeling as flush—and, in those places, higher education budgets were falling. Regardless, last year's update showed increasing pay, for most faculty, between 2019-20 and 2020-21—in nominal or "real" dollars. But "real" dollars don't paint a complete picture of faculty's purchasing power, which can be obscured by rising costs. And indeed, given the high rate of inflation, faculty's purchasing power actually declined in 2021-2021.

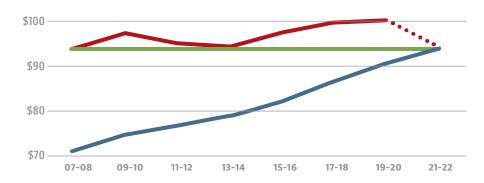
Initially, in preparing this year's annual update on faculty salaries, we were cautiously optimistic about 2021-22 faculty salaries, because of funding increases in some states. However, as inflation rose, our optimism shattered. While we identified a "real" one-year increase in dollars paid to faculty of about 2 percent overall, we also found that exceptionally high inflation had caused a dramatic decline in faculty purchasing power. Specifically, purchasing power fell 5 percent in just the one year between 2020-21 and 2021-22 (Figure 1).

Prior to the pandemic, faculty purchasing power had been steadily increasing. Indeed, purchasing power grew from a pre-recession high of \$90,000 in 2007-08 to roughly \$100,000 in 2019-20. Then the pandemic hit. And, although faculty's real salaries continued to increase, inflation forced purchasing power back to the 2007-08 level.

We also have been watching trends in faculty employment: Just prior to the pandemic, the number of full-time faculty

Figure 1. Faculty experienced decreased purchasing power through the COVID pandemic, and 2021-22 purchasing power is less than the recent historical high point in 2007-08.

- Purchasing power
- 2007-08 Purchasing power
- Nominal dollars



Source: ASA Research analysis of U.S. Department of Education, Integrated Postsecondary Education Data System, Faculty Salary Data, 2007-08 to 2021-22.

was holding steady, while the number of part-time faculty trended upward. With the onset of the pandemic, employment for both part- and full-time faculty tumbled, with part-time faculty hit hardest in 2020-21 (Figure 2). In the following academic year, 2021-22, part-time faculty employment began to recover—with the number of part-time faculty members increasing from about 568,000 to 580,000—but full-time

employment continued to fall, with about 6,000 fewer full-time faculty in 2021-22 than 2020-21. Over the pandemic years, 2019-20 to 2021-22, there was an overall 3 percent decline in full-time faculty positions in higher education. (This analysis reflects the status of faculty of record in November 2021.)

In 2021-22, state budgets were a mixed bag, with some restoring funding to pre-

pandemic levels or higher, and others cutting.ⁱⁱ

In report, we consider trends in faculty salary by rank, gender, and collective bargaining status in 2021-22. Analysis of further effects of the pandemic and economy on academe during 2022-2023 will be available in early 2024. The fact that real, or nominal, salaries continued to increase during ongoing financial flux across states suggests that, once the economy stabilizes, the financial future of faculty is promising.

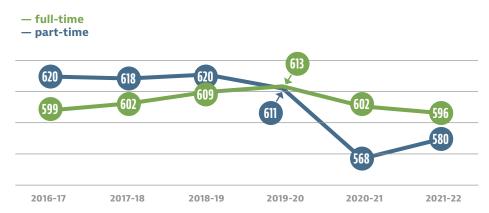
Faculty: Where They Teach and How They Distribute Across Ranks and Tenure

In 2021-22, 596,428 full-time faculty worked in the country's public and private (non-profit) colleges and universities. This represents a 1 percent decline and a loss of over 5,000 full-time positions between 2020-21 and 2021-22, and it follows a 2 percent decline, over 10,000 positions, over the prior year. This decline in full-time faculty positions matches roughly with a concurrent 1 percent decline in student enrollment at public and private institutions between 2021 and 2022.ⁱⁱⁱ

Meanwhile, over the years, where faculty teach—that is the distribution by institution sector—has remained steady. In 2021-22, 7-in-10 faculty taught in public institutions, with over 4-in-10 in research universities and 2-in-10 in community colleges (Figure 3); 2-in-10 faculty teach in private research universities. The remaining 15 percent are spread across public and private 4-year liberal arts and comprehensive

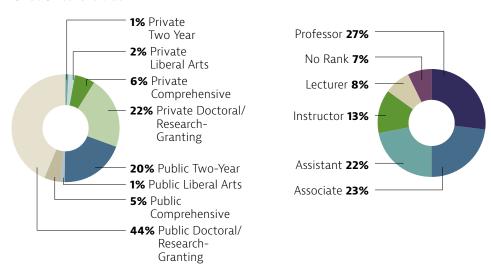
Figure 2. Previously holding steady or increasing, the number of both full-time and part-time faculty declined during the first full pandemic academic year, 2020-21. The number of full-time faculty continued to decline in 2021-22 while the number of part-time began to recover.

Number of full-time and part-time faculty, 2016-17 to 2021-22 (in thousands)



Source: ASA Research analysis of U.S. Department of Education, Integrated Postsecondary Education Data System, Fall Staff and Salary Data. 2016-17 to 2021-22.

Figure 3. 7-in-10 full-time faculty teach in public institutions, and more than 7-in-10 hold full, associate, or assistant professor positions--those most likely to have tenure or be on tenure track.



Source: ASA Research analysis of U.S. Department of Education, Integrated Postsecondary Education Data System, Faculty Salary Data, 2021-22.

institutions, as well as private 2-year institutions.

Additionally, our analysis of faculty rank shows that 72 percent of faculty are full,

associate, or assistant professors—those most likely to have tenure status or be on track for tenure. Specifically, 27 percent are full professors, while 22 and 23 percent are assistant and associate professors. Nearly half of the remaining 28 percent of faculty (13 percent) are instructors, 8 percent are lecturers and 7 percent are faculty teaching with no rank.

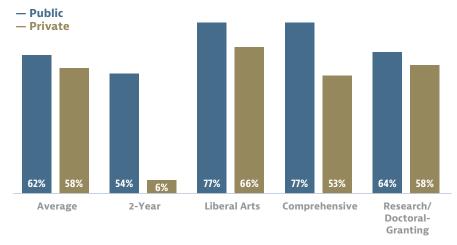
The vast majority of faculty (84 percent) teach with 9/10-month contracts; the remaining share works on 11/12-month contracts. This distribution also has remained consistent over time. Note that the distributions in Figure 3 include only full-time faculty. As noted, prior to the pandemic, similar numbers of part- and full-time faculty were employed, 611,000 and 613,000, respectively (Figure 2).

On average, 62 percent of faculty teaching in public institutions have tenure or are on tenure track (Figure 4). However, faculty in 4-year institutions are more likely to have tenure or be ontrack compared with those in 2-year colleges, 64 to 77 percent and 54 percent, respectively. And, across all institution levels, faculty in public institutions are more likely to have tenure than those teaching in privates—a 6 to 14 percentage point difference in 4-year institutions. Note: the private 2-year sector comprises just 1 percent of institutions.

Non-tenured faculty work on multi-year, indefinite, annual, or less-than-annual contracts (Figure 5). Not only are they less likely to have the option for tenure, but the vast majority of untenured faculty in community colleges have annual or less-than-annual contracts compared with their colleagues at 4-year institutions, where many more hold multi-year or indefinite contracts. Eighty-

Figure 4. Faculty in 4-year and public institutions are more likely to have tenure than those in 2-year and private institutions.

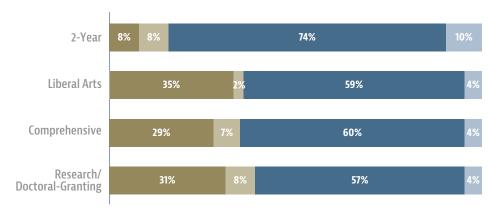
Percent of Public and Private Full-time Faculty with Tenure or On Tenure Track, 2021-22



Source: ASA Research analysis of U.S. Department of Education, Integrated Postsecondary Education Data System, Faculty Salary and Staff Data. 2021-22.

Figure 5. The vast majority of faculty teaching in 2-year colleges hold annual or less than annual contracts while faculty in 4-years are more likely to hold multi-year or even indefinite contracts.

Distribution of Contract Type, Non-tenured/Not on Track Faculty in Public Institutions, 2021-22



Source: ASA Research analysis of U.S. Department of Education, Integrated Postsecondary Education Data System, Faculty Salary and Staff Data, 2021-22.

four percent of untenured community college faculty are on annual or less than annual contracts compared with 61 to 64 percent of those in 4-year institutions.

Faculty Salaries, 2021-2022

OVER THE PAST YEAR, FACULTY SALARIES INCREASED 2 PERCENT, BUT WITH 7 PERCENT INFLATION, PURCHASING POWER BUYS A SMALLER BASKET OF GOODS. No

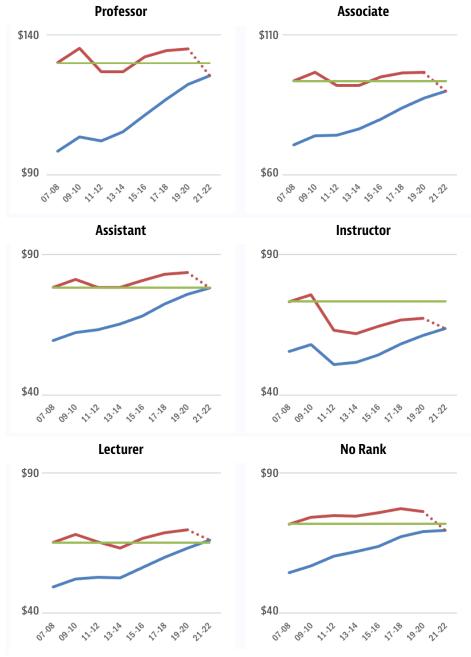
one is a stranger to the story of high inflation over the past couple of years. The cost of food, services, clothing, entertainment, housing—virtually everything—has increased noticeably. Regardless of profession, nearly all Americans have been affected by the high inflation rate and have experienced a decrease in purchasing power, or inflation-adjusted earnings.

In 2021-22, the average salary for faculty on 9/10-month contracts was \$93,914, which was 2.1 percent higher, on average, than the 2020-21 average salary in nominal dollars. However, taking inflation into account, faculty purchasing power declined by 5 percent over the year, and faculty felt an overall effective loss of \$4,837.

A longer historical perspective reveals that for all faculty, regardless of rank, purchasing power is lower today than it has been in quite a while. After the historic lows of the 2008-09 Great Recession, faculty's purchasing power had been recovering. For instance, for faculty with no rank, nominal salaries increased annually from 2007-08 through 2021-22, and the increases outpaced inflation, resulting in purchasing power continually above the 2007-08 level. Pandemic-related inflation has erased those gains. In 2021-22, inflation resulted in purchasing power eroding to a level slightly lower than the 2007-08 level (Figure 6). Assistant

Figure 6. All ranks experienced decreased purchasing power through the COVID pandemic, and for some ranks, 2021-22 purchasing power is less than the recent historical high point in 2007-08.

- Purchasing power
- 2007-08 Purchasing power
- Nominal dollars

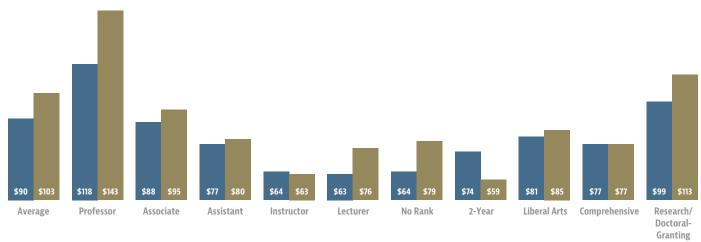


Source: ASA Research analysis of U.S. Department of Education, Integrated Postsecondary Education Data System, Faculty Salary Data, 2007-08 to 2021-22.

Figure 7. Academic rank is correlated with salary, and faculty in private institutions generally earn higher salaries than faculty in public institutions.

Average salaries for faculty on 9/10-month contracts (in thousands), 2021-22





Source: ASA Research analysis of U.S. Department of Education, Integrated Postsecondary Education Data System, Faculty Salary Data, 2021-22.

professor and lecturer are the only faculty ranks whose 2021-22 purchasing power levels remained at or very near to the 2007-08 levels. Instructors' nominal salaries, or real dollars paid, tumbled during the years of the Great Recession and did not recover as quickly as salaries paid to other faculty. As a result, not only did instructor purchasing power decline in recent years, but it is also significantly lower than pre-recessionary levels.

Sector and Academic Rank. Salary correlates to academic rank: at public colleges and universities, associate professors historically earn about three-quarters of full professors' earnings, assistant professors about two-thirds, and instructors, lecturers, and faculty with no rank earn about one-half. In the private sector, due to the very high earnings of full professors, the ratios are a little smaller. These ratios held in 2021-22 with professors teaching in public institutions earning \$118,000; associates

earning \$88,000; assistants earning \$77,000; and instructors, lecturers, and faculty with no rank earning similar averages ranging from \$63,000 to \$64,000 (Figure 7).

The type of institution also makes a difference. Faculty teaching in community colleges earn about 75 cents to the dollar of faculty in public research universities. And, faculty in public liberal arts and comprehensive institutions earn 78 to 82 cents to the dollar earned by faculty in research universities.

On average, faculty teaching in private institutions earn more than those in public institutions, \$103,000 compared with \$90,000, on average, for a \$13,000 difference (or 14 percent) in 2021-22. A key exception is faculty in 2-year institutions, where community college faculty earn about \$15,000 more than their private institution counterparts; however, the private 2-year sector

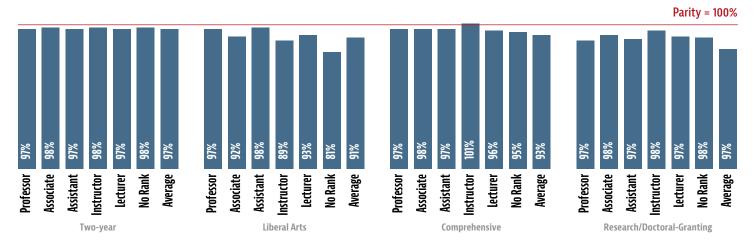
comprises just 1 percent of faculty. Diving into specific ranks, professors at private institutions earn about \$28,000 more than those in public institutions, for a 22 percent difference. Meanwhile, faculty with no rank in private institutions also have a 25 percent advantage over those in public. By institution type, faculty in research universities at private institutions earn \$14,000, or 14 percent, more than those in public universities.

The Gender Wage Gap Persists.

Nationally, women earned 83 cents to a man's dollar earned in 2021. This differential is marginally improved in academe, where, on average, women teaching in public institutions earned 85 cents to a man's dollar. But again, institutional type and faculty rank make a difference. Earnings parity almost exists in community colleges, where women earn 97 to 98 percent of what men earn, but notably, community

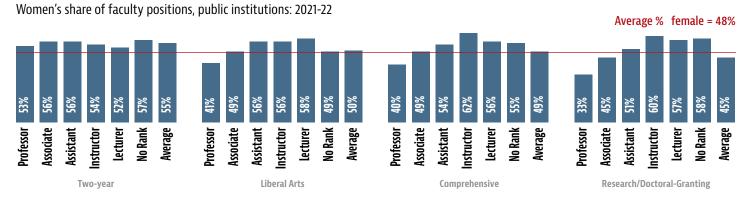
Figure 8. Women earn cents to men's dollar. The gender wage gap is smallest in lowest paid community colleges and largest in highest paid research universities, especially at the highest paid professorial rank.

Women's salaries as a percent of men's, public instituitons: 2021-22



Source: ASA Research analysis of U.S. Department of Education, Integrated Postsecondary Education Data System, Faculty Salary Data, 2021-22.

Figure 9. Women comprise large shares of community college faculty positions and small shares of the highest paid faculty ranks at research universities.



Source: ASA Research analysis of U.S. Department of Education, Integrated Postsecondary Education Data System, Faculty Salary Data, 2021-22.

colleges have the lowest-paid faculty among public institutions (Figure 8). At the highest-paid research universities, female professors earn 89 percent of men's earnings, and 83 percent over all ranks.

The fact is that women are more likely to teach in lower-paid institutions and hold positions in lower-paid ranks. While women comprise 48 percent of all faculty, they are over-represented in all ranks of community colleges, where they are 52 to 57 percent of faculty (Figure 9). Conversely, women are under-represented in the highest-paid ranks in the highest-paid public institutions; they are only 33 and 45 percent of professors and associate professors. In fact, across all types of 4-year institutions, women

are under-represented in the highest-paid professorial ranks.

What's Happening Within

States? Regional, state, and local economies and politics have an intrinsic bearing on salaries, as do institutional enrollments, types of programs offered, faculty's rights to collective bargaining, and a multitude of additional factors.

Table 1. Average salaries and change in salaries for faculty on 9/10-month contracts, by state and sector, 2021-22¹

State	Ave		e 2021-22 Sala ık Within Sed		ınd			t Change in 20-21 to 202	
	Public 4-year		Public 2-year		Independent		Public 4-year	Public 2-year	Independent
Average	\$96,414		\$74,173		\$103,033		2%	2%	2%
California	\$121,071	1	\$105,759	1	\$122,200	4	1%	4%	2%
New Jersey	\$121,056	2	\$80,528	9	\$128,785	2	2%	1%	4%
Delaware	\$116,394	3	\$74,977	13	\$79,190 2	27	1%	3%	3%
Hawaii	\$110,204	4	\$80,791	8	\$77,016	31	3%	1%	1%
Connecticut	\$109,530	5	\$85,602	4	\$125,745	3	-1%	-2%	4%
Michigan	\$104,706	6	\$85,773	3	\$73,297 3	6	2%	0%	1%
Washington	\$103,101	7	\$75,636	12	\$83,724 2	:4	3%	4%	1%
Massachusetts	\$102,048	8	\$68,324	21	\$129,866	1	0%	-1%	3%
Pennsylvania	\$101,519	9	\$73,046	16	\$101,919	11	2%	3%	1%
Virginia	\$101,425	10	\$69,697	20	\$78,923 2	8	5%	4%	0%
owa	\$101,207	11	\$64,642	25	\$70,153 3	37	2%	2%	4%
New York	\$100,189	12	\$86,601	2		8	4%	4%	2%
Florida	\$100,126	13	\$62,576	30	<u> </u>	21	2%	3%	3%
Maryland	\$99,713	14	\$79,011	10	, ,	9	3%	2%	4%
Arizona	\$99,098	15	\$76,990	11	\$74,152 3	-	5%	3%	1%
Rhode Island	\$98,997	16	\$67,666	22		5	5%	3%	0%
Illinois	\$97,392	17	\$83,029	6	\$108,030 1	-	2%	1%	1%
Ohio	\$96,972	18	\$70,510	19	\$78,510 2		2%	2%	2%
Minnesota	\$96,553	19	\$70,510	15	\$81,605 2		1%	-1%	2%
New Hampshire	\$95,237			18	· · · · · · · · · · · · · · · · · · ·	7	-1%	0%	1%
Texas			\$71,017		. ,				2%
	\$94,781	21	\$64,719	24	, ,	12	3%	4%	
Utah	\$94,364	22	\$72,844	17	\$91,018 1		4%	3%	2%
Nevada	\$94,143	23	\$74,759	14	\$48,686 5		-1%	0%	-25%
Oregon	\$93,307	24	\$81,428	7	\$82,250 2		1%	3%	4%
Indiana 	\$93,107	25	\$53,133		\$89,881 2		1%	2%	3%
Colorado	\$92,181	26	\$62,819	28	\$95,660 1		4%	0%	0%
Nebraska	\$89,770	27	\$64,133		\$73,394 3	15	3%	0%	4%
Wyoming	\$89,741	28	\$58,120	36			0%	-4%	
Wisconsin	\$89,651	29	\$84,623	5	\$75,021 3	13	2%	2%	1%
Vermont	\$88,273	30	\$64,738	23	\$89,278 2	!2	-1%	-2%	2%
South Carolina	\$87,379	31	\$52,370	45	\$63,300 4	0	3%	4%	2%
District of Columbia	\$87,026	32			\$119,460	6	-1%		3%
North Carolina	\$87,011	33	\$52,811	43	\$97,151 1	13	-1%	2%	2%
Alabama	\$86,762	34	\$62,997	27	\$65,650 3	9	3%	3%	1%
Tennessee	\$85,032	35	\$57,312	37	\$91,798 1	8	3%	3%	-1%
Georgia	\$84,655	36	\$53,647	41	\$87,885 2	!3	1%	1%	1%
Maine	\$84,209	37	\$59,606	32	\$92,618 1	17	1%	-3%	3%
Alaska	\$84,063	38			\$60,098 4	4	0%		-1%
Kansas	\$83,153	39	\$59,201	34	\$56,635 4	6	1%	2%	1%
Missouri	\$80,980	40	\$62,692	29	\$94,941 1	15	3%	3%	4%
New Mexico	\$80,444	41	\$56,200	38	\$77,470 3	0	2%	1%	-4%
North Dakota	\$80,213	42	\$59,273	33	\$56,298 4	17	1%	3%	-3%
Montana	\$79,719	43	\$54,160	39	\$55,592 4	8	2%	6%	-1%
Oklahoma	\$79,342	44	\$54,103	40	\$75,198 3		1%	1%	1%
ldaho	\$78,392		\$58,203		\$66,561 3		3%	3%	4%
Kentucky	\$77,923		\$51,451		\$62,849 4		1%	0%	0%
West Virginia	\$76,407	47	\$52,721		\$53,612 4		1%	0%	0%
South Dakota	\$75,541		\$60,103		\$57,321 4		3%	2%	-1%
Arkansas	\$74,163		\$51,204		\$61,846 4		-3%	2%	2%
_ouisiana	\$73,995		\$50,278		\$92,788 1		3%	4%	1%
Mississippi	\$73,096	51	\$52,335		\$61,960 4		3%	0%	0%
ιημοσισεικη	\$12,036	اد	\$32,333	40	\$U1,90U 4	-∠	370	U /o	U 76

Further, the pandemic and current high inflation put pressure on state and institutional revenues, politics, and budgets. So, are there notable related, statelevel trends in faculty salaries?

In the public 4-year sector, the traditional top-five states persisted in 2021-22: California, New Jersey, Delaware, Hawaii, and Connecticut (Table 1). California, the perennial leader among public 4-years, had an average salary of \$121,071; just \$15 behind it was New Jersey at \$121,056. Moving from 4th to 5th place, Connecticut's average salary decreased slightly from 2020-21, by 1 percent, to \$109,530 in 2021-22. Two years ago, in 2020-21, eight additional states paid over \$100,000. In 2021-22, that number fell to five: Pennsylvania, Virginia, Iowa, New York, and Florida. We also see the same states at the bottom: Louisiana and Mississippi; however, the cost of living in these two states is significantly less compared with other states. And, notably, faculty salaries increased by 3 percent in both states over the past year, more than the 2 percent increase for the sector.

Ranked by salary in public 4-year institutions

Salary data based on 100.0 percent of public 2-year and 4-year, and private institutions in the NEA universe; change in salary based 100% of public 2-year and 4-year institutions, 98% of private institutions.

Source: ASA Research analysis of U.S. Department of Education, Integrated Postsecondary Education Data System, Faculty Salary Data, 2021-22.

^{&#}x27;--Not applicable

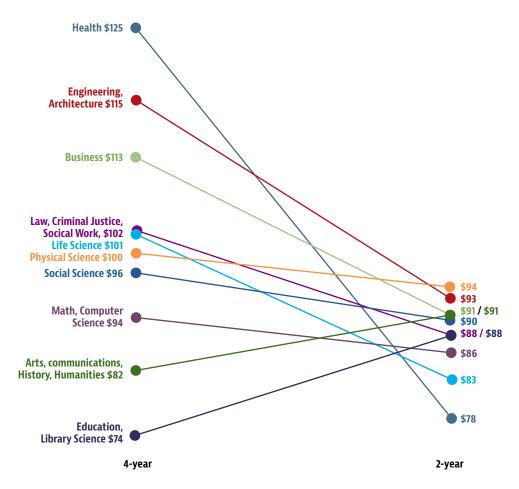
For the second year, California is the only state where community college faculty earned over \$100,000 (\$105,759) in 2021-22. New York was a distant second with an average salary of \$86,601-nearly \$20,000 less than California. Notably, the average salary for New York's community college faculty increased 4 percent in 2021-22, following a 3 percent increase in the prior year, which, cumulatively, moved New York to second place, up from 7th in the nation two years ago. Meanwhile, Connecticut's community college salaries, which ranked 2nd last year, declined to fourth. Eight states pay community college faculty between \$80,000 and \$90,000, on average: New York, Michigan, Connecticut, Wisconsin, Illinois, Oregon, Hawaii, and New Jersey. Arkansas and Louisiana have the lowest average salaries for community college faculty.

Massachusetts remains the perennial leader in private institutions' average faculty salaries: \$129,866 in 2021-22. New Jersey follows closely with an average of \$128,785. Five states—Massachusetts, New Jersey, Connecticut, California and Rhode Island – pay private institution faculty more than \$120,000, on average. Interestingly, the District of Columbia's average faculty salary (\$119,460) ranked sixth, while its public 4-year salaries ranked 32nd.

States vary in the difference paid to faculty in 2- and 4-year public institutions. Across states, the average difference between 2- and 4-year faculty salaries was \$25,421 in 2021-22. Delaware and New Jersey had the largest difference, \$41,417 and \$40,528 respectively. Likewise, although salaries may be disparate, some states' rank are

Figure 10. By discipline, salaries in 4-year institutions range about \$50,000 while the range is smaller in 2-year institutions, \$16,000. Health has the highest paid faculty in 4-year, but the lowest in 2-year institutions. The lowest paid 4-year disciplines, education and arts/humanities, are mid-range in 2-year institutions.

Faculty salaries by discipline, 2- and 4-year institutions, May 2021 (in thousands)



Source: ASA Research analysis of U.S. Bureau of Labor Statistics, Occupational Employment and Wage Statistics, May 2021 National Industry-Specific Occupational Employment and Wage Estimates.

similar across sectors; for example, California's average faculty salary ranked 1st in both 2- and 4-year public institutions in 2021-2022, but the dollar difference was over \$15,000. Conversely, some states' had very different ranks, even when salaries were relatively similar. In Wisconsin, for example, the difference in salaries between 2- and 4-years is only \$5,028, but the state ranked 5th among 2-years and 29th

among 4-years. Wisconsin is the only state with a 2- and 4-year differential under \$10,000.

In large part, average state salaries at public 2- and 4-year institutions changed slightly (between 1 and 3 percent) or not at all in 2021-22. In public 4-year institutions, only six states saw salary increases of at least 4 or 5 percent; in 2-year colleges, seven states did.

However, even these larger increases did not keep pace with inflation.

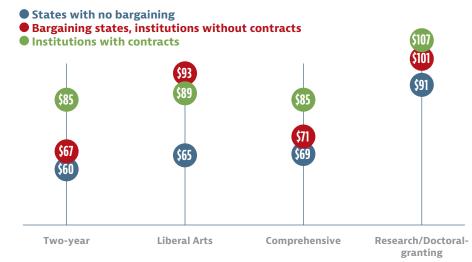
Differences by Discipline. What is taught and where it is taught matter. Faculty teaching in health fields at 4-year institutions have the highest earnings, averaging about \$125,000; however, at 2-year institutions, health faculty are the lowest paid, at about \$78,000 (Figure 10). On the other hand, education and library science faculty are the lowest paid in 4-year institutions, but at an average of \$76,000, fall near the midrange at 2-year colleges. Physical science faculty are among the highest paid at 2-year colleges, earning \$94,000; but at 4-year institutions, where they earn about \$96,000, they are mid-range. Engineering/architecture and business faculty's average salaries are similarly ranked 2nd and 3rd in both 2- and 4-year institutions, although the salaries are much higher in 4-year institutions. Only arts, communications, history, humanities, and education and library science faculty earn, on average, more in 2-year colleges than they do in 4-year colleges.

Interestingly, the range in salaries by discipline is much larger in 4-year institutions than 2-year colleges. From a high of \$125,000 for health faculty to a low of \$76,000 for education and library science faculty, the range in salaries at 4-years is \$49,000. At 2-years, the range is only \$16,000—from a high of \$94,000 for physical science faculty to a low of \$78,000 for health faculty.

The Union Advantage. Research has shown that unions benefit not only union members but also their families, non-union workers, and the economy at

Figure 11. The presence of faculty contracts is correlated with higher salaries.

Salaries for faculty in public institutions by bargaining status (in thousands), 2021-22



Source: ASA Research analysis of U.S. Department of Education, Integrated Postsecondary Education Data System, Faculty Salary Data, 2021-22.

large. Union members enjoy higher wages as well as enhanced benefits including health insurance, paid time off, and pensions. Further, the U.S. Department of Labor reports that when union density increases, so do wages for union and non-union workers alike. Unions negotiate for-and pay scales are transparent to-all workers, which helps to close pay equity gaps. vi The presence of unions has also been linked to safer working conditions, increased government revenue (as opposed to high government spending), improved wellbeing and peace of mind, and increased community engagement.vii And, markedly, unions played a vital role in supporting workers through the pandemic by ensuring access to protective equipment and paid medical leave or time off, and by negotiating working conditions and potential furloughs.viii

Additionally, the presence of faculty contracts in colleges and universities is

associated with higher salaries. Figure 11 illustrates the faculty salaries for (1) institutions with faculty contracts, (2) institutions in the same states but without faculty contracts, and (3) institutions in states where no faculty contracts exist in colleges and universities. As a general rule, faculty in institutions with contracts earn moreand the difference is considerable in some cases. For example, community college faculty with the presence of contracts earn, on average, \$19,000 more than their colleagues without contracts. At comprehensive institutions, the earnings advantage is \$14,000; at research universities, it's \$6,000.

Notably, salaries in states with no collective bargaining are the lowest across institution types. This finding aligns with the notion that the presence of unions, regardless of membership, increases benefits for non-members. However, additional factors may be considered: for example, these are

largely southern states with lower cost of living. As such, salaries for institutions with contracts and those in the same states, but without contracts, are the most comparable with one another.

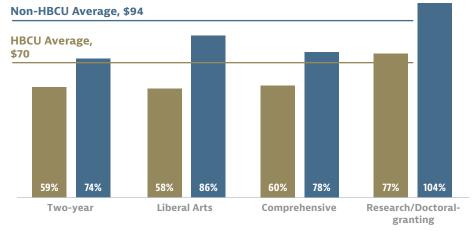
The HBCU Disadvantage. There are just over 100 Historically Black Colleges and Universities (HBCUs) in the U.S. These institutions provide higher education via a campus climate that fosters success, and where students of color feel comfortable, supported, and safe. ix Although HBCUs accelerate social mobility for underserved students, they are doing so with fewer resources, and their faculty are being paid less than faculty at comparable institutions. On average, HBCU faculty are paid \$70,488, compared to \$94,391 for faculty at non-HBCUs; this represents 75 cents to the dollar of other faculty's earnings (Figure 12).

The difference holds across institutional types. At community colleges, HBCU faculty are paid about \$59,000—or about 79 percent of non-HBCU faculty, who are paid \$74,000, on average. In research universities, HBCU faculty earn 74 percent of non-HBCU faculty earnings.

Land-grant HBCUs ≠ Land-grant non-HBCUs. Faculty teaching in the HBCU land-grant institutions earn cents to the dollar of those teaching in non-HBCU land-grants. Even when taking different economies into account, in some states HBCU faculty earn about half of those teaching in non-HBCU land-grants. For example, HBCU faculty teaching in Missouri and Ohio earn 51 cents to the dollar of their non-HBCU colleagues (Figure 13; Lincoln University and University of Missouri, and Central State University and Ohio State

Figure 12. HBCU Faculty earn 75 cents to the dollar of non-HBCU faculty, and the difference is larger in some sectors.

Average salaries for faculty on 9/10-month contracts by HBCU designation, 2021-22 (in thousands)



Source: ASA Research analysis of U.S. Department of Education, Integrated Postsecondary Education Data System, Faculty Salary Data, 2021-22.

The student environment fit is very important for student success. The majority of HBCU enrollments are low-income, first-generation students. HBCUs are referred to as "best value" institutions of higher education and provide quality education at 30 percent lower cost than comparable institutions. HBCUs represent only three percent of higher education institutions but they enroll 10 percent of higher education's African American students, produce 15 percent of the African American bachelor's degree recipients, and 19 percent of black STEM degree recipients. HBCUs are persistently underfunded and have lower revenue streams from tuition and fees, state and federal funding sources, and smaller endowments.

University are the 1890 and 1862 land-grant universities, respectively). The salary gap is the smallest in North Carolina where faculty teaching at N.C. Agricultural and Technical (A&T) State University (an 1890 HBCU land-grant university) earn 81 cents for every dollar earned by faculty at the University of North Carolina (the 1862 land-grant).

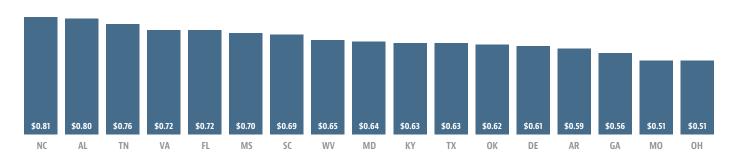
Graduate Assistant Earnings.

Graduate assistants typically earn a stipend for teaching, conducting research, or working in labs. Although not universal, some may also receive tuition waivers. The average stipend paid to graduate assistants in 2021-22 was \$19,078 (Figure 14), assuming the assistant is employed at half-time.

Figure 13. Land-grant HBCU faculty earn cents to the dollar of non-HBCU land-grant faculty. Ohio and Missouri display the largest earnings discrepancies; North Carolina and Alabama have the smallest.

Average salaries for HBCU faculty on 9/10-month contracts compared with non-HBCU, public land grant institutions, 2021-22

Parity = \$1.00



Source: ASA Research analysis of U.S. Department of Education, Integrated Postsecondary Education Data System, Faculty Salary Data, 2021-22.

Research assistants, on average, receive the highest stipend, \$20,300, while teaching assistants and graduate associates earn about \$2,000 to \$2,500 less. On average, stipends are similar in size to those paid last year, so graduate assistants' earnings are not keeping pace with inflation.

By discipline, the average stipend range is small, between \$13,000 and \$22,000, with the majority around \$18,000 to \$21,000 (Figure 15). The highest stipend (\$96,000) was paid to engineering graduate assistants in 2021-22, followed by education (\$72,000). These "high" stipends appear to be outliers, as the overall discipline average stipend was similar across disciplines.

What are We Looking Forward To?

Forecasts report that, across the U.S. in a variety of industries, businesses predict spending 4.3 percent of their payroll on salary increases in 2023^x and increasing salaries around 4.6 percent^{xi}—the largest in over 20 years. A survey conducted in

Legislation in 1862 - the First Morrill Act - gave land to states with the aim to provide more Americans with broad access to education, in disciplines of need at the time, such as agriculture and mechanical arts. States could either sell this land to fund the creation of a new public postsecondary institution or use this land to expand an existing institution. However, many African Americans were denied admission to these 1862 land-grant universities. The Second Morrill Act of 1890, shortly after the Civil War, required states to create additional land-grant institutions for African Americans, or provide evidence that race was not an admission criterion for their existing land grant institution. Today, every state plus the District of Columbia has an 1862 land grant institutiontypically the state's large flagship university. And 19 of the 107 HBCU institutions, mostly in southeastern states, are 1890 land-grant HBCUs. Although the 1890 land-grant institutions were created to provide equal opportunity, funding requirements and streams differ between the 1862 and 1890 land-grant institutions, and often, the 1890 landgrant institutions are under-funded.

the last quarter of 2022 shows employers are having difficulty attracting and retaining workers and they cite this difficulty, along with inflationary pressures, as the reasons for the salary

bump.xii Federal workers are to receive a 4.6 percent salary increase in 2023 as well.xiii However, a cautionary note: employers need to fund these pay raises and cited a variety of methods for doing

COLLATERAL DAMAGE: EFFECTS OF THE PANDEMIC ON ACADEME, CONTINUED

so, including raising prices, eliminating staff benefits, and staff restructuring and layoffs. xiv Additionally, if inflation continues at its current pace, these salary increases would not necessarily keep up with the rising costs of food, clothing, transportation, etc. However, economists forecast a rapid slowdown of inflation beginning early in 2023, and a more manageable 2.9 percent rate of inflation for the yearxv. If this occurs, anticipated salary increases will outpace inflation.

The question is—what will happen with faculty salaries in 2023? Will institutions grant the same salary increases predicted in other industries? If so, will the increases come in tandem with layoffs, restructuring, or a reduction in benefits? And, of course, inflation plays a big part in this: Will the current high rate of inflation continue and further erode the purchasing power of any salary increases, or will it slow down to allow faculty earnings to catch up?

References for text box in HBCU section, in order:

- UNCF. (2022). The HBCU resource guide. Available: https://uncf.org/wp-content/uploads/2022-UNCF-HBCU-Resource-Guide-FINAL.pdf
- ² Ibid.
- 3 UNCF. (ND). Fact sheet: Investing in better futures for students and for all of us. Available: https://cdn.uncf. org/wp-content/uploads/2022-UNCF-Fact-Sheet8. pdf
- Broady, K., Perry, A. M., Romer C. (August 4, 2021). "Underfunding HBCUs leads to an underrepresentation of Black faculty," *The Avenue*. Brookings. Available: https://www.brookings.edu/ blog/the-avenue/2021/08/04/underfunding-hbcusleads-to-an-

Reference for land grant text box:

National Education Association. "A Looming Crisis for HBCUs? An Analysis of Funding Sources for Land Grant Universities," *NEA Research Land Grant University: Brief No. 2.* Available: https://www.nea.org/sites/default/files/2021-07/NEA%20CGPS%20Research%20HBCU%20Brief%202.pdf

- ASA Research. (March 2022). Collateral damage: Effects of the pandemic on academe. National Education Association. Available: https://www.nea. org/sites/default/files/2022-03/NEA%20HE%20 Salary%20Report%202022_0.pdf.
- ** ASA Research. (October 25, 2022). The Higher Ed Funding Rollercoaster: State funding of higher education during financial crises. National Education Association. Available: https://www.nea.org/ he_funding_report
- *** American Council on Education. (October 28, 2022). "How Student Enrollment Changed in 2022," Higher Education Today. Available: https://www.higheredtoday.org/2022/10/28/how-student-enrollment-changed-in-2022/
- W U.S. Bureau of Labor Statistics. (January 24, 2022). "Median earnings for women in 2021 were 83.1 percent of the median for men," *TED: The Economics Daily*. Available: https://www.bls.gov/opub/ted/2022/median-earnings-for-women-in-2021-were-83-1-percent-of-the-median-for-men.htm
- ASA Research. (March 2022).
- vi U.S. Department of Labor. (ND). The union advantage. Available: https://www.dol.gov/general/ workcenter/union-advantage
- William Banerjee, A., Poydock, M., McNicholas, C., Mangundayao, I., and Sait, A., (December 15, 2021). Unions are not only good for workers, they're good for communities and for democracy. Economic Policy Institute. Available: https://www.epi.org/publication/unions-and-well-being/#:~:text=Increased%20government%20 revenue%20and%20decreased,gender%20and%20 race%20wage%20gaps.
- wiii McNicholas, C., Rhinehart, L., Poydock, M., Shierholz, H., and Perez, D. (August 25, 2020). Why unions are good for workers—especially in a crisis like COVID-19: 12 policies that would boost worker rights, safety, and wages. Economic Policy Institute. Available: https://www.epi.org/publication/why-unions-are-good-for-workers-especially-in-a-crisis-like-covid19-12-policies-that-would-boost-worker-rights-safety-and-wages/
- Lomax, M. L. (ND). Six reasons HBCUs are more important than ever. UNCF. Available: https:// uncf.org/the-latest/6-reasons-hbcus-aremore-important-than-ever#:~:text=HBCUs%20 provide%20a%20stable%20and,needs%20to%20 obtain%20college%20degrees.

- The Conference Board. (October 6, 2022). Navigating the economic storm: Your indispensable guide through the global recession. Available: https://www. conference-board.org/topics/recession/2023-setto-see-largest-salary-increases-in-over-20-years
- Miller, S. (November 29, 2022). Average US pay increase projected to hit 4.6% in 2023. SHRM. Available: https://www.shrm.org/resourcesandtools/hr-topics/compensation/pages/us-pay-increase-forecast-for-2023.aspx#:~:text=Employers%20 in%20the%20U.S.%20plan,according%20to%20 a%20new%20study.&text=Employers%20say%20 inflationary%20pressures%20and,for%20the%20higher%20projected%20increases.
- xii Ibid.
- Friedman, D. (December 23, 2022). Here are the actual pay raises federal employees will see in 2023, depending on their location. Federal News Network. Available: https://federalnewsnetwork. com/pay/2022/12/biden-makes-4-6-pay-raiseofficial-for-civilian-employees-ahead-of-holidayweekend/
- xiv Miller, S.
- W Gagnon, J. E., Rose, A. (December 5, 2022). "US workers' wage gains in 2023 are likely to exceed inflation," Real time economics. Peterson Institute for International Economics. Available: https://www.piie.com/blogs/realtime-economics/us-workers-wage-gains-2023-are-likely-exceed-inflation#:~:text=The%20latest%20Survey%20 of%20Professional,inflation%20target%20of%20 2%20percent.

DATA SOURCES

This report relies largely on U.S. Department of Education (ED), National Center for Education Statistics (NCES), Integrated Postsecondary Education Data System (IPEDS) Human Resources data. Reflecting 2021-22, NCES collected data from 3,861 degree-granting colleges and universities as part of the annual IPEDS data collection for higher education institutions. This analysis excluded 902 seminaries, religious training institutions, and for-profit colleges, leaving 2,959 institutions. At the time of analysis, these data include the provisional release of the IPEDS data and results may differ from data reported by NCES in the future.

This report also includes U.S. Bureau of Labor Statistics wage estimates for faculty teaching in 2- and 4-year institutions by discipline in May 2021. Wage estimates are computed with data collected from a statistical sample of institutions of all sizes, in every state and the District of Columbia.

An analysis of the Oklahoma State University's Graduate Assistant Stipend Survey data for 2021-22 is also included; this survey includes 48 land-grant institutions and 68,956 graduate assistants.

2023 Salary Review

2021-22 Faculty Salary Report

The 2021-22 institutional faculty salary report provides salary and compensation information for the 1,565 public institutions in NEA's faculty salary universe. The data are organized by state, institutional type, and control. The data are provided by the U.S. Department of Education, National Center for Education Statistics, Integrated Postsecondary Education Data System's Provisional Salary Data for 2021-22. The detailed data reported are for faculty on 9/10-month contracts only. Changes in average faculty salaries are reported only for institutions responding to the NCES Salary Surveys in both 2020-21 and 2021-22. All dollar amounts are reported in thousands.

State/School				Inst./ Lect./		%
-	Prof. (\$)	Assoc. (\$)	Asst. (\$)	No Rank (\$)	Avg. (\$)	Chng. (%)
ALABAMA						
AA						
Bevill State Community College				63.9	63.9	5.2
Bishop State Community College				64.7	64.7	3.3
Central Alabama Community College	١.			62.9	62.9	3.2
Chattahoochee Valley Community College				58.1	58.1	0.3
Coastal Alabama Community College				66.3	66.3	3.3
Enterprise State Community College				81.1	81.1	32.1
Gadsden State Community College				61.5	61.5	1.7
George C Wallace Community College-Dothan				58.1	58.1	-0.0
George C Wallace State Community College-Hanceville				71.6	71.6	1.9
George C Wallace State Community College-Selma				57.3	57.3	0.6
H Councill Trenholm State Community College				60.1	60.1	4.5
J F Ingram State Technical College						
J. F. Drake State Community and Technical College				54.8	54.8	3.3
Jefferson State Community College				63.5	63.5	0.4
John C Calhoun State Community College				63.4	63.4	2.1
Lawson State Community College				61.7	61.7	1.2
Lurleen B Wallace Community Colleg	е.			60.0	60.0	2.9
Marion Military Institute				59.7	59.7	3.1
Northeast Alabama Community College				65.1	65.1	2.6

State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)
Northwest-Shoals Community Colle	ge .			59.7	59.7	1.7
Reid State Technical College				61.3	61.3	3.6
Shelton State Community College				62.5	62.5	2.3
Snead State Community College				61.8	61.8	-21.2
Southern Union State Community College		-		55.2	55.2	2.8
BA+						
Athens State University	93.6	79.1	66.5	74.0	77.4	1.4
University of Montevallo	79.3	66.3	63.8	53.0	67.7	-1.4
DOCTORAL						
Alabama A & M University	106.1	90.6	80.9	44.6	79.1	13.9
Alabama State University	94.8	79.9	69.8	54.1	77.0	7.0
Auburn University	139.9	100.3	88.1	57.4	97.2	3.5
Auburn University at Montgomery	94.7	74.6	69.8	53.3	72.1	1.9
Jacksonville State University	85.4	70.2	62.6	52.7	66.5	4.2
The University of Alabama	153.6	100.0	81.6	57.4	96.5	1.1
Troy University	87.3	77.9	73.9	58.4	71.2	5.6
University of Alabama at Birmingham	139.4	94.5	82.8	67.4	101.8	4.1
University of Alabama in Huntsville	132.9	96.9	79.4	57.5	88.4	0.1
University of North Alabama	96.5	79.4	69.3	59.7	77.0	-4.8
University of South Alabama	95.0	72.5	66.7	49.2	71.2	1.0
University of West Alabama	75.9	66.2	59.3	47.4	62.8	1.0

State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)	State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)
ALASKA							ARKANSAS						
AA							AA						
llisagvik College							Arkansas Northeastern College	52.8	54.6	58.6	41.6	46.7	0.8
							Arkansas State University Mid-Sou	th .			42.6	42.6	1.0
BA+ University of Alaska Southeast	89.5	81.6	67.3	52.1	76.4	-0.3	Arkansas State University Three Rivers	54.4	56.3	49.2	43.9	46.2	-0.9
							Arkansas State University-Beebe	64.6	64.4	48.1	43.1	47.6	0.3
DOCTORAL							Arkansas State University-						
University of Alaska Anchorage	102.7	86.3	73.8	59.5	84.3	0.6	Mountain Home	•		55.6	47.9	49.6	3.7
University of Alaska Fairbanks	104.3	89.8	72.4	72.2	86.2	-0.7	Arkansas State University- Newport	56.2	50.9	47.9	48.2	48.4	-0.2
ARIZONA							Arkansas Tech University	80.2	68.0	61.7	45.6	61.4	1.4
AMZONA							Black River Technical College	•			45.3	45.3	-0.2
AA							Cossatot Community College						of
Arizona Western College				68.6	68.6	1.4	the University of Arkansas				47.5	47.5	-1.2
Central Arizona College	62.5				62.5	0.1	East Arkansas Community College				49.6	49.6	0.4
Chandler-Gilbert Community College				84.2	84.2	3.5	National Park College	54.0	51.8	50.2	45.0	50.7	9.0
Cochise County Community	•	•	•	0 1.2	0 1.2		North Arkansas College NorthWest Arkansas Community	51.9	48.7	49.3	45.8	48.0	1.1
College District				60.2	60.2	0.7	College	63.0	63.5	54.9	57.6	59.0	0.6
Coconino Community College				67.0	67.0	-1.7	Ozarka College				43.5	43.5	-0.2
Dine College	65.2	60.1	52.8	53.1	57.1	2.3	Phillips Community College of the						
Eastern Arizona College	86.2	65.4			72.1	2.7	University of Arkansas				45.3	45.3	2.0
Estrella Mountain Community College				84.0	84.0	3.3	South Arkansas Community College	e 60.4	47.8	43.2	45.2	48.9	3.1
GateWay Community College	•	•	•	82.5	82.5	2.4	Southeast Arkansas College				46.9	46.9	1.7
Glendale Community College	•	•	•	85.9	85.9	3.8	Southern Arkansas University Tech University of Arkansas Community		•		43.8	43.8	4.1
Mesa Community College	· ·			86.2	86.2	3.0	College Rich Mountain				42.7	42.7	-5.2
Mohave Community College				57.1	57.1	-2.9	University of Arkansas Community						
Northland Pioneer College				63.4	63.4	3.8	College-Batesville	•			43.7	43.7	-3.3
Paradise Valley Community College	e .			85.1	85.1	3.2	University of Arkansas Community	,			40.2	40.2	11
Phoenix College				84.1	84.1	3.5	College-Morrilton	•	•		48.2	48.2	1.1
Pima Community College				65.6	65.6	0.5	University of Arkansas Hope- Texarkana				43.5	43.5	8.6
Rio Salado College				94.1	94.1	4.9	University of Arkansas at Monticel	lo 59.0	53.1	49.7	44.7	49.9	0.0
Scottsdale Community College				89.0	89.0	6.0	University of Arkansas-Pulaski						
South Mountain Community Colle	ge .			86.3	86.3	4.9	Technical College				45.9	45.9	5.0
Tohono O'odham Community Colle	ege .			55.3	55.3	0.6	BA+						
Yavapai College				70.1	70.1	2.4	Henderson State University	69.2	69.3	52.5	46.4	60.4	-0.5
DOCTORAL							University of Arkansas-Fort Smith	80.6	68.6	61.6	52.9	63.3	-0.4
Arizona State University Campus							DOCTORAL						
Immersion	157.5	114.9	93.2	61.7	105.3	3.7	Arkansas State University	89.5	73.9	62.2	44.7	67.2	1.7
Arizona State University Digital Immersion	149.8	109.2	87.4	61.1	90.2	1.2	Southern Arkansas University	69.5	15.9	62.2	44.2	07.2	1./
Northern Arizona University	114.0	81.4	71.1	56.4	79.9	-0.8	Main Campus	80.1	66.1	62.2	48.1	62.8	1.9
University of Arizona	139.8	100.5	83.0	57.2	103.5	12.7	University of Arkansas	139.5	98.4	91.0	58.0	90.3	0.4
			33.3	37.2			University of Arkansas at Little Rock	92.2	68.8	67.5	49.5	72.8	-23.3
							University of Arkansas at Pine Bluff	66.7	62.4	54.8	47.2	53.3	1.6

State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)	State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)
University of Arkansas for							Folsom Lake College				96.1	96.1	6.3
Medical Sciences	. 01.0						Foothill College				101.7	101.7	-0.7
University of Central Arkansas	81.9	68.7	66.3	51.8	65.0	1.5	Fresno City College				104.3	104.3	3.5
							Fullerton College		•		105.4	105.4	9.4
CALIFORNIA							Gavilan College		•		95.9	95.9	-12.1
AA							Glendale Community College				104.3	104.3	3.5
Allan Hancock College				94.0	94.0	4.2	Golden West College				118.7	118.7	6.8
American River College	•	•	•	98.7	98.7	7.4	Grossmont College				82.9	82.9	1.9
Antelope Valley Community	•	•	•	30.,	30		Hacienda La Puente Adult Educati	on .			69.1	69.1	0.0
College District				91.9	91.9	-3.4	Hartnell College				100.1	100.1	-11.8
Bakersfield College				108.6	108.6	10.5	Imperial Valley College				98.1	98.1	-1.5
Barstow Community College	107.1	86.2	77.8		97.7	3.4	Irvine Valley College				115.7	115.7	1.3
Berkeley City College				101.0	101.0	5.7	Lake Tahoe Community College				91.8	91.8	4.7
Butte College				108.8	108.8	9.0	Laney College				99.7	99.7	4.8
Cabrillo College				87.8	87.8	3.7	Las Positas College				112.1	112.1	5.5
Canada College				116.5	116.5	8.0	Lassen Community College				84.9	84.9	-1.5
Cerritos College				114.9	114.9	-0.6	Long Beach City College						
Cerro Coso Community College				111.2	111.2	0.1	Los Angeles City College				112.1	112.1	-0.0
Chabot College				112.0	112.0	2.8	Los Angeles County College of						
Chaffey College				105.8	105.8	3.5	Nursing and Allied Health						
Citrus College				88.7	88.7	-14.5	Los Angeles Harbor College				111.2	111.2	7.2
City College of San Francisco				101.8	101.8	-0.0	Los Angeles Mission College				104.4	104.4	5.0
Clovis Community College				100.9	100.9	4.7	Los Angeles Pierce College		•		104.3	104.3	0.8
Coastline Community College				114.8	114.8	6.9	Los Angeles Southwest College				101.2	101.2	-3.7
College of Alameda				101.1	101.1	7.2	Los Angeles Trade Technical Colleg	е.	•		110.3	110.3	3.9
College of Marin				124.2	124.2	5.9	Los Angeles Valley College				108.3	108.3	2.8
College of San Mateo	•		•	113.5	113.5	8.0	Los Medanos College				99.1	99.1	1.7
College of the Canyons	126.7	91.6	93.3	113.3	114.4	1.0	Madera Community College				101.2	101.2	
College of the Desert	120.6	117.9	101.1	95.5	110.2	4.5	Mendocino College				106.5	106.5	-0.8
College of the Redwoods	120.0	117.5	101.1	79.7	79.7	14.6	Merced College				89.4	89.4	0.4
College of the Sequoias	•	•	•	105.6	105.6	9.5	Merritt College				98.1	98.1	3.2
College of the Siskiyous	•	•	•	86.3	86.3	7.1	MiraCosta College				139.4	139.4	-8.8
Columbia College	•	•	•	103.8	103.8	3.5	Mission College				122.7	122.7	5.3
Compton College	•	•	•	93.7	93.7	-7.3	Modesto Junior College				102.9	102.9	3.2
Contra Costa College	•	•	•	99.5	99.5	2.4	Monterey Peninsula College				98.0	98.0	10.4
Copper Mountain Community Co	Ilana	•	•	83.8	83.8	-10.8	Moorpark College				99.0	99.0	2.8
Cosumnes River College	niege .	•	•	96.5	96.5	7.6	Moreno Valley College				118.4	118.4	6.0
·	•	•	•				Mt San Antonio College				114.8	114.8	2.4
Crafton Hills College	•	•	•	103.8	103.8	-2.1	Mt San Jacinto Community						
Cuesta College	•	•	•	106.6	106.6	4.5	College District		•		111.3	111.3	2.7
Cuyamaca College				74.4	74.4	5.0	Napa Valley College				98.2	98.2	3.3
Cypress College		•	•	105.6	105.6	23.4	Norco College				119.8	119.8	7.0
De Anza College				99.4	99.4	0.3	Ohlone College				123.4	123.4	4.6
Diablo Valley College	•	•		99.9	99.9	1.1	Orange Coast College				117.3	117.3	7.7
East Los Angeles College				108.1	108.1	4.5	Oxnard College				98.6	98.6	0.4
El Camino Community College Di	strict .			99.7	99.7	0.4	Palo Verde College				91.7	91.7	5.1
Evergreen Valley College				146.3	146.3	3.9	Palomar College				115.4	115.4	6.2
Feather River Community College District				97.9	97.9	-4.6	Pasadena City College				98.4	98.4	0.1

State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)
Peralta Community College System Office				121.6	121.6	
Porterville College	•	•	•	103.1	103.1	1.3
Reedley College	•	•	•	104.2	104.2	3.9
Rio Hondo College	•	•	•	109.9	109.9	6.6
Riverside City College	•	•	•	121.8	121.8	6.0
	•	•	•	97.1	97.1	7.2
Sacramento City College	•	•	•			
Saddleback College	•		•	117.9	117.9	1.8
San Bernardino Valley College	•		•	103.4	103.4	-1.1
San Diego City College		•		94.9	94.9	2.1
San Diego Mesa College	•			92.9	92.9	2.3
San Diego Miramar College				92.9	92.9	1.7
San Joaquin Delta College				105.3	105.3	3.4
San Jose City College				147.9	147.9	7.1
Santa Ana College				115.9	115.9	2.6
Santa Barbara City College				102.8	102.8	0.4
Santa Monica College				119.8	119.8	4.6
Santa Rosa Junior College				109.0	109.0	5.9
Santiago Canyon College				128.2	128.2	9.2
Shasta College				89.6	89.6	0.8
Sierra College				80.4	80.4	9.6
Skyline College				116.8	116.8	9.2
Solano Community College				96.2	96.2	3.6
Southwestern College	106.2		80.7		101.6	0.9
Taft College	116.5	96.1		42.7	110.7	2.9
Ventura College		30		98.6	98.6	3.4
Victor Valley College	•	•	•	98.7	98.7	3.6
West Hills College-Coalinga	•	•	•	99.9	99.9	-6.2
West Hills College-Lemoore	•	•	•		105.7	0.4
· · · · · · · · · · · · · · · · · · ·	•	•	•	105.7	105.7	0.4
West Los Angeles College	•	•	•			
West Valley College	•		•	126.1	126.1	5.8
Woodland Community College	•	•	•	115.2	115.2	16.2
Yuba College	•	•	•	106.8	106.8	0.0
BA Foothill-De Anza Community College District						
Los Angeles Community College District Office						
San Mateo County Community College District Office						
Yosemite Community College District Office				113.3	113.3	2.8
BA+						
California Polytechnic State University-San Luis Obispo	112.8	99.7	88.7	72.7	95.1	-0.8
California State Polytechnic University-Humboldt	104.0	90.7	77.5	66.5	88.1	-0.2

State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)
California State University					Ma	ıritime
Academy	119.7	97.8	81.3	68.7	92.8	-0.2
California State University- Channel Islands	120.2	102.8	87.1	69.6	91.8	-1.1
California State University-Chico	105.9	90.1	78.5	64.7	85.5	-0.8
California State University- Dominguez Hills	116.6	99.3	83.7	63.5	90.1	0.0
California State University- Monterey Bay	114.5	95.6	84.1	59.2	89.7	-0.6
Sonoma State University	109.4	89.1	79.9	65.9	94.4	0.2
Teachers College of San Joaquin	•			109.1	109.1	1.9
DOCTORAL						
California State Polytechnic University-Pomona	116.1	98.6	86.4	66.1	95.0	-1.2
California State University- Bakersfield	112.3	94.8	81.4	65.0	85.3	-0.1
California State University- E Bay	112.3	98.8	81.3	66.8	93.1	ast -0.1
California State University- Fresno	108.3	93.3	80.1	63.5	86.1	-0.1
California State University- Fullerton	110.5	98.6	87.8	65.9	93.1	-0.1
California State University- Long Beach	111.5	98.0	86.2	71.2	91.9	0.3
California State University- Los Angeles	110.3	99.2	90.6	60.9	89.5	-1.2
California State University- Northridge	106.9	94.1	87.6	66.0	91.1	-2.0
California State University- Sacramento	104.8	89.9	79.4	64.0	87.0	-1.0
California State University- San Bernardino	109.9	91.6	79.2	64.8	89.0	0.2
California State University-S Marcos	112.4	98.0	88.4	64.9	90.6	an 0.1
California State University-S tanislaus	105.0	91.3	79.1	60.7	87.0	0.3
San Diego State University	121.8	104.1	93.6	67.4	97.8	-2.2
San Francisco State University	116.7	100.1	92.3	63.1	97.1	-2.4
San Jose State University	114.6	102.3	90.3	69.2	93.9	-0.7
University of California-Berkeley	223.0	150.3	125.5	101.5	174.0	4.1
University of California-Davis	189.5	125.5	109.5	84.1	142.0	3.9
University of California-Irvine	195.3	132.4	109.5	102.5	152.1	2.0
University of California- Los Angeles	241.8	153.5	118.9	91.8	185.1	2.4
University of California-Merced	168.5	125.5	103.8	71.3	110.5	3.6
University of California-Riverside	184.0	121.4	103.9	85.6	132.7	2.8
University of California-San Diego	203.6	137.3	118.4	93.8	152.3	1.3
University of California- Santa Barbara	209.6	126.2	112.8	100.0	159.0	4.5
University of California-Santa Cruz		125.8	107.6	91.9	140.1	1.9
University of California-System	104.0	123.0	107.0	ن. ا <i>د</i>	i+U.I	1.3
Administration Central Office						

State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)	State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)
COLORADO							Housatonic Community College	92.4	76.7	69.8	61.5	80.7	-1.1
AA							Manchester Community College	93.7	73.5	65.7	63.2	84.8	-2.3
Aims Community College	69.8	58.0	58.5	55.4	63.5	-1.6	Middlesex Community College	95.5	82.2	67.3	62.5	90.7	-0.9
Arapahoe Community College	70.8				70.8	2.3	Naugatuck Valley Community	046	70.7	(0.2	C1.4	000	0.0
Colorado Mountain College	97.6	82.1	80.4		93.3	4.8	College Northwestern Connecticut	94.6	79.7	68.3	61.4	88.9	-0.6
Colorado Northwestern							Community College	99.9	74.9	86.8	62.3	86.4	0.7
Community College				49.0	49.0	-8.1	Norwalk Community College	99.7	77.0	68.7	65.5	90.6	1.2
Community College of Aurora				65.3	65.3	6.0	Quinebaug Valley Community						
Community College of Denver	70.1	56.2	50.4		61.3	-1.7	College	90.5	72.1	68.9	61.4	84.1	2.0
Front Range Community College	64.4				64.4	-1.6	Three Rivers Community College	93.2	75.2	70.9	68.2	84.5	-0.4
Lamar Community College	39.7				39.7	-13.0	Tunxis Community College	92.4	71.7	64.3	65.7	82.2	-3.4
Morgan Community College				61.6	61.6	3.7	ВА						
Northeastern Junior College	55.8	45.4	44.8		47.8	-10.3	United States Coast Guard						
Otero Junior College				51.6	51.6	6.3	Academy	154.1	135.3	108.5	100.8	127.5	4.1
Pikes Peak Community College				60.8	60.8	1.5							
Pueblo Community College				60.0	60.0	2.9	BA+						
Red Rocks Community College				62.3	62.3	3.8	Eastern Connecticut State Univers	ity 108.5	85.1	72.4	63.3	93.7	0.4
Trinidad State College				48.0	48.0	-0.6	DOCTORAL						
ВА							Central Connecticut State						
United States Air Force Academy							University	114.0	90.2	75.0	62.0	97.8	-0.7
BA+							Southern Connecticut State University	111.7	89.5	77.0	66.0	96.0	-0.6
Colorado State University-							University of Connecticut	158.8	109.6	92.2	81.7	119.4	-1.9
Global Campus						<u>. </u>	Western Connecticut State	110.0	00.6	02.2	721	00.7	1.7
Fort Lewis College	78.6	67.8	60.9	45.6	65.0	-1.0	University	110.0	89.6	83.2	73.1	98.7	1.3
Metropolitan State University Denver	106.6	86.5	83.2	78.8	97.3	of 6.8	DEL ALMA DE						
Western Colorado University	77.1	60.2	61.3	49.2	62.6	4.9	DELAWARE						
Trestern colorado omiversity	77.1	00.2	01.5	13.2	02.0		AA						
DOCTORAL							Delaware Technical Community						
Adams State University	77.8	74.2	64.7	48.8	58.2	1.8	College-Terry				75.0	75.0	3.1
Colorado Mesa University	83.9	71.3	66.9	51.2	64.3	1.6	ВА						
Colorado School of Mines	150.9	109.8	95.6	88.2	113.8	2.3	Delaware Technical Community						
Colorado State University Pueblo	86.0	70.2	60.6	42.8	62.3	-3.3	College-Central Office						
Colorado State University- Fort Collins	129.1	99.4	82.1	61.1	98.8	0.5	DOCTORAL						
University of Colorado Boulder	149.7	105.9	103.7	69.3	108.4	6.7	Delaware State University	93.1	79.4	63.1	57.2	74.8	-2.1
University of Colorado							University of Delaware	161.3	114.1	99.9	81.2	123.0	1.6
Colorado Springs	114.1	92.9	77.0	53.2	77.3	4.7	oniversity of belaware	101.5			01.2	123.0	1.0
University of Colorado Denver/ Anschutz Medical Campus	121.6	95.1	85.4	65.4	91.1	6.3	DISTRICT OF COL	UMB	IA				
University of Northern Colorado	89.0	67.3	60.8	49.5	72.1	1.6	DOCTORAL						
CONNECTICUT							University of the District Columbia	115.8	84.5	74.2	67.3	87.0	of -1.2
AA													
Asnuntuck Community College	91.2	71.5	68.4	63.2	82.0	3.1							
Capital Community College	94.1	76.8	67.0	68.3	82.7	-2.5							

Gateway Community College

96.8 78.9

67.7

67.6

85.9

-7.6

And Sinovand College 78 8 614 543 566 617 432 555 187 566 618 578 579 579 579 579 579 579 579 579 579 579	State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)	State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)
Account College 78.8 6.0.4 54.3 56.6 6.7 -0.3 Account College 79.2 58.8 6.0.4 54.3 56.6 6.7 -0.3 Account College 79.2 51.5 600 46.6 58.5 15.5 Account College 82 59.3 54.2 40.6 6.29 2.4 Account College 82 59.3 54.2 40.6 6.29 2.4 Account College 82 59.3 54.2 40.6 6.29 2.4 Account College 82 59.3 54.3 55.5 48.1 59.3 59.3 -0.1 Account College 82 59.3 54.2 40.6 6.29 2.4 Account College 82 59.3 54.3 55.5 48.1 59.3 59.3 -0.1 Account College 82 59.3 54.3 59.3 -0.1 Account College 82 59.3 54.3 59.3 -0.1 Account College 82 59.3 54.3 54.3 54.3 54.3 54.3 Account College 82 59.3 54.3 54.3 54.3 54.3 Account College 82 59.3 54.3 54.3 Account College 82 54.3 54.3 54.3 Account College 82 59.3 5	FLORIDA							University of North Florida	103.3	82.9	71.7	53.9	76.9	-0.5
Page	TEORIDA								134.9	98.4	88.7	65.4	99.4	0.4
Comparing Comp	AA													
AA	Broward College	75.8	63.4	54.3	56.6	61.7	-0.3	CEODCIA						
Department State College 68.8 599 54.2 476 62.9 24	Chipola College	70.2	61.5	60.0	49.6	58.5	1.5	GEURGIA						
College	College of Central Florida	65.8	57.7	52.5	50.9	54.9	1.2	AA						
Althory Technical College	Daytona State College	68.8	59.9	54.2	47.6	62.9	2.4	Abraham Baldwin Agricultural						
Second South Nestern State College Second	Eastern Florida State College	68.2	61.9	52.1	47.4	55.5	1.9		66.8	56.8	58.4	49.3	58.6	2.4
Adapta State Collège at Jacksonwille	Florida Gateway College				55.5	55.5	4.3	Albany Technical College				47.2	47.2	-5.6
State College	Florida SouthWestern State Colleg	ge .			59.3	59.3	-0.1	Athens Technical College				55.9	55.9	-0.2
Allgorate State College	Florida State College at Jacksonvil	le .			57.0	57.0	0.7	Atlanta Metropolitan State College	58.0	58.7	53.1	42.1	49.9	-0.9
Central Georgia Technical College	Gulf Coast State College	67.2	58.7	53.7	48.1	56.3	3.0	Atlanta Technical College				42.2	42.2	-0.2
Inclian River State College	Hillsborough Community College	74.8	68.0	61.1	52.3	61.3	1.3	Augusta Technical College						
Aukare Sumter State Collège						86.6		Central Georgia Technical College						
Mamin Dade College 88 9 756 651 569 74.0 0.4												50.4	50.4	6.3
College of Coastal Georgia 740 716 937 532 632 -07														
Columbus Flechnical College			75.0											
Facility Beach State Collège 665 588 581 584 600 56 20 20 490 441 40.6 521 19 20 20 20 20 20 20 20 20 20 20 20 20 20			•											
Second Hernando State College														
Georgia Military College 369 490 446 410 473 1-10 473														
Georgia Northwestern												43.3		-0.1
Saint Johns River State College 507 506 506 54		56.9	49.0	44.6					47.2	48.1	51.1	•	49.8	•
Santa Fe College Sortine Florida College Sortine Florida State College Sortine Florida College S					58.1	58.1	3.1					55.6	55.6	3.0
Factor Formatic Properties	Saint Johns River State College	50.7			50.6	50.6	5.4		· ·	•		33.0		5.0
Perimeter College 69.9 56.6 51.2 45.2 53.7 0.8 50.00th Florida State College 5.55.8 5.58 3.9 5.55 5.50 44.6 5.55.8 5.58 3.9 5.55.8 5.58 3.9 5.55 5.50 44.6 5.55.8 5.58 3.9 5.55 5.50 4.8 5.55.8 5.58 3.9 5.55 5.50 4.8 5.55.8 5.58 3.9 5.55 5.50 4.8 5.55.8 5.58 3.9 5.55 5.50 4.8 5.55.8 5.58 3.9 5.55 5.50 5.50 5.50 5.50 5.50 5.50 5.	Santa Fe College				53.7	53.7	0.7			•	•	•	•	•
Size	Seminole State College of Florida				65.5	65.5	-0.5		69.9	56.6	51.2	45.2	53.7	0.8
Gright Febrush Gollege	South Florida State College				55.8	55.8	3.9		66.2	57.5	51.0	44.6	58.7	
Control College of Florida-	St Petersburg College				67.2	67.2	1.1					48.9	48.9	1.2
Manades-Sarasota	State College of Florida-													
Oconee Fall Line Technical College Concee Fall Line Technical College		71.6	61.3	52.0	54.1	60.1	1.0		•	•	•	41.8		0.8
Second Serial Florida Revision Second Serial Revision Second Second Serial Revision Second Serial Revision Second Serial Revision Second Serial Revision Second Seco		62.5	51.6	47.7	46.7	55.4	-0.7		•	•	•	71.0	71.0	0.0
Savannah Technical College	The College of the Florida Keys	68.9	67.9	64.7	62.2	66.4	-0.3		•	•	•	•	•	•
South Georgia State College 59.0 56.1 48.2 43.7 51.8 0.3	Valencia College				70.4	70.4	1.9		•	•	•			
South Georgia Technical College Southeastern Technical College														
Southeastern Technical College Southern Crescent Technical College Southern Regional Technical College West Georgia Technical College Wiregrass Georgia Technical College 37.0 37.0 37.0 -0.4 **Ba** Dalton State College 87.3 72.8 70.7 51.1 71.6 0.4 **Ba** Dalton State College 87.3 72.8 70.7 51.1 71.6 0.4 **Ba** Dalton State College 87.3 72.8 70.7 51.1 71.6 0.4 **Ba** Dalton State College 87.3 72.8 70.7 51.1 71.6 0.4 **Ba** Dalton State College 87.3 72.8 70.7 51.1 71.6 0.4 **Ba** Dalton State College 87.3 72.8 70.7 51.1 71.6 0.4 **Ba** Dalton State College 87.3 72.8 70.7 51.1 71.6 0.4 **Ba** Dalton State University 109.2 87.3 72.8 70.7 51.1 71.6 0.4 **Ba** Dalton State University 109.2 87.3 72.8 70.7 51.1 71.6 0.4 **Ba** Dalton State University 70.9 58.9 55.5 47.1 58.7 1-14 Clayton State University 77.6 68.4 65.1 52.7 66.6 1.0 0.4									59.0	56.1	48.2	43.7	51.8	U.3
Southern Crescent Technical College Southern Regional Technical Coll	University of Florida-Online	136.2		88.0	56.7	64.1	20.1		•		•		•	•
Florida Polytechnic University 149.0 100.0 80.9 62.8 87.2 8.1 New College of Florida 91.8 79.8 67.4 57.6 77.0 -0.3 POCCTORAL Florida Agricultural and Mechanical University 109.2 83.1 74.5 54.8 78.2 11 Florida Gulf Coast University 109.2 83.1 74.5 54.8 78.2 11 Florida State University 143.2 101.7 93.3 74.6 102.6 2.0 Florida State University 139.1 103.8 90.1 79.9 110.4 0.8 The University of West Florida 109.7 86.6 76.4 57.5 82.7 1.2 University of Central Florida 146.8 102.5 84.5 67.9 97.7 1.4	RΛ±									•				
New College of Florida 91.8 79.8 67.4 57.6 77.0 -0.3 Proceed College of Florida 91.8 79.8 67.4 57.6 77.0 -0.3		1/0.0	100.0	900	62.0	977	01						•	
DOCTORAL Florida Agricultural and Mechanical University 107.6 78.1 101.3 50.2 84.8 10.6 Florida Gulf Coast University 109.2 83.1 74.5 54.8 78.2 1.1 Florida International University 143.2 101.7 93.3 74.6 102.6 2.0 Florida State University 139.1 103.8 90.1 79.9 110.4 0.8 The University of West Florida 109.7 86.6 76.4 57.5 82.7 1.2 University of Central Florida 146.8 102.5 84.5 67.9 97.7 1.4									е.				47.8	
BA Dalton State College S7.3 72.8 70.7 51.1 71.6 0.4 Clorida State University 109.2 83.1 74.5 54.8 78.2 1.1 Clorida State University 139.1 103.8 90.1 79.9 110.4 0.8 Clorida State University of West Florida 109.7 86.6 76.4 57.5 82.7 1.2 University of Central Florida 146.8 102.5 84.5 67.9 97.7 1.4 Florida State University 77.7 61.8 57.6 46.5 61.0 0.4 Clayton State University 77.7 61.8 57.6 46.5 61.0 0.4 Clayton State University 77.7 61.8 57.6 46.5 61.0 0.4 Clayton State University 77.7 61.8 57.6 46.5 61.0 0.4 Clayton State University 77.7 61.8 57.6 46.5 61.0 0.4 Clayton State University 77.7 61.8 57.6 46.5 61.0 0.4 Clayton State University 77.7 61.8 57.6 46.5 61.0 0.4 Clayton State University 77.7 61.8 57.6 46.5 61.0 0.4 Clayton State University 77.7 61.8 57.6 46.5 61.0 0.4 Clayton State University 77.7 61.8 57.6 46.5 61.0 0.4 Clayton State University 77.7 61.8 57.6 46.5 61.0 0.4 Clayton State University 77.7 61.8 57.6 46.5 61.0 0.4 Clayton State University 77.7 61.8 57.6 46.5 61.0 0.4 Clayton State University 77.7 61.8 57.6 46.5 61.0 0.4 Clayton State University 77.7 61.8 57.6 46.5 61.0 0.4 Clayton State University 77.7 61.8 57.6 46.5 61.0 0.4 Clayton State University 77.7 61.8 57.6 46.5 61.0 0.4 Clayton State University 77.7 61.8 57.6 46.5 61.0 0.4 Clayton State University 77.7 61.8 57.6 46.5 61.0 0.4 Clayton State University 77.7 61.8 57.6 46.5 61.0 0.4 Clayton State University 77.7 61.8 57.6 46.5 61.0 0.4 Clayton State University 77.7 61.8 57.6 61.0 0.4 Clayton State University 77.7 61.8 67.6 67.0	New College of Florida	91.8	79.8	67.4	57.0	77.0	-0.3					43.1	43.1	0.0
Mechanical University 107.6 78.1 101.3 50.2 84.8 10.6 Florida Atlantic University 112.4 92.4 80.4 62.8 89.4 -0.9 Florida Gulf Coast University 109.2 83.1 74.5 54.8 78.2 1.1 Florida International University 143.2 101.7 93.3 74.6 102.6 2.0 Florida State University 139.1 103.8 90.1 79.9 110.4 0.8 The University of West Florida 109.7 86.6 76.4 57.5 82.7 1.2 University of Central Florida 146.8 102.5 84.5 67.9 97.7 1.4	DOCTORAL							Wiregrass Georgia Technical College	<u>.</u>			37.0	37.0	-0.4
Mechanical University 107.6 78.1 101.3 50.2 84.8 10.6 Florida Atlantic University 112.4 92.4 80.4 62.8 89.4 -0.9 Florida Gulf Coast University 109.2 83.1 74.5 54.8 78.2 1.1 Florida International University 143.2 101.7 93.3 74.6 102.6 2.0 Florida State University 139.1 103.8 90.1 79.9 110.4 0.8 The University of West Florida 109.7 86.6 76.4 57.5 82.7 1.2 University of Central Florida 146.8 102.5 84.5 67.9 97.7 1.4	Florida Agricultural and							ВА						
Florida Gulf Coast University 109.2 83.1 74.5 54.8 78.2 1.1 Florida International University 143.2 101.7 93.3 74.6 102.6 2.0 Florida State University 139.1 103.8 90.1 79.9 110.4 0.8 The University of West Florida 109.7 86.6 76.4 57.5 82.7 1.2 University of Central Florida 146.8 102.5 84.5 67.9 97.7 1.4		107.6							68 9	59.8	56.9	53.4	603	01
Florida Gulf Coast University 109.2 83.1 74.5 54.8 78.2 1.1 Florida International University 143.2 101.7 93.3 74.6 102.6 2.0 Florida State University 139.1 103.8 90.1 79.9 110.4 0.8 The University of West Florida 109.7 86.6 76.4 57.5 82.7 1.2 University of Central Florida 146.8 102.5 84.5 67.9 97.7 1.4 BA+	Florida Atlantic University	112.4	92.4	80.4	62.8	89.4	-0.9							
Florida State University 139.1 103.8 90.1 79.9 110.4 0.8 The University of West Florida 109.7 86.6 76.4 57.5 82.7 1.2 University of Central Florida 146.8 102.5 84.5 67.9 97.7 1.4 Albany State University 70.9 58.9 55.5 47.1 58.7 -1.4 Clayton State University 77.6 68.4 65.1 52.7 66.6 1.0 Fort Valley State University 71.7 61.8 57.6 46.5 61.0 0.4	Florida Gulf Coast University	109.2	83.1	74.5	54.8	78.2	1.1	- Georgia Gwirinett College	د.ان	12.0	70.7	۱.۱ د	/ 1.0	U. 4
The University of West Florida 109.7 86.6 76.4 57.5 82.7 1.2 University of Central Florida 146.8 102.5 84.5 67.9 97.7 1.4 Clayton State University 77.6 68.4 65.1 52.7 66.6 1.0 Fort Valley State University 71.7 61.8 57.6 46.5 61.0 0.4 Fort Valley State University 71.7 61.8 57.6 61.0 0.4 Fort Valley State University 71.7 61.8 57.6 0.4 Fort Valley State University 71.7 61.8 Fort Valley State University 71.7 61	Florida International University	143.2	101.7	93.3	74.6	102.6	2.0	BA+						
The University of West Florida 109.7 86.6 76.4 57.5 82.7 1.2 University of Central Florida 146.8 102.5 84.5 67.9 97.7 1.4 Clayton State University 77.6 68.4 65.1 52.7 66.6 1.0 Fort Valley State University 71.7 61.8 57.6 46.5 61.0 0.4	Florida State University	139.1	103.8	90.1	79.9	110.4	0.8	Albany State University	70.9	58.9	55.5	47.1	58.7	-1.4
University of Central Florida 146.8 102.5 84.5 67.9 97.7 1.4 Fort Valley State University 71.7 61.8 57.6 46.5 61.0 0.4	The University of West Florida	109.7	86.6	76.4	57.5	82.7	1.2							
Tore valley state of inversity 7 in 6.0 3.0 10.5 6.1	University of Central Florida	146.8	102.5	84.5	67.9	97.7	1.4							
	University of Florida	159.4	111.7	97.1	71.1	118.4	2.6	. or crainey state offiversity	,	01.0	51.0	10.5	01.0	5.4

State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)	State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)
Georgia Southwestern State University	69.5	68.5	64.6	51.9	63.5	1.1	University of Idaho	111.5	89.1	75.2	58.3	88.4	2.6
Savannah State University	82.9	64.9	62.0	48.2	63.8	1.0	ILLINOIS						
DOCTORAL							AA						
Augusta University	94.5	73.7	70.4	51.1	71.2	0.6	Black Hawk College	74.4	59.8	55.7	50.7	63.7	0.9
Columbus State University	82.8	71.1	62.4	49.8	68.8	0.0	Carl Sandburg College				61.3	61.3	3.0
Georgia College & State University		70.5	67.7	54.1	71.8	0.0	City Colleges of Chicago-	•	•	•	01.5	01.5	5.0
Georgia Institute of Technology- Main Campus	162.1	117.4	108.7	79.4	128.1	-0.3	Harold Washington College City Colleges of Chicago-	109.2	101.7	90.3	79.2	94.0	2.2
Georgia Southern University	90.7	78.6	73.0	53.0	73.4	0.9	Harry S Truman College	122.8	105.6	98.0	78.5	92.2	2.0
Georgia State University	145.7	94.5	90.2	58.9	96.5	0.9	City Colleges of Chicago-						
Kennesaw State University	95.0	77.5	73.6	55.4	73.7	1.0	Kennedy-King College	113.1	100.7	85.6	79.1	88.3	2.1
Middle Georgia State University	73.4	61.7	58.4	49.3	60.2	-0.7	City Colleges of Chicago- Malcolm X College	120.1	105.6	92.3	83.8	89.6	0.7
University of Georgia	141.9	102.7	99.3	77.0	109.2	1.7	City Colleges of Chicago-Olive-	120.1	105.0	92.3	83.8	89.0	0.7
University of North Georgia	81.9	70.0	63.1	46.3	62.3	-0.1	Harvey College	116.0	100.5	93.2	80.7	95.4	-0.3
University of West Georgia	86.4	67.4	61.7	48.1	66.3	1.5	City Colleges of Chicago-						
Valdosta State University	81.2	69.2	64.6	47.8	67.9	0.8	Richard J Daley College	126.7	103.0	92.5	83.1	92.6	3.7
Valuosta state oniversity	01.2	05.2	04.0	47.0	01.5	0.0	City Colleges of Chicago- Wilbur Wright College	112.9	101.8	93.4	83.8	99.6	4.1
HAWAII							College of DuPage	134.5	101.5	82.7	68.4	111.6	2.7
AA							College of Lake County				105.4	105.4	0.6
Hawaii Community College	100.7	86.1	73.4	64.9	76.5	-0.5	Danville Area Community College	63.7			61.3	62.2	2.8
Honolulu Community College	101.8	84.3	75.6	62.8	80.5	1.4	Elgin Community College	123.2	100.3	83.2	60.8	99.7	-0.9
Kapiolani Community College	100.9	84.8	75.9	69.6	81.8	-0.3	Frontier Community College		70.4		51.6	59.2	-2.7
Kauai Community College	102.2	84.5	79.8	60.9	83.6	2.0	Heartland Community College	75.9	60.6	56.0	53.9	67.2	2.4
Leeward Community College	100.7	84.2	75.0	62.5	81.6	2.1	Highland Community College				86.9	86.9	3.9
University of Hawaii Maui College	100.3	89.9	73.0	65.7	80.3	3.3	Illinois Central College	80.0	65.5	60.4	55.6	73.5	4.7
Windward Community College	101.5	81.8	71.9	64.2	80.8	-0.4	Illinois Valley Community College				73.4	73.4	-0.7
							John A Logan College	80.1	74.3	71.8	61.1	70.3	-0.9
ВА							John Wood Community College	77.0	74.2	59.3	49.6	60.0	2.7
University of Hawaii-West Oahu	109.4	88.7	81.5	69.0	90.7	1.7	Joliet Junior College						
DOCTORAL							Kankakee Community College	70.8		59.5		69.9	0.3
University of Hawaii at Hilo	108.0	91.1	89.4	68.0	94.2	2.1	Kaskaskia College	94.8	85.4	71.4		80.9	-1.6
University of Hawaii at Manoa	144.9	107.6	95.8	72.4	114.9	2.9	Kishwaukee College				65.7	65.7	0.3
Oniversity of Flawaii at Marioa	144.5	107.0	33.0	72.4	114.5	2.3	Lake Land College				60.2	60.2	0.9
IDAHO							Lewis and Clark Community College	92.4	72.5	63.4	52.3	79.0	1.0
IDAIIO							Lincoln Land Community College	98.1	76.8	72.8	60.7	87.9	-0.7
AA							Lincoln Trail College	93.2	66.3	60.6	52.8	58.8	0.0
College of Eastern Idaho				59.5	59.5	8.3	McHenry County College				99.7	99.7	1.5
College of Southern Idaho	66.4	57.0	52.8	48.1	57.2	1.8	Moraine Valley Community						
College of Western Idaho	61.9	59.6	53.1	52.4	54.3	1.7	College	91.2	79.5	71.5	65.3	80.6	4.0
North Idaho College	67.0	63.5	58.2		63.0	5.2	Morton College				76.0	76.0	0.9
BA+							Oakton Community College	101.2	77.0	69.1	64.9	89.0	0.4
Lewis-Clark State College	74.3	63.5	52.5	48.5	61.2	4.5	Olney Central College	77.8	67.7	61.8	51.6	60.4	3.4
Lewis clair state college	74.3	0.50	JL.J	40.3	UI.Z	4.5	Parkland College	93.0	79.3	76.9	52.3	80.4	2.1
DOCTORAL							Prairie State College	90.5	73.0	65.8		80.1	3.9
Boise State University	97.8	87.7	80.3	51.5	79.8	3.9	Rend Lake College	73.4	60.9			71.5	0.4
Idaho State University	95.9	75.8	69.8	50.1	71.3	1.8	Richland Community College	70.8	66.0	61.7	57.8	65.0	1.9

State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)	State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)
Rock Valley College	80.6	66.1	60.0	61.3	70.5	-1.0	Purdue University Global						
Sauk Valley Community College	67.1	66.4	55.6	66.0	62.0	2.6	Purdue University Northwest	99.9	81.0	75.3	48.0	80.5	2.7
Shawnee Community College				70.3	70.3	4.1	Purdue University-Main Campus	152.2	110.8	100.4	58.8	117.6	1.7
South Suburban College				71.7	71.7	2.3	University of Southern Indiana	87.4	74.0	66.7	54.9	69.6	2.1
Southeastern Illinois College				60.9	60.9	4.1							
Southwestern Illinois College	82.8	63.7	53.3	54.1	69.3	1.6	IOWA						
Spoon River College				61.1	61.1	2.0							
Triton College				72.4	72.4	2.5	AA						
Wabash Valley College	88.7	71.3	67.4	52.0	60.1	-7.5	Des Moines Area Community College	75.1	67.4		62.5	71.5	1.7
Waubonsee Community College	114.1	89.5	81.3	78.5	93.2	2.7	Eastern Iowa Community	73.1	07.4	•	02.3	/1.3	1.7
William Rainey Harper College	117.1	97.6	74.9	59.4	96.3	3.8	College District				55.2	55.2	3.3
							Ellsworth Community College	70.8	61.9	54.4	46.7	65.0	0.8
BA+							Hawkeye Community College				60.7	60.7	2.6
Eastern Illinois University	97.9	81.2	74.3	53.5	76.6	0.4	Indian Hills Community College	68.3	55.5		49.0	58.4	1.4
Northeastern Illinois University	99.9	85.5	76.0	52.7	79.3	3.5	lowa Central Community College	72.7	71.8	71.2	70.2	70.8	1.4
DOCTORAL							Iowa Lakes Community College	64.4	53.4	49.9	50.3	58.3	-2.9
Chicago State University	87.8	82.0	71.9	52.4	76.4	3.8	lowa Western Community College	65.0	57.5	55.6	53.5	56.1	3.6
Governors State University	108.3	90.1	77.0	61.5	86.7	1.0	Kirkwood Community College	79.9	69.4	63.1	60.3	69.8	1.6
Illinois State University	97.0	84.4	76.7	48.3	77.9	-0.5	Marshalltown Community College	75.9	61.8	52.3	50.8	70.1	1.3
Northern Illinois University	107.0	90.7	89.5	46.1	85.6	4.1	North Iowa Area Community						
Southern Illinois University-	107.0	30.1	09.5	40.1	03.0	4.1	College				64.3	64.3	-1.0
Carbondale	95.2	70.4	65.5	41.9	70.4	0.7	Northeast Iowa Community Colleg	ge .			55.7	55.7	1.7
Southern Illinois University-							Northwest Iowa Community Colle	ge .			53.0	53.0	-3.9
Edwardsville	91.5	83.6	70.3	50.3	73.5	0.8	Southeastern Community College				72.7	72.7	10.4
University of Illinois Chicago	164.7	123.8	104.2	65.1	120.4	2.1	Southwestern Community College				51.4	51.4	2.8
University of Illinois Springfield	95.1	76.8	76.2	53.6	76.1	1.4	Western Iowa Tech Community				601	601	1.5
University of Illinois Urbana-	1577	1001	00.0	(0.2	120.4	1.0	College		•	•	60.1	60.1	1.5
Champaign Western Illinois University	157.7 99.5	109.1 79.7	99.9	68.2 52.4	120.4	0.2	DOCTORAL						
Western minors orniversity	99.5	19.1	04.9	32.4	00.2	<u>U.Z</u>	lowa State University	135.3	97.5	85.2	54.2	107.2	4.1
							University of Iowa	150.9	92.1	85.3	57.7	104.0	1.0
INDIANA							University of Northern Iowa	89.3	76.6	68.6	60.6	75.9	-0.1
AA													
lvy Tech Community College	63.0	56.6	52.1	47.6	52.9	2.0	KANSAS						
Vincennes University	65.2	55.8	50.8	52.4	54.7	0.9							
							AA						
BA+							Allen County Community College	•		•	53.2	53.2	2.7
Indiana University-East	86.6	81.1	70.5	52.5	69.6	2.4	Barton County Community College			•	55.9	55.9	7.1
Indiana University-Kokomo	91.9	71.0	64.5	52.4	64.3	2.7	Butler Community College	61.8	48.3	45.6		55.1	-1.2
Indiana University-Northwest	89.7	73.2	65.6	53.8	70.4	-0.4	Cloud County Community College				45.1	45.1	0.5
Indiana University-South Bend	77.2	66.8	66.3	48.7	66.0	1.6	Coffeyville Community College			•	47.9	47.9	-0.5
Indiana University-Southeast	86.5	74.6	69.0	55.0	72.5	0.6	Colby Community College				45.3	45.3	
Purdue University Fort Wayne	81.2	72.3	71.3	26.5	55.6	-13.8	Cowley County Community Colleg				53.5	53.5	1.6
DOCTORAL							Dodge City Community College	58.0	54.8	48.4	44.2	54.8	1.0
Ball State University	94.6	77.5	72.6	52.4	69.4	0.6	Flint Hills Technical College						
Indiana State University	97.9	77.7	67.4	52.4	75.1	1.5	Fort Scott Community College				43.0	43.0	3.3
Indiana University-Bloomington	140.3	106.1	103.9	66.3	109.3	1.5	Garden City Community College	59.2	53.9	53.4	66.2	56.9	5.8
Indiana University Biodrinigton			120.7	88.0	79.0	56.8	Highland Community College				51.4	51.4	2.7
85.3	0.8	ωπαρυπο	120.7	00.0	73.0	0.0	Hutchinson Community College	54.2	49.0	38.1	51.6	51.5	-1.1

State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)	State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)
Independence Community College	62.0	47.8			56.9	23.6	Owensboro Community and Technical College	60.4	49.6	45.2	39.7	53.0	0.2
Johnson County Community College	83.4	76.1	72.3		79.2	1.5	Somerset Community College	61.2	49.0	43.2	40.9	49.9	0.2
Kansas City Kansas Community	03.1	70.1	72.5	•	75.2		Southcentral Kentucky Community	01.2	15.5	13.2	10.5	13.3	0.5
College	92.1	87.1	75.8	64.3	73.4	0.5	and Technical College	58.7	48.5	41.9	37.5	47.1	1.4
Labette Community College	58.7	51.4	50.3	54.1	55.6	6.3	Southeast Kentucky Community		40.0	45.0	12.5		&
Manhattan Area Technical College				59.5	59.5	17.7	Technical College	63.1	49.8	45.2	42.6	54.4	-0.9
Neosho County Community Colleg	je 54.6	40.1	51.5	45.1	50.0	4.2	West Kentucky Community and Technical College	61.6	52.9	44.3	43.7	50.5	-2.5
North Central Kansas Technical College				45.7	45.7	9.0	DOCTORAL	01.0	32.3		.5	30.3	
Northwest Kansas Technical Colleg	ge .			51.1	51.1	1.5	Eastern Kentucky University	73.0	65.5	64.4	54.6	65.5	2.5
Pratt Community College				52.4	52.4	2.8	Kentucky State University	79.2	64.6	59.4	44.5	63.7	8.1
Salina Area Technical College				51.5	51.5	1.9	Morehead State University	72.7	66.0	59.4	43.0	60.2	4.2
Seward County Community Colleg	е.			50.3	50.3	3.3	Murray State University	79.1	68.9	63.7	49.3	64.4	3.0
Wichita State University-Campus				46.0	46.0	of	Northern Kentucky University	103.4	75.6	77.4	52.6	74.0	2.6
Applied Sciences and Technology	•	•	•	46.8	46.8	2.8	University of Kentucky	131.4	97.9	87.8	64.7	100.5	1.0
ВА							University of Louisville	110.8	80.1	66.7	57.8	81.0	0.7
Haskell Indian Nations University							Western Kentucky University	87.1	68.2	64.4	49.2	67.9	-2.2
DOCTORAL							LOUISIANA						
Emporia State University	70.0	64.4	61.7	45.3	61.6	-0.7							
Fort Hays State University	90.0	73.4	62.8	54.5	67.6	2.7	AA						
Kansas State University	112.3	90.0	75.8	58.8	86.1	0.6	Baton Rouge Community College	63.6	59.4	54.3	53.0	57.3	4.1
Pittsburg State University	77.9	66.8	60.0	48.9	66.0	-0.7	Bossier Parish Community College	62.7	55.8	52.6	45.9	52.8	10.7
University of Kansas	125.9	87.5	89.9	54.1	99.5	1.0	Central Louisiana Technical Community College	56.3			46.8	47.0	6.3
Washburn University	95.6	75.5	62.1	52.8	71.4	-0.7	Delgado Community College	65.6	46.6	46.2	42.3	51.2	-0.8
Wichita State University	98.7	72.8	64.6	68.6	76.9	1.2	Fletcher Technical Community College	60.4	55.3	51.3	47.6	48.7	5.7
KENTUCKY							Louisiana Delta Community College		56.6	55.5	44.5	47.2	13.0
AA							Louisiana State University-Eunice	55.9	55.2	44.2	48.2	49.2	-2.8
Ashland Community and Technical College	61.0	50.1	43.0	40.0	50.5	0.8	Northshore Technical Community College		53.6	50.9	44.9	45.8	3.0
Big Sandy Community and Technical College	60.8	50.0	42.7	38.9	52.0	-2.1	Northwest Louisiana Technical Community College				42.8	42.8	9.4
Bluegrass Community and							Nunez Community College	57.8	54.0	51.0	46.5	49.6	9.7
Technical College	61.4	53.1	45.9	40.5	50.7	2.4	River Parishes Community College	56.3	52.7	48.9	48.1	49.4	2.6
Elizabethtown Community and Technical College	61.2	50.3	45.8	42.5	52.4	1.9	SOWELA Technical Community College	63.5	53.9	52.9	49.7	51.5	6.8
Gateway Community and Technical College	58.9	51.8	49.6	47.2	50.4	0.6	South Louisiana Community College	58.0	50.2	46.2	44.7	46.5	4.1
Hazard Community and Technical College	62.6	51.4	45.6	42.3	53.8	-1.5	Southern University at Shreveport	59.7	55.8	45.5	49.5	50.0	9.1
Henderson Community College	62.2	49.4	43.1	42.7	52.0	-0.4	ВА						
Hopkinsville Community College	60.1	49.5	42.9	41.0	47.6	2.7	Louisiana State University-Alexand	ria 58.2	2 57.9	54.9	48.8	55.2	4.2
Jefferson Community and Technical College	62.1	55.2	48.1	49.5	54.0	-0.3	BA+						
Madisonville Community College	59.4	52.6	42.0	41.9	53.3	0.7	Nicholls State University	82.6	64.5	59.4	46.7	59.7	1.9
Maysville Community and Technical College	61.0	49.7	44.5	42.4	50.4	-0.7	Southern University at New Orlean	s 72.3	62.1	56.4		62.3	12.2

State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)	State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)
DOCTORAL							Carroll Community College	75.5	67.5	57.4	55.2	63.3	4.8
Grambling State University	72.1	61.3	48.9	40.0	54.3	0.6	Cecil College			75.6		75.6	12.7
Louisiana State University Health							Chesapeake College	87.4	78.5	65.3	58.8	73.8	11.6
Sciences Center-New Orleans							College of Southern Maryland	99.6	98.1	52.1	94.8	82.0	1.1
Louisiana State University Health Sciences Center-Shreveport						<u>. </u>	Community College of Baltimore County	102.4	87.3	71.7	58.5	82.3	4.8
Louisiana State University and	120.6	00.5	00.5	52.7	02.2	17	Frederick Community College	88.2	77.1	65.4		76.8	2.9
Agricultural & Mechanical College	129.6	90.6	89.5	53.7	93.2	1.7	Garrett College	75.6	66.0	64.3		69.9	3.4
Louisiana State University- Shreveport	80.8	74.5	84.2	68.6	78.0	4.1	Hagerstown Community College	83.2	68.4	65.0	52.7	65.5	4.9
Louisiana Tech University	96.4	78.8	71.8	56.1	72.7	4.4	Harford Community College	86.1	69.0	61.9		66.8	2.5
McNeese State University	85.5	68.3	62.1	46.7	65.1	3.2	Howard Community College	88.9	74.0	68.8	58.8	76.6	1.5
Northwestern State University						of	Montgomery College	96.9	80.0	75.4		92.4	-0.7
Louisiana	76.0	62.4	54.6	48.0	58.9	3.4	Prince George's Community College	2 86.7	76.3	69.5		79.4	1.7
Southeastern Louisiana University	84.8	73.8	66.9	48.8	61.8	1.7	Wor-Wic Community College	81.6	65.9	60.7	57.0	64.8	6.4
Southern University and A & M College							ВА						
University of Louisiana at Lafayett	e 109.2	80.4	69.1	53.7	76.2	2.0	United States Naval Academy	148.6	126.0	103.1	111.4	126.8	1.9
University of Louisiana at Monroe	74.5	66.4	59.7	49.0	60.9	2.9							
University of New Orleans	95.1	78.2	77.9	46.4	75.6	2.4	St. Mary's College of Maryland	98.7	78.5	65.0	45.0	80.7	1.8
MAINE AA Central Maine Community College				EAG	E46	6.0	DOCTORAL Bowie State University Coppin State University	102.9	83.7 85.8	77.4 79.2	65.3	80.6	1.5
Central Maine Community College	•	•	•	54.6	54.6	-6.9	Frostburg State University	95.1	75.6	82.3	55.7	83.8	3.8
Eastern Maine Community College		•	•	59.3 57.5	59.3 57.5	-1.9	Morgan State University	116.1	94.4	82.4	55.2	84.4	3.8
Kennebec Valley Community Colleg Northern Maine Community Colleg		•	•	56.3	56.3	-7.0	Salisbury University	101.4	81.3	82.3	69.3	87.8	2.1
Southern Maine Community College	-	63.9	64.8	59.9	64.6	-2.4	Towson University	106.1	87.6	76.2	53.1	81.4	3.7
Washington County Community	ge 07.7	03.3	04.0	33.3	04.0	-2.4	University of Baltimore	149.0	108.7	88.1	86.7	116.0	1.0
College York County Community College				58.5 61.3	58.5 61.3	2.2	University of Maryland Eastern Shore	90.3	81.9	72.6	57.2	77.2	3.7
BA	•	•	•	01.3	01.3	<u> </u>	University of Maryland Global Campus						
University of Maine at Fort Kent	86.7	68.8	54.4	48.9	62.7	0.5	University of Maryland, Baltimore	183.4	115.1	93.1	73.3	133.1	-2.5
BA+				.0.5	02.1		University of Maryland- Baltimore County	129.7	97.1	86.1	65.9	94.9	2.7
Maine Maritime Academy							University of Maryland-						
University of Maine at Augusta	81.8	71.2	58.9	54.1	66.4	0.6	College Park	171.2	119.0	108.0	77.4	120.5	1.9
University of Maine at Farmington		68.3	54.3	53.8	68.4	3.6							
University of Maine at Presque Isle		68.0	57.9	62.5	71.0	0.6	MASSACHUSETTS	5					
DOCTORAL							AA						
University of Maine	123.0	90.9	74.9	61.1	92.2	-1.1	Berkshire Community College	72.0	58.3	55.8		64.7	-1.5
University of Southern Maine	109.1	90.0	72.9	60.9	84.7	0.9	Bristol Community College	73.4	63.2	58.7	61.3	66.7	-0.4
,							Bunker Hill Community College	72.3	62.5	62.0		69.2	-5.9
MARYLAND							Cape Cod Community College	75.9	64.0	65.8	65.9	69.5	-1.2
WANTERNO							Greenfield Community College	72.5	62.0	58.5	58.9	68.1	-0.4
AA							Holyoke Community College	72.8	60.9	58.6	55.8	67.8	-0.4
Allegany College of Maryland	67.1	56.7	51.4	47.2	55.7	4.7	Massachusetts Bay Community College	76.4	651	65.1		69.8	-0.4
Anne Arundel Community College	93.4	80.9	71.6	57.4	80.3	6.3	Massasoit Community College	80.0	65.1	65.0	59.1	70.6	0.0
Baltimore City Community College	85.3	71.9	62.2	54.0	70.6	0.7	iviassasoit Confinitionity College	6U.U	04.2	บว.ป	29.1	/U.b	U.U

State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)	State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)
Middlesex Community College	73.0	57.4	56.1		67.9	0.5	Lake Michigan College				88.9	88.9	5.7
Mount Wachusett Community							Lansing Community College	79.3				79.3	2.6
College	81.3	67.7	55.8	64.2	71.4	-1.6	Macomb Community College	90.7			78.3	88.5	3.0
North Shore Community College	73.0	62.9	58.5	52.5	66.4	-0.3	Mid Michigan College	83.0	74.5	73.1	69.1	76.2	2.8
Northern Essex Community College	2 71.7	60.7	55.2	53.0	65.9	-2.0	Monroe County Community						
Quincy College	74.8	71.3	66.6	57.5	71.4	-9.0	College	99.6	95.3	89.5	83.3	90.9	-0.6
Quinsigamond Community College	68.8	64.7	57.1	53.5	66.2	-4.7	Montcalm Community College	•			84.5	84.5	-0.8
Roxbury Community College							Mott Community College	•			81.2	81.2	3.3
Springfield Technical Community							Muskegon Community College				99.8	99.8	3.5
College	78.2	65.5	60.8	53.5	70.6	6.6	North Central Michigan College	90.7			89.8	90.6	-9.8
BA+							Northwestern Michigan College				81.0	81.0	1.9
Bridgewater State University	103.2	83.8	70.9	48.7	87.8	-1.0	Oakland Community College				89.5	89.5	-8.2
Fitchburg State University	103.2	79.9	68.8	65.4	84.4	-1.0	Saginaw Chippewa Tribal College				54.7	54.7	0.0
Framingham State University	98.2	83.0	72.5	05.4	85.8	1.3	Schoolcraft College				98.8	98.8	-0.6
Massachusetts College of Art	JU.2	05.0	12.3	•	05.0	1.5	Southwestern Michigan College	69.6	59.9	53.1		61.8	2.7
and Design	104.6	79.3	67.3		86.9	-4.0	St Clair County Community College	88.5			71.5	86.2	
Massachusetts College of							Washtenaw Community College						
Liberal Arts	98.4	73.3	63.2		79.5	-2.1	Wayne County Community						
Massachusetts Maritime Academy	107.3	81.3	71.8	65.3	88.7	0.0	College District				73.2	73.2	0.6
Salem State University	104.8	90.1	80.5	75.2	94.4	0.3	West Shore Community College	81.0	68.9			79.5	3.9
Westfield State University	99.6	84.4	72.2	60.3	88.7	-1.6	BA						
Worcester State University	101.5	76.3	63.5	61.6	79.8	-3.5	Lake Superior State University	74.9	68.0	60.4	42.2	62.1	2.0
University of Massachusetts-	1071	110.4	07.0	70.0	11.0 0	0.5	DOCTORAL Central Michigan University	108.3	88.1	83.6	59.2	91.0	1.3
Amherst	157.1	110.4	97.6	78.9	116.5	0.5	Eastern Michigan University	101.3	85.6	74.0	48.6	87.8	-0.3
University of Massachusetts- Boston	144.6	112.2	89.8	71.6	100.7	-1.6	Ferris State University	107.2	86.0	77.1	50.1	87.3	2.2
University of Massachusetts-			03.0	70			Grand Valley State University	113.1	91.0	83.9	53.0	86.4	1.0
Dartmouth	136.3	101.8	89.7	71.0	103.1	6.4	Michigan State University	160.5	105.1	85.7	67.0	112.2	1.9
University of Massachusetts-							Michigan Technological University	125.8	97.3	88.9	69.6	98.2	2.0
Lowell	151.4	116.4	96.4	81.3	110.8	0.4	Northern Michigan University	90.5	78.1	66.8	55.3	75.2	-3.2
							Oakland University	114.1	88.1	73.0	71.3	87.7	1.5
MICHIGAN							Saginaw Valley State University	86.2	75.5	58.3	50.8	74.7	-1.5
AA							University of Michigan-Ann Arbor	182.2	121.2			135.2	2.7
Alpena Community College				85.1	85.1	0.8	University of Michigan-Dearborn	121.9	102.0	90.5	78.0 66.4	96.2	1.7
Bay Mills Community College	•	•	•	49.6	49.6	5.0	University of Michigan-Flint	128.1	86.9	79.1	64.4	87.8	3.9
Bay de Noc Community College	•	•	•			3.0	Wayne State University	138.7	103.5	92.8	67.6	103.4	-0.5
	102.0	90.2					Western Michigan University				57.5		
Delta College	102.0		80.8	64.7	90.5	3.9	western wiichigan university	114.3	88.6	75.2	3/.3	95.0	3.0
Glen Oaks Community College	80.6	•	•	61.3	74.2	3.9							
Gogebic Community College	. 07.0	. 021		64.6	64.6	0.6	MINNESOTA						
Grand Rapids Community College	97.8	83.1	66.5	60.3	82.9	4.6	AA						
Henry Ford College	•	•	•	93.9	93.9	-11.1	Alexandria Technical &						
Jackson College						· .	Community College				75.2	75.2	-0.5
Kalamazoo Valley Community College				94.4	94.4	3.7	Anoka Technical College				75.4	75.4	0.1
Kellogg Community College	87.4	•		72.5	83.8	-1.7	Anoka-Ramsey Community College				75.6	75.6	-0.4
Keweenaw Bay Ojibwa Community		•		12.3	0.00	1.7	Central Lakes College-Brainerd	-			75.1	75.1	-0.4
College				46.3	46.3	0.7	Century College				77.7	77.7	0.7
Kirtland Community College							Dakota County Technical College				74.3	74.3	-0.8

Principal care in Marchanismost 1948 724 0.74 0.	State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)	State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)
Mines Mine								Winona State University	96.9	81.7	72.2	51.2	84.2	-0.4
Mississipport														
March Marc		•						MISSISSIPPI						
Characa Community College														
Contact Superior College												F2.4	F2.4	
Each Lake Inteal College		•	•						•	•	•			
Mincapid Sample College Surfamentity College		•							•	•	•			
Minimispack Community and		•								•	•			
Minesota State College Southeas		•	•		/3.8	/3.8	0.2		•	•	•			
Minnesota State College Southleast					76.5	76.5	0.2			•	•			
Minimisaria Variation College	_		•	•					•	•	•			
Minesota College		•	•	•	75.2	73.2	0.1		•	•	•			
Minisosaya West Community or Important Allor Community College					74.2	74.2	-1.7		•	•	•			
Mississippi Cumunity College	Minnesota West Community and									•	•			
Northland Community College	Technical College				72.5	72.5	-0.3		е.	•	•	52.3	52.3	-1.3
Northeanne Nor					75.8	75.8	0.1					54.0	54.0	-0.2
Northead Community College	North Hennepin Community Colleg	ge .			75.0	75.0	-0.4		•	•	•	3 1.0	3	
Northwest Technical College					74.2	742	0.4					50.6	50.6	1.6
Price Technical & Community College		•	•	•										
Radi		•	•	•						-		53.4	53.4	-0.9
College		e .	•	•								49.3	49.3	-1.3
Ridgewater College 721 721 14 Riverland Community College 726 7		•	•	•								EE 0	EE O	0.0
Reverland Community College		•	•	•				college	•	•	•	33.0	33.0	0.9
Mississippi Valley State University 640 565 527 460 545 542 545		•	•	•				BA+						
Pach prical College		•	•	•	/2.6	/2.6	-1.2	Mississippi Valley State University	64.0	56.5	52.7	46.0	54.5	2.2
Saint Paul College					773	773	-15							
South Central College														
St Cloud Technical and Community College 742 742 742 742 742 742 742 742 742 74		•	•	•				Alcorn State University	72.5	60.1	56.4	43.8	55.3	-3.0
College		•	· · ·	•	72.0	72.0			71.4	66.8	61.5		62.0	5.3
Mississippi University of Southern Mississip	,				74.2	74.2	-1.2		72.5	62.7	76.2	38.6	63.2	-4.4
University of Minnesota-Crookston 941 78.5 74.6 62.4 72.7 0.4	Vermilion Community College				69.7	69.7	-0.4		112.5	86.1	82.1	44.0	78.8	4.8
University of Minnesota-Crookston 94.1 78.5 74.6 62.4 72.7 0.4 University of Minnesota-Morris 85.1 71.1 56.5 51.5 68.8 1.1 University of Minnesota-Rochester 82.3 71.5 61.5 66.6 7.7 Bemidji State University 99.6 7 79.4 69.2 80.2 0.5 Southwest Minnesota State University 99.6 81.2 69.5 53.0 85.7 -0.5 DOCTORAL Metropolitan State University 100.4 86.7 78.8 89.0 1.5 Minnesota State University Moorhead 93.4 80.1 72.8 53.3 84.4 0.1 Minnesota State University Moorhead 93.4 80.1 72.8 53.3 84.4 0.1 Minnesota State University Moorhead 93.4 80.1 72.8 53.3 84.4 0.1 Minnesota State University Moorhead 93.4 80.1 72.8 53.3 84.4 0.1 Minnesota State University Moorhead 93.4 80.1 72.8 53.3 84.4 0.1 Minnesota State University Moorhead 93.4 80.1 72.8 53.3 84.4 0.1 Minnesota State University Moorhead 93.4 80.1 72.8 53.3 84.4 0.1 Minnesota State University Moorhead 93.4 80.1 72.8 53.3 84.4 0.1 Minnesota State University Moorhead 93.4 80.1 72.8 53.3 84.4 0.1 Minnesota State University Moorhead 93.4 80.1 72.8 53.3 84.4 0.1 Minnesota State University Moorhead 93.4 80.1 72.8 53.3 84.4 0.1 Minnesota State University Moorhead 93.4 80.1 72.8 53.3 84.4 0.1 Minnesota State University Moorhead 93.4 80.1 72.8 53.3 84.4 0.1 Minnesota State University Moorhead 93.4 80.1 72.8 53.3 84.4 0.1 Minnesota State University Moorhead 93.4 80.1 72.8 53.3 84.4 0.1 Minnesota State University Moorhead 93.4 80.1 72.8 53.3 84.4 0.1 Minnesota State University Moorhead 93.4 80.1 72.8 53.3 84.4 0.1 Minnesota State University Moorhead 93.4 80.1 72.8 53.3 84.4 0.1 Minnesota State University Moorhead 93.4 80.1 72.8 53.3 84.4 0.1 Minnesota State University Moorhead 93.4 80.1 72.8 53.3 84.4 0.1 Minnesota State University Moorhead 93.4 80.1 72.8 53.3 84.4 0.1 Minnesota State University Moorhead 93.4 80.1 72.8 53.3 84.4 0.1 Minnesota State University Moorhead 93.4 80.1 72.8 53.3 84.4 0.1 Minnesota State University Moorhead 93.4 80.1 72.8 53.3 84.4 0.1 Minnesota State University Moorhead 93.4 80.1 72.8 53.3 84.4 0.1 Minnesota State Universit									68.8	57.1	52.5	52.2	57.0	1.0
University of Minnesota-Morris 851 71.1 56.5 51.5 68.8 11 University of Minnesota-Rochester 82.3 71.5 61.5 66.6 7.7 MISSOURI									113.5	87.8	76.2		82.3	2.8
Minesota Rochester 82.3 71.5 61.5 66.6 7.7								University of Southern Mississippi	91.1	72.2	66.1	55.5	71.1	1.9
Bah														
Crowder College Crowder Co	University of Minnesota-Rochester		82.3	71.5	61.5	66.6	7.7	MISSOURI						
Crowder College Crowder Co	BA+							ΔΔ						
Southwest Minnesota State University 99.6 81.2 69.5 53.0 85.7 -0.5 Conception of Minnesota State University 100.4		96.7	79.4	69.2		80.2	0.5					43.8	43.8	15
University 99.6 81.2 69.5 53.0 85.7 -0.5 2									79.7					
Metropolitan State University 100.4 86.7 78.8 89.0 1.5 Minnesota State University Moorbeal 93.4 80.1 72.8 53.3 84.4 0.1 Minnesota State University-Mankato 103.2 83.6 75.6 56.1 88.0 -0.1 Saint Cloud State University 101.7 89.5 73.5 61.7 89.4 -0.2 University of Minnesota-Duluth 100.4 80.5 67.0 55.6 75.6 -2.3		99.6	81.2	69.5	53.0	85.7	-0.5							
Metropolitan State University 100.4 86.7 78.8 . 89.0 1.5 Minnesota State University Moorhead 93.4 80.1 72.8 53.3 84.4 0.1 Minnesota State University-Mankato 103.2 83.6 75.6 56.1 88.0 -0.1 Saint Cloud State University 101.7 89.5 73.5 61.7 89.4 -0.2 University of Minnesota-Duluth 100.4 80.5 67.0 55.6 75.6 -2.3 Mineral Area College 56.2 49.4 49.3 45.5 50.6 1.2 Missouri State University-West Plains 68.1 58.5 51.5 49.0 56.5 4.6 Moberly Area Community College 53.2 47.6 46.3 45.1 47.7 4.0 North Central Missouri College 49.2 49.2 49.2 4.2	DOCTORAL							Metropolitan Community College-	77.1	01.1	33.3			
Minnesota State University Moorhead 93.4 80.1 72.8 53.3 84.4 0.1 Minnesota State University-Mankato 103.2 83.6 75.6 56.1 88.0 -0.1 Saint Cloud State University 101.7 89.5 73.5 61.7 89.4 -0.2 University of Minnesota-Duluth 100.4 80.5 67.0 55.6 75.6 -2.3 Missouri State University- West Plains 68.1 58.5 51.5 49.0 56.5 4.6 Moberly Area Community College 53.2 47.6 46.3 45.1 47.7 4.0 North Central Missouri College 49.2 49.2 4.2	Metropolitan State University	100.4	86.7	78.8		89.0	1.5				. 40.2			
Minnesota State University - Mankato 103.2 83.6 75.6 56.1 88.0 -0.1 West Plains 68.1 58.5 51.5 49.0 56.5 4.6 Saint Cloud State University 101.7 89.5 73.5 61.7 89.4 -0.2 University of Minnesota-Duluth 100.4 80.5 67.0 55.6 75.6 -2.3 West Plains 68.1 58.5 51.5 49.0 56.5 4.6 Moberly Area Community College 53.2 47.6 46.3 45.1 47.7 4.0 North Central Missouri College 49.2 49.2 4.2	Minnesota State University Moorh	ead 93	.4 80.1	72.8	53.3	84.4	0.1		2.00	49.4	49.3	45.5	JU.b	1.2
Saint Cloud State University 101.7 89.5 73.5 61.7 89.4 -0.2 University of Minnesota-Duluth 100.4 80.5 67.0 55.6 75.6 -2.3 Moberly Area Community College 53.2 47.6 46.3 45.1 47.7 4.0 North Central Missouri College 49.2 49.2 4.2				75.6	56.1	88.0	-0.1		68.1	58.5	51.5	49.0	56 5	4.6
University of Minnesota-Duluth 100.4 80.5 67.0 55.6 75.6 -2.3 North Central Missouri College														
The certain misses concerns to		100.4	80.5	67.0	55.6	75.6			JJ.L					
		s 154.7	104.0	97.7	63.8	116.0	1.6		· e .					

State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)	State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)
Saint Louis Community College	87.0	78.4	69.4	62.1	77.2	2.9	DOCTORAL						
St Charles Community College	84.1	72.8	62.8	57.1	71.2	1.8	DOCTORAL Montana State University	1101	0.7	70.0	ro c	00.0	10
State Fair Community College				51.5	51.5	4.4	Montana State University	110.1	85.7	76.6	59.6	86.3	1.9
State Technical College of Missouri		-		52.4	52.4	10.2	Montana Technological University	88.5	74.9	72.8	58.0	74.1	1.0
Three Rivers College	59.9	50.0	48.4	43.7	49.7	3.8	The University of Montana	98.0	80.6	66.7	46.2	84.2	1.5
ВА							NEBRASKA						
Harris-Stowe State University	76.0	66.1	55.3	52.1	59.9	6.6	AA						
BA+							Central Community College				61.5	61.5	2.7
Lincoln University	64.9	55.3	49.0	40.2	53.5	2.7	Little Priest Tribal College				41.3	41.3	
Missouri Southern State University		60.9	59.3	52.9	62.9	3.5	Metropolitan Community College A	rea .			72.7	72.7	2.5
Missouri Western State University	73.4	60.3	62.5	50.3	63.8	0.3	Mid-Plains Community College				64.9	64.9	
Northwest Missouri State University	86.6	70.9	66.0	54.8	67.7	1.9	Nebraska College of Technical Agriculture	<u> </u>	80.7	68.4	55.7	71.4	-9.2
Southeast Missouri State							Nebraska Indian Community Colleg	je .					
University	91.2	71.1	62.7	50.8	68.8	6.0	Northeast Community College						
Truman State University	74.7	65.9	56.4	45.0	64.5	-2.8	Southeast Community College Area	ι.			61.6	61.6	-2.4
University of Central Missouri	88.2	79.0	71.9	56.7	70.6	7.1	Western Nebraska Community Coll				63.1	63.1	0.6
DOCTORAL							BA+						
Missouri State University-							Chadron State College	80.9	65.5	55.6	49.2	67.4	0.4
Springfield	88.6	74.7	68.0	47.9	71.2	3.5	Peru State College	83.7	72.7	57.4	55.3	65.5	0.2
Missouri University of Science and Technology	128.8	87.8	79.5	43.4	101.4	2.1	University of Nebraska at Kearney	88.0	70.5	66.7	51.1	71.7	2.0
University of Missouri-Columbia	137.2	93.1	91.0	57.8	104.1	3.2	Wayne State College	84.7	65.6	56.8	55.6	70.2	1.0
University of Missouri-Kansas City	110.3	84.8	80.5	58.3	89.6	2.5	DOCTORAL						
University of Missouri-St Louis	101.6	79.2	71.9		83.5	1.9	University of Nebraska Medical Cer	ntor	106.1	94.8	78.5	62.5	67.5
MONTANA							2.2	100.9	83.3	77.3	54.1	77.2	1.3
AA							University of Nebraska-Lincoln	140.1	102.3	94.7	52.6	108.9	4.7
Aaniiih Nakoda College				42.4	42.4	4.8							
Chief Dull Knife College				50.4	50.4	25.0	NEVADA						
Dawson Community College				50.4	50.4	3.2	AA						
Flathead Valley Community College	e 72.4	61.7	60.6	54.3	63.3	7.3	College of Southern Nevada	80.5			64.3	76.4	0.6
Fort Peck Community College				49.0	49.0	0.8	Great Basin College	77.6		•	65.2	72.1	6.6
Great Falls College Montana State University				56.5	56.5	0.2	Truckee Meadows Community College	80.1	•	•	59.3	72.1	-4.2
Helena College University of Montana				55.8	55.8	3.0	Western Nevada College	74.6			62.9	69.2	-4.5
Little Big Horn College							BA+						
Miles Community College				50.5	50.5	-0.7	Nevada State College	94.4	86.1	71.4	55.5	70.7	-3.3
Salish Kootenai College				50.2	50.2	8.2	Trevada State college	J-1.11	00.1	/ 1.71		70.7	ر.ر
Stone Child College				55.2	55.2	19.3	DOCTORAL						
				33.2	55.2	.5.5	University of Nevada-Las Vegas	134.8	101.5	80.7	62.1	95.9	-1.3
ВА							University of Nevada-Reno	132.9	97.4	84.3	67.1	94.6	-0.0
The University of Montana-Weste	rn 75.8	62.5	55.1	48.9	63.5	-0.5							
BA+							NEW HAMPSHIRE						
Montana State University Billings	83.8	61.7	56.5	51.4	60.4	0.2	AA						
Montana State University-Norther	n 72.3	56.4	57.1	48.9	61.1	3.7	Great Bay Community College	75.2	64.2	58.6		72.4	-0.8

State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)	State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)
Lakes Region Community College	76.3	59.8	57.5	48.8	63.7	-7.0	Montclair State University	138.3	112.0	98.0	81.7	118.4	3.0
Manchester Community College	75.7	64.4	65.0	59.4	71.9	1.0	New Jersey City University	139.1	107.0	96.2		114.7	3.5
NHTI-Concord's Community College	e 77.4	65.7	54.9		75.1	0.6	New Jersey Institute of						
Nashua Community College	71.5	66.5			70.7	-0.4	Technology	193.8	133.0	106.6	77.5	129.8	3.4
River Valley Community College	75.0	59.4	57.1		67.3	1.4	Ramapo College of New Jersey	131.9	109.6	91.3	66.9	112.5	3.4
White Mountains Community						Col-	Rowan University	137.5	102.7	89.1	59.6	92.3	1.9
lege	72.0	65.6	56.8	57.1	67.6	1.3	Rutgers University-Camden	168.4	113.2	93.8	72.7	126.5	3.9
							Rutgers University-New Brunswick	181.0	118.8	91.5	65.5	133.0	2.2
BA							Rutgers University-Newark	198.8	135.4	115.1	69.5	146.1	2.2
University of New Hampshire at Manchester	131.1	93.2	82.1	76.1	88.7	0.8	Stockton University William Paterson University of	131.4	103.3	82.0	67.3	103.4	3.4
BA+							New Jersey	136.1	106.7	90.7	77.9	119.6	3.0
Granite State College													
Keene State College	100.1	82.1	71.3	50.0	85.3	-2.8	NEW MEXICO						
DOCTORAL							AA						
Plymouth State University	94.9	79.2	68.2	63.3	79.1	-2.7	Central New Mexico Community lege				59.2	59.2	Col: 1.7
University of New Hampshire-	12.4.4	100.0	88.0	72.2	100.9	0.0	Clovis Community College				48.1	48.1	-1.1
Main Campus	134.4	105.0	88.0	73.2	100.9	-0.9	Eastern New Mexico University Ruidoso Branch Community College	58.7	52.9			56.8	3.4
NEW JERSEY							Eastern New Mexico University-	2 30.7	32.3	•			
AA							Roswell Campus	•	•	•	50.8	50.8	4.3
Atlantic Cape Community College	82.4	69.8	60.7	62.7	71.0	-5.3	Luna Community College	•	-	•	43.2	43.2	2.2
Bergen Community College	105.2	86.4	72.2	36.1	79.5	1.0	Mesalands Community College				51.7	51.7	0.0
Brookdale Community College	98.6	82.9	75.0	65.6	85.1	1.5	Navajo Technical University	67.3	58.0	52.3	43.0	50.6	1.7
Camden County College	101.5	87.5	72.5	54.9	81.6	1.5	New Mexico Junior College	53.0		. (1.2		53.0	-13.5
County College of Morris	109.3	85.3	73.1	65.9	85.6	3.6	New Mexico Military Institute	84.7	69.6	61.3	50.3	68.1	2.8
Essex County College							New Mexico State University- Alamogordo	65.9	58.7	56.5	47.7	60.5	-1.6
Hudson County Community					(ollege	New Mexico State University-	03.3	30	30.3		00.5	
93.9	70.9	66.7	60.9	69.2	1.3		Dona Ana	66.1	56.7	53.0	48.7	56.2	2.6
Mercer County Community College	97.3	73.9	60.4	53.9	83.1	-0.3	New Mexico State University-						
Middlesex College	117.4	103.5	84.6	62.7	94.0	-0.8	Grants	64.7	58.0	51.3	44.3	53.0	-4.1
Ocean County College	81.8	71.0	72.1	65.9	73.0	-1.9	Northern New Mexico College		58.6	55.7	43.9	54.3	1.9
Passaic County Community College							San Juan College	64.0	59.1	55.0	49.0	56.3	0.5
Raritan Valley Community College	97.5	84.0	70.4	63.3	81.6	-0.2	Santa Fe Community College	56.3	60.1	55.5		56.2	1.6
Rowan College South Jersey	05.5	701	(2.0	FO 0	CC1	1.0	Southeast New Mexico College	68.8	62.3	54.7	48.7	59.0	3.4
Cumberland Campus Rowan College at Burlington Count	85.3	70.1 72.1	62.8	58.8 54.6	66.1	-1.6 27.7	Southwestern Indian Polytechnic I nstitute						
Rowan College of South Jersey							University of New Mexico-Gallup						1.0
Gloucester Campus	88.7	76.9	74.5	52.5	69.9	0.6	Campus University of New Mexico-	88.6	68.1	61.8	58.0	63.2	1.8 Los
Salem Community College		67.3	72.8	59.8	66.7	3.3	Alamos Campus				48.4	48.4	-8.7
Sussex County Community College		73.5	52.0	47.8	62.4	-8.6	University of New Mexico-	•	•	•			0.7
Union County College	119.6	96.2	79.2	·	105.1	-0.8	Taos Campus		68.4	52.5	52.0	55.5	3.2
Warren County Community College	81.6	68.4	60.8		74.4	2.5	University of New Mexico- Valencia County Campus	65.0	54.2	47.5	54.1	52.0	2.7
BA+													
The College of New Jersey	128.7	107.6	88.0	79.9	110.8	1.7	BA+ Eactorn New Movice University						
DOCTORAL							Eastern New Mexico University- Main Campus	86.6	70.9	61.2	54.2	65.5	2.1
Kean University	132.2	107.9	90.4	71.7	101.3	-2.0	·						

State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)	State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)
Institute of American Indian and							Orange County Community College	98.0	80.8	67.8	58.3	79.2	-1.5
Alaska Native Culture and Arts Development	76.9	71.2	63.7		66.2	4.2	Rockland Community College	117.8	97.8	86.0	65.4	92.9	6.1
New Mexico Highlands University	70.0	60.8	54.0	42.6	56.7	-2.3	SUNY Adirondack	73.3	65.7	54.7	45.9	62.7	0.4
Western New Mexico University	73.4	65.5	60.4	46.6	64.1	2.0	SUNY Broome Community College	74.9	66.4	57.5	53.8	67.1	1.1
DOCTORAL	75.1	03.3	00.1	10.0	0 1.1	2.0	SUNY College of Technology Alfred	90.8	70.7	62.0	42.5	60.5	at 5.2
New Mexico Institute of Mining							SUNY Corning Community College	78.8	59.2	57.4	49.9	67.9	3.7
and Technology	103.4	82.3	71.7	52.6	82.7	2.9	SUNY Morrisville	83.8	69.2	61.1	60.0	68.7	6.7
New Mexico State University- Main Campus	102.6	78.1	72.2	52.1	80.9	1.5	SUNY Westchester Community College	135.6	118.6	98.3	71.7	106.8	2.9
University of New Mexico-							Schenectady County Community						
Main Campus	114.9	84.9	80.3	58.9	88.3	2.4	College	65.7	52.9	46.0	42.6	56.9	-0.4
							Suffolk County Community College	126.6	103.0	91.6	73.4	110.4	2.5
NEW YORK							Sullivan County Community College	60.8	55.9	47.2	42.1	56.1	-3.8
AA SINN'S I CALL I I							Tompkins Cortland Community College	79.8	66.3	61.7	54.3	74.8	-1.2
CUNY Borough of Manhattan Community College	125.1	102.6	87.0	75.7	99.2	5.2	Ulster County Community College	64.9	59.0	54.0	45.0	59.3	-3.4
CUNY Bronx Community College	127.1	100.0	87.9	82.1	102.9	5.2	orster country community conege	0 1.5	33.0	3 1.0	15.0		5.1
CUNY Hostos Community College	120.1	97.3	88.7	82.8	98.2	5.6	ВА						
CUNY Kingsborough Community	120.1	31.3		02.0	30.2		CUNY Medgar Evers College	130.4	107.0	91.2	83.9	103.7	4.1
College CUNY LaGuardia Community	126.4	103.6	89.6	82.2	99.8	4.9	CUNY New York City College Technology	125.8	105.1	92.3	87.2	106.0	of 5.1
College CUNY Queensborough Community	119.3	99.7	85.3	86.3	106.2	6.9	SUNY College of Agriculture and Technology at Cobleskill	84.7	70.0	58.2	49.2	68.6	2.9
College CUNY Stella and Charles Guttman	126.3	103.4	89.4	83.8	101.4	5.2	SUNY College of Technology Canton	95.0	80.1	65.9	55.2	71.9	at 5.4
Community College	125.1	105.3	86.6	81.6	97.8	7.4	United States Military Academy						
Cayuga County Community College	89.7	75.7	68.5	61.1	84.0	2.1							
Clinton Community College	65.2	64.9	48.3	47.4	57.7	-0.1	BA+						
Columbia-Greene Community College	64.8	56.7	49.4	54.7	56.8	-0.7	CUNY Brooklyn College CUNY John Jay College of	130.4	107.0	91.8	79.3	111.9	4.3
Dutchess Community College	103.1	85.4	75.5	66.1	83.0	-0.3	Criminal Justice	130.8	107.9	91.8	78.9	106.7	3.8
Erie Community College				43.3	43.3		CUNY Queens College	131.2	107.7	90.5	82.6	108.3	3.4
Fashion Institute of Technology							CUNY York College	121.9	105.0	90.6	87.1	104.2	4.1
Finger Lakes Community College	79.1	67.8	60.9	53.3	68.4	1.8	Farmingdale State College	111.7	89.8	77.3	67.9	86.1	3.3
Fulton-Montgomery Community							SUNY Buffalo State	102.1	84.5	71.1	59.2	82.9	4.7
College	99.9	86.4	73.1	58.2	79.0	3.0	SUNY College at Geneseo	101.4	79.9	71.9	58.5	81.7	5.8
Genesee Community College	69.9	61.8	58.9	50.9	60.9	3.4	SUNY College at Old Westbury	115.6	98.3	87.5	64.8	93.8	3.5
Herkimer County Community	(2, [TT 0	F2.2	F2.7	CC 7	2.7	SUNY College at Oswego	97.8	80.1	63.4	47.4	75.3	3.8
College	63.5	55.8	52.3	52.7	55.7	2.7	SUNY College at Plattsburgh	95.6	75.9	64.2	57.4	74.4	4.8
Hudson Valley Community College	80.7	68.5	61.1	49.6	62.4	-2.0	SUNY College at Potsdam	87.4	70.3	55.4	53.0	68.2	4.9
Jamestown Community College	78.1	51.4	52.9	52.3	58.9	-1.8	SUNY College of Technology Delhi	79.7	67.1	58.9	49.3	65.0	at 4.6
Jefferson Community College	85.2	68.7	58.3	48.8	66.6	-1.1	SUNY Cortland	92.3	75.4	63.4	51.4	70.8	2.9
Mohawk Valley Community College	78.5	65.4	58.4	52.2	63.8	1.3	SUNY Maritime College	107.5	89.9	77.9	65.5	81.8	7.3
Monroe Community College	80.3	63.0	58.1	54.2	67.1	-0.4	SUNY Oneonta	88.9	75.7	64.4	52.7	72.3	4.5
Nassau Community College	119.0	101.3	84.8	63.3	101.1	4.6	SUNY at Fredonia	94.9	76.9	66.4	50.5	75.1	5.3
Niagara County Community College		81.9	69.8	52.3	87.0	1.2	SUNY at Purchase College	102.6	82.8	63.6	57.8	77.7	3.6
North Country Community College		67.4	54.3	45.3	55.3	4.2	State University of New York	102.0	02.0	05.0	٥.١٧	11.1	
Onondaga Community College	85.6	65.2	58.2	48.0	72.0	0.4	New Paltz	99.6	79.4	71.5	57.6	76.9	at 2.9

State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)	State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)
United States Merchant Marine Academy							Fayetteville Technical Community College				65.5	65.5	1.4
							Forsyth Technical Community Colle	ge 49.9	9 47.1	46.9	50.7	50.0	2.9
DOCTORAL							Gaston College				52.4	52.4	0.9
Binghamton University	148.4	107.2	88.7	59.7	102.9	3.5	Guilford Technical Community Colle	ge .			56.1	56.1	2.4
CUNY Bernard M Baruch College	134.5	111.3	94.7	87.0	114.4	4.4	Halifax Community College				50.9	50.9	0.2
CUNY City College	133.9	109.7	94.2	89.0	117.0	4.0	Haywood Community College				50.8	50.8	-0.3
CUNY Graduate School and	4244	442.5	05.5		424.0	2.6	Isothermal Community College				55.6	55.6	2.0
University Center	131.1	112.5	95.6	80.0	121.9	2.6	James Sprunt Community College				48.5	48.5	-0.1
CUNY Hunter College	130.2	111.0	93.7	87.4	115.0	4.6	Johnston Community College	•	•	•	56.8	56.8	-1.3
CUNY Lehman College	128.8	106.7	93.2	85.6	105.7	4.6	Lenoir Community College	•	•	•	45.3	45.3	0.1
College of Staten Island CUNY	129.3	105.9	92.6	81.6	112.1	5.9	Martin Community College	•	•	•	52.4	52.4	4.6
SUNY Brockport	96.2	82.6	74.0	60.5	80.0	4.3		•	•	•			
SUNY College of Environmental Science and Forestry	114.4	92.5	73.7	61.5	88.3	5.6	Mayland Community College McDowell Technical Community	•	•	•	57.9	57.9	2.8
SUNY Downstate Health Sciences							College	•		•	51.1	51.1	-2.4
University		116.5	111.8	119.3	118.0	1.4	Mitchell Community College	•			53.7	53.7	-1.4
SUNY Empire State College							Montgomery Community College				48.9	48.9	0.9
SUNY Polytechnic Institute	137.0	107.6	85.9	55.4	100.7	4.4	Nash Community College				50.7	50.7	1.8
SUNY at Albany	137.6	102.8	89.4	61.6	102.4	3.3	Pamlico Community College				47.0	47.0	10.2
Stony Brook University	171.8	119.6	101.8	74.0	129.9	4.4	Piedmont Community College				53.7	53.7	12.7
University at Buffalo	151.1	104.0	83.6	75.1	111.3	3.4	Pitt Community College				49.8	49.8	-0.6
Upstate Medical University							Randolph Community College				50.3	50.3	3.4
							Richmond Community College				56.7	56.7	1.8
NORTH CAROLIN	Λ						Roanoke-Chowan Community Colle	ge .			54.1	54.1	4.5
NORTH CAROLINA	_						Robeson Community College				58.0	58.0	1.9
AA							Rockingham Community College				47.9	47.9	-0.3
Alamance Community College				48.3	48.3	12.0	Rowan-Cabarrus Community Colleg	ge .			52.2	52.2	-0.9
Asheville-Buncombe Technical							Sampson Community College				58.0	58.0	22.5
Community College	•			46.6	46.6	-0.8	Sandhills Community College				51.0	51.0	2.2
Beaufort County Community Colle	ege .			46.8	46.8	2.5	South Piedmont Community College	e .			53.2	53.2	2.9
Bladen Community College				69.4	69.4	21.2	Southeastern Community College		<u> </u>		56.9	56.9	0.1
Blue Ridge Community College				52.4	52.4	-1.2	Southwestern Community College	•	· ·	•	53.2	53.2	2.5
Brunswick Community College				46.6	46.6	-3.1	Stanly Community College	•	•	•	48.7	48.7	15.1
Caldwell Community College and				401	401	2.6	Surry Community College	•		•	54.5	54.5	6.8
echnical Institute		•	•	49.1	49.1	3.6	Tri-County Community College	•		•	50.1	50.1	0.0
Cape Fear Community College				52.6	52.6	2.7	Vance-Granville Community College		•		43.4	43.4	-5.4
Carolinas College of Health Science	es .					•	Wake Technical Community College		•	•			
Carteret Community College				51.3	51.3	1.8					50.4	50.4	1.6
Catawba Valley Community College				49.1	49.1	-0.4	Wayne Community College	•	•	•	48.1	48.1	2.9
Central Carolina Community Colle				50.8	50.8	3.2	Western Piedmont Community College				50.8	50.8	2.3
Central Piedmont Community Col	lege .			58.1	58.1	-1.2	Wilkes Community College	•	•	•	49.4	49.4	2.5
Cleveland Community College				49.6	49.6	-0.1	Wilson Community College	•	•	•		49.4	1.0
Coastal Carolina Community Colle	ge .			47.1	47.1	-0.8	vviisori community college	•	•	•	48.6	40.0	1.U

52.2

52.0

58.1

53.3

46.9

52.2

52.0

58.1

53.3

46.9

3.5

2.9

18.3

-5.1

3.6

BA+

Asheville

Elizabeth City State University

University of North Carolina

University of North Carolina

School of the Arts

85.5

79.5

87.7

71.5

71.0

77.7

66.2

69.1

69.5

56.8

53.4

54.6

70.5

68.7

73.1

-0.5

-1.1

-2.0

at

Davidson-Davie Community College

Durham Technical Community College

Edgecombe Community College

College of the Albemarle

Craven Community College

State/School	Duef	A	84	Inst./ Lect./	B	% Char	State/School	Duef	A	Anat	Inst./ Lect./	A	% Chan
	(\$)	Assoc. (\$)	(\$)	No Rank (\$)	Avg. (\$)	Chng. (%)		(\$)	Assoc. (\$)	Asst. (\$)	No Rank (\$)	Avg. (\$)	Chng. (%)
University of North Carolina 82.7	71.4	65.5	51.3	67.3	at -0.6	Pembroke	Bowling Green State University- Firelands	81.5	72.6	53.5		69.5	0.6
DOCTORAL							Central Ohio Technical College	74.9	67.0	60.7	57.4	62.7	1.0
Appalachian State University	91.4	74.9	70.3	50.2	73.0	-2.9	Cincinnati State Technical and				£1 0	E1 0	22.0
East Carolina University	99.9	78.7	69.4	54.1	77.5	0.3	Community College Clark State College	66.6	58.7	52.7	51.8	51.8 55.7	-23.8 1.5
Fayetteville State University	88.0	75.7	80.9	61.9	77.1	-0.9	Columbus State Community College		65.9	55.4	47.3	63.9	3.8
North Carolina A & T State University	101.7	82.4	78.2	58.7	83.2	-0.8	Cuyahoga Community College District	102.7	96.4	83.7	49.3	85.3	4.2
North Carolina Central University	101.7	80.5	73.6	54.1	77.0	0.5	Eastern Gateway Community						
North Carolina State University Raleigh	135.6	96.3	82.7	52.5	103.1	at -0.3	College Edison State Community College	76.5	62.0	65.3 46.5	62.6	64.0	16.0
University of North Carolina	133.0	30.3	02.1	32.3	103.1	-0.3	Hocking College	60.0	52.1		49.8 55.3	51.4 55.3	0.4
Wilmington	98.3	78.3	75.3	51.1	76.5	0.2	James A. Rhodes State College	64.7	56.9	52.7	46.4	51.1	1.4
University of North Carolina						at	Kent State University at Ashtabula		78.3	82.6	59.9	68.4	3.2
Chapel Hill University of North Carolina	158.3	103.3	102.7	59.7	119.7	0.3 at	Kent State University at East Liverpool		78.6		54.7	67.3	0.3
Charlotte University of North Carolina	118.9	90.2	83.3	58.4	90.3	-0.7	Kent State University at Geauga	92.1	70.7	55.1	50.5	62.9	0.3
University of North Carolina Greensboro	112.0	84.7	76.4	49.5	81.3	at -1.1	Kent State University at Salem	93.4	73.3	55.6	60.3	64.0	0.5
Western Carolina University	97.4	73.0	67.2	45.9	71.1	0.3	Kent State University at Stark	95.0	79.9	62.6	58.1	74.8	3.1
Winston-Salem State University	94.6	76.9	69.3	62.6	77.4	-0.7	Kent State University at Trumbull	96.3	77.2	68.5	59.0	75.9	2.5
							Kent State University at	400.5			5.1.5		
NORTH DAKOTA							Tuscarawas	102.6	77.4	60.0	54.6	68.1	2.2
A A							Lakeland Community College	103.3	80.4	68.2	73.0	93.2	1.6
Bismarck State College	71.7	58.7	53.1	49.8	57.3	0.4	Lorain County Community College Marion Technical College	88.5 58.5	74.8 56.6	66.5 54.7	54.8 51.1	74.9 56.0	0.0
Cankdeska Cikana Community	/ 1./	30.1	۱.در	43.0	د.اد	0.4	North Central State College	30.3	52.6	47.4	44.4	48.4	0.1
College							Northwest State Community	•	J2.0	47.4	44.4	40.4	0.1
Dakota College at Bottineau	49.5	48.9		45.4	47.4	2.5	College		•		61.0	61.0	1.5
Lake Region State College	74.1	63.2	59.3	56.0	61.6	2.1	Ohio State University Agricultural						
North Dakota State College of Science	72.4	64.8	59.7	51.9	62.1	0.5	Technical Institute Ohio State University-Lima Campu	s 110.9	88.2	80.9 73.4		85.3 90.6	7.2 -1.1
Nueta Hidatsa Sahnish College				58.8	58.8		Ohio State University-Mansfield				<u>·</u>		
Sitting Bull College				54.5	54.5	34.1	Campus	99.5	79.4	64.6		83.0	3.2
Williston State College	77.7	70.7	57.3	53.0	64.5	-1.3	Ohio State University-Marion	1001	OF 4	70.0		00.4	4.0
BA+							Campus Ohio State University-Newark Campus	109.1	94.5	79.9 76.0	•	93.2	1.6
Dickinson State University	81.6	67.0	59.2	44.2	63.4	-0.8	Ohio University-Chillicothe Campus		82.4	62.9	58.9	67.5	6.5
Mayville State University	63.8	53.6	56.0	47.4	53.9	-1.1	Ohio University-Eastern Campus		77.8	62.9	62.1	72.9	2.3
Minot State University	86.5	63.7	63.1	50.8	66.4	-1.0	Ohio University-Lancaster Campus		78.8	62.5	61.8	76.2	5.6
Valley City State University	72.0	58.0	49.9		56.5	1.2	Ohio University-Southern Campus	85.5	75.2	61.4	60.6	65.5	4.6
DOCTORAL							Ohio University-Zanesville Campus		74.2	62.0	58.2	74.9	2.7
North Dakota State University-							Owens Community College	65.6	57.9	55.2	45.4	59.7	-1.2
Main Campus	112.6	82.1	76.2	54.9	84.3	1.0	Sinclair Community College	85.7	66.3	58.1	48.1	72.2	3.2
University of North Dakota	113.8	89.4	75.6	59.9	88.3	1.3	Southern State Community College	78.9	69.5	60.2	44.5	61.1	-0.9
							Stark State College	82.6	70.0	62.5	51.0	62.5	1.2
OHIO							Terra State Community College	69.1	61.2	56.3	58.5	61.0	4.3
AA							University of Cincinnati-Blue Ash	10.41	00.0	(1)	[42	00.5	2.0
Belmont College	50.1	44.9	43.1	42.0	46.6	-0.0	College	104.1	80.8	61.3	54.3	80.5	3.8

State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)
University of Cincinnati-Clermont College	105.2	81.8	62.3	64.0	87.3	-0.2
Washington State Community College	51.8	59.0	60.1	55.2	56.6	10.7
Zane State College	60.8	53.2	48.1	42.8	52.8	0.1
BA+						
Central State University	79.1	63.4	54.5	44.3	62.9	5.5
Miami University-Hamilton	108.0	81.9	70.0	51.5	74.3	2.9
Miami University-Middletown	105.2	76.5	61.0	51.7	71.7	0.8
DOCTORAL						
Bowling Green State University- Main Campus	106.8	85.3	67.5		89.0	1.2
Cleveland State University	111.6	90.5	83.1	65.7	88.0	1.3
Kent State University at Kent	113.1	87.5	75.2	60.2	87.9	1.4
Miami University-Oxford	130.1	102.2	87.8	61.8	94.1	-0.8
Ohio State University- Main Campus	155.6	105.7	102.7	148.3	127.6	3.7
Ohio University-Main Campus	109.8	89.7	81.2	62.9	86.4	6.0
Shawnee State University	77.8	63.6	54.4	44.9	64.2	7.2
University of Akron Main Campus	109.5	90.9	79.3	64.7	88.6	-4.3
University of Cincinnati- Main Campus	132.7	97.3	78.1	57.0	102.8	2.4
University of Toledo	114.6	94.5	90.0	60.5	89.6	2.4
Wright State University- Main Campus	111.1	90.7	85.7	59.6	88.5	4.1
Youngstown State University	91.6	80.1	70.8	51.6	76.6	-1.0

OKLAHOMA

Call Albei
College of
Connors S
Eastern O
Murray St
Northeas College
Northern

AA						
Carl Albert State College				46.5	46.5	-5.8
College of the Muscogee Nation						
Connors State College				47.5	47.5	1.4
Eastern Oklahoma State College	48.0			44.3	46.1	8.9
Murray State College	57.2		49.3	45.1	46.4	3.9
Northeastern Oklahoma A&M College				49.4	49.4	0.2
Northern Oklahoma College				52.5	52.5	2.5
Oklahoma City Community College	56.7				56.7	4.6
Oklahoma State University Institute of Technology						
Oklahoma State University- Oklahoma City	65.5	54.3	48.4	46.0	50.7	2.4
Redlands Community College	50.6			49.4	50.6	0.2
Rose State College	46.6			32.5	45.8	-3.8
Seminole State College	50.8	41.9	44.8	40.0	45.4	4.7
Tulsa Community College	81.4	70.2	60.7		66.0	1.2
Western Oklahoma State College				49.3	49.3	2.2

State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)
ВА						
Oklahoma Panhandle State University	48.7	48.2	44.5	38.3	42.9	0.5
University of Science and Arts Oklahoma	61.0	54.0	46.7	38.5	51.7	of -3.6
BA+						
Cameron University	73.7	60.8	51.4	41.8	57.3	0.2
East Central University	72.6	61.3	57.7	53.0	58.9	0.3
Rogers State University	67.9	54.1	49.1	46.9	54.4	-0.7
Southeastern Oklahoma State University	81.2	75.6	64.7	43.0	67.4	4.1
University of Central Oklahoma	90.1	73.9	68.2	43.6	71.0	1.8
DOCTORAL						
Langston University		62.1	53.2	50.6	53.7	-1.1
Northeastern State University	75.7	61.7	57.3	47.1	62.6	1.7
Northwestern Oklahoma State University	74.1	64.8	53.6	47.0	58.6	1.2
Oklahoma State University- Main Campus	117.5	91.8	84.8	60.2	88.2	0.6
Southwestern Oklahoma State University	75.0	66.8	55.3	52.8	61.7	0.2
University of Oklahoma-Health Sciences Center	99.8	75.0	70.9	67.6	69.9	
University of Oklahoma- Norman Campus	131.1	89.7	88.5	51.3	98.5	1.8

OREGON

AA

			86.7	86.7	4.7
88.0	71.8	60.4	55.7	72.2	1.5
			84.8	84.8	7.1
			88.5	88.5	0.5
			82.9	82.9	26.7
			65.2	65.2	-0.2
			65.3	65.3	2.4
			84.5	84.5	2.9
			83.7	83.7	2.2
			93.8	93.8	2.3
			57.2	57.2	-2.4
			82.5	82.5	1.9
			83.2	83.2	3.1
73.9	60.0	55.6		63.7	2.5
			71.7	71.7	2.5
			63.9	63.9	-2.8
			67.4	67.4	1.6
	88.0	88.0 71.8	88.0 71.8 60.4	88.0 71.8 60.4 55.7 . . 84.8 . . 88.5 . . 82.9 . . 65.2 . . . 65.3 84.5 <td>88.0 71.8 60.4 55.7 72.2 88.5 84.8 84.8 88.5 88.5 88.5 82.9 82.9 82.9 62 65.2 65.2 65.3 65.3 65.3 84.5 84.5 84.5 83.7 83.7 83.7 83.8 93.8 93.8 57.2 57.2 57.2 82.5 82.5 82.5 83.2 83.2 83.2 73.9 60.0 55.6 63.7 71.7 71.7 71.7 63.9 63.9</td>	88.0 71.8 60.4 55.7 72.2 88.5 84.8 84.8 88.5 88.5 88.5 82.9 82.9 82.9 62 65.2 65.2 65.3 65.3 65.3 84.5 84.5 84.5 83.7 83.7 83.7 83.8 93.8 93.8 57.2 57.2 57.2 82.5 82.5 82.5 83.2 83.2 83.2 73.9 60.0 55.6 63.7 71.7 71.7 71.7 63.9 63.9

Fastern Oregon University	87.7	75.1	61.3	52.2	70.8	2.5

Part	State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)	State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)
Part	Oregon Institute of Technology	99.1	73.5	64.1	59.6	77.8	3.2	BA+						
DOCTORAL	Southern Oregon University	96.4	75.0	67.8	77.7	82.0	0.5	Lincoln University	105.3	83.5	72.0	60.9	80.4	-0.2
Persign Face Interestry 12,5 10,47 31,57 30,5	Western Oregon University	80.6	66.3	54.5	46.9	62.9	0.5	Lock Haven University	114.0	94.1	74.2	57.7	97.9	2.9
Decorate Personal Program	DOCTORAL								115.7	91.7	76.2	50.5	95.5	31
DOCTORAL Doctor		V .		80.0	63.8	70.5	3.9	Termsyrvama	113.2	J1.Z	70.2	33.3	33.3	5.1
Pernand State University 1225 939 734 660 940 15			104.7					DOCTORAL						
Pernsylvania 1407 1703 1823 1823 1824														
PENNSYLVANIA									115.2	90.3	75.1	53.8	91.1	1.4
Fact Strondsburg University of Pencsylvania India University of									115.5	95.1	78.8	56.4	94.9	1.5
Pennsylvania National Processor National Proc	PENNSYLVANIA							Clarion University of Pennsylvania	114.1	90.2	74.1	53.4	89.7	4.5
Butler County Community College 8.55 6.93 6.99 4.96 6.51 2.86	AA								114.0	89.9	73.1	56.0	92.0	0.7
Indiana University of Pennsylvania Institute of Science and Technology	Bucks County Community College	75.4	63.8	59.0	59.0	68.2	-2.8	Edinboro University of						
Mail campus 135 87 712 524 957 27 27 27 27 27 27 27		85.5	69.3	67.9	49.6	65.1	2.8			93.3	74.4	58.1	94.0	1.8
Community College of Beaver County										87.1	71.2	52.4	95.7	2.7
Millesville University of Pennsylvania College of Beaver County Community College of Philadelphia 935 841 77.5 72.7 78.9 71.		76.7	54.2	496	467	651	27		1093	901	678	52.2	90.2	27
Shippensburg University of Pittsburgh-	Community College of Beaver							Millersville University of				32.2		
College 10.2 96.5 73.0 56.1 98.5 2.7 Harrisburg Area Community College 75.5 59.7 50.3 50.8 64.9 4.5 Lancaster County Career and 17.4 93.4 77.1 54.9 90.8 15.1 Technology Center 5.8.9 5.8.9 5.8.9 2.5 Lehigh Carbon Community College 75.6 63.1 59.1 48.8 64.0 2.3 Luzerne County Community College 75.2 64.6 54.2 56.9 63.3 10. Montgomery County Community College 78.7 67.4 57.6 68.5 11. Montgomery County Area Community College 78.7 66.0 60.2 54.6 71.2 11. Pennsylvania Highlands Community College 62.4 53.8 45.8 44.8 52.8 2.4 Reading Area Community College 62.4 53.8 45.8 44.8 52.8 2.4 Reading Area Community College 61.2 57.4 42.4 69.1 68.0 3.3 Westmoreland County Community College 74.1 65.7 61.5 55.3 62.9 11. BA									110.0		70.3	· ·		
Harrisburg Area Community College 755 597 503 508 649 4.5		110.7	96.5	73.0	561	985	27		117.1	96.5	76.3	55.5	100.3	5.3
Tamping									117.4	93.4	77.1	54.9	90.8	1.6
The Pennsylvania State University of Pittsburgh-Pitts		,c 73.3	33.1	30.3	30.0	0 1.5	1.3	Temple University	169.8	112.7	90.9	68.4	117.2	1.9
Pittsburgh Campus 1579 1054 951 544 1060 -16	Technology Center								151.3	99.9	82.9	61.2	104.9	2.2
West Chester University of Pittsburgh-Tittsurile 74.5 75.4 66.0 61.2 51.5 55.3 62.9 11.									1579	105.4	951	54.4	106.0	-16
Pennsylvania College 826 717 674 576 685 11 Northampton County Area Community College 787 66.0 60.2 54.6 71.2 11 Pennsylvania College of Technology 12.7 105.2 92.6 781 88.9 15 Pennsylvania Highlands Community College 62.4 53.8 45.8 44.8 52.8 2.4 Reading Area Community College 78.1 65.7 60.9 59.8 66.5 2.7 Thaddeus Stevens College of Technology 89.6 85.6 83.4 78.8 81.9 3.5 University of Pittsburgh-Titusville 74.5 75.4 42.4 691 68.0 3.3 Westmoreland County Community College 711 65.7 61.5 55.3 62.9 11 BA		se 75.2	64.6	54.2	56.9	63.3	1.0		157.5	100.4	JJ.1	J4.4	100.0	1.0
Community College 78.7 66.0 60.2 54.6 71.2 1.1		82.6	71.7	67.4	57.6	68.5	1.1		113.8	91.7	77.6	53.9	91.3	2.1
Pennsylvania College of Technology 12.7 105.2 92.6 78.1 88.9 1.5 Pennsylvania Highlands Community College 62.4 53.8 45.8 44.8 52.8 2.4 Reading Area Community College 78.4 65.7 60.9 59.8 66.5 2.7 Thaddeus Stevens College of Technology 74.1 65.7 75.4 42.4 69.1 68.0 3.3 Westmoreland County Community College 74.1 65.7 61.5 55.3 62.9 1.1 BA		78.7	66.0	60.2	54.6	71.2	1.1	RHODE ISLAND						
Community College Comm	Pennsylvania College of Technolog	y 122.7	105.2	92.6	78.1	88.9	1.5							
Thaddeus Stevens College of Technology		62.4	53.8	45.8	44.8	52.8	2.4	Community College of						
Technology	Reading Area Community College	78.4	65.7	60.9	59.8	66.5	2.7	Rhode Island	80.9	62.6	57.7	41.1	67.7	2.8
University of Pittsburgh-Titusville 74.5 75.4 42.4 69.1 68.0 3.3 Westmoreland County Community College 74.1 65.7 61.5 55.3 62.9 1.1 BA Cheyney University of Pittsburgh-Bradford 90.1 78.3 59.0 59.3 68.6 2.1 University of Pittsburgh-Greensburg 87.2 73.5 67.1 52.9 65.8 -0.0 University of Pittsburgh-Greensburg 98.1 72.8 60.4 55.5 68.8 0.8 Rhode Island College 118.7 95.7 74.7 . 99.9 13.2 University of Rhode Island 133.1 99.9 90.9 62.3 98.6 1.3 SOUTH CAROLINA AA Aiken Technical College		89.6	85.6	83.4	78.8	81.9	3.5	DOCTORAL						
Vestmoreland County Community College									118.7	95.7		•		13.2
SOUTH CAROLINA SOUT								University of Rhode Island	133.1	99.9	90.9	62.3	98.6	1.3
Cheyney University of Pennsylvania 113.9 94.3 71.8 51.1 96.0 -1.1	College	74.1	65.7	61.5	55.3	62.9	1.1	COUTU CA DOLINA						
Pennsylvania 113.9 94.3 71.8 51.1 96.0 -1.1 University of Pittsburgh-Bradford 90.1 78.3 59.0 59.3 68.6 2.1 University of Pittsburgh- Greensburg 87.2 73.5 67.1 52.9 65.8 -0.0 University of Pittsburgh- University of Pittsburgh- Greensburg 87.2 73.5 67.1 52.9 65.8 -0.0 University of Pittsburgh- Greensburg 98.1 72.8 60.4 55.5 68.8 0.8 Aiken Technical College 52.4 52.4 2.6 Central Carolina Technical College 47.7 47.7 0.1 Denmark Technical College 52.7 52.7 0.8 Florence-Darlington Technical College 48.8 48.8 13.1									\					
University of Pittsburgh-Bradford 90.1 78.3 59.0 59.3 68.6 2.1 Central Carolina Technical College 47.7 47.7 0.1 University of Pittsburgh-Greensburg 87.2 73.5 67.1 52.9 65.8 -0.0 Florence-Darlington Technical College 47.9 47.9 7.9 University of Pittsburgh-University of Pittsburgh-Johnstown 98.1 72.8 60.4 55.5 68.8 0.8 General Carolina Technical College 47.9 47.9 47.9 7.9 Florence-Darlington Technical College 52.7 52.7 0.8 Greenville Technical College 48.8 48.8 13.1	, ,	112 0	013	71.9	511	96.0	-11					ED 4	E2.4	2.0
University of Pittsburgh- Greensburg 87.2 73.5 67.1 52.9 65.8 -0.0 University of Pittsburgh- Un									•	•	•			
Greensburg 87.2 73.5 67.1 52.9 65.8 -0.0 Florence-Darlington Technical College . 52.7 52.7 0.8 University of Pittsburgh-Johnstown 98.1 72.8 60.4 55.5 68.8 0.8		30.1	70.3	J.U.	33.3	00.0	Z.1		•	•				
University of Pittsburgh- Johnstown 981 72.8 60.4 55.5 68.8 0.8 Greenville Technical College		87.2	73.5	67.1	52.9	65.8	-0.0		σ _Φ	•	•			
JUIIISLUWII 98.1 /2.8 00.4 33.3 08.8 0.8	-								ρ	•	•			
	Johnstown	98.1	72.8	60.4	55.5	68.8	0.8		.e	•	•			

Midlands Technical College

57.3

57.3

2.3

State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)	State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)
Northeastern Technical College				45.2	45.2	5.7	BA+						
Orangeburg Calhoun Technical Col	lege .			51.2	51.2	4.0	Black Hills State University	85.2	65.3	58.9	48.8	65.7	2.6
Piedmont Technical College				50.0	50.0	4.3	Northern State University	88.1	73.4	62.4	45.4	67.5	-0.5
Spartanburg Community College				53.6	53.6	2.5	Sinte Gleska University						
Technical College of the Lowcount	ry .												
Tri-County Technical College				49.4	49.4	2.6	DOCTORAL						
Trident Technical College				55.9	55.9	4.6	Dakota State University	105.4	84.0	74.2	54.9	77.2	3.6
University of South Carolina- Lancaster	68.2	57.4	47.0	53.9	57.7	3.6	South Dakota School of Mines and Technology	114.1	90.8	77.9	59.4	82.6	-0.1
University of South Carolina-	00.2	31.4	47.0	و.دو		lkehatchie	South Dakota State University	99.9	83.8	77.4	61.1	77.3	3.1
68.8	58.1	47.2	52.7	54.8	3.4	ikenattiile	University of South Dakota	103.1	82.7	71.9	59.6	75.4	4.2
University of South Carolina- Sumter	69.9	58.5	55.3	45.2	52.6	2.0	TENNESSEE						
University of South Carolina-	74.0	677	5.40	55.0									
Union	71.9	67.7	54.8	55.9	58.3	4.7	AA						
Williamsburg Technical College	•		•	42.8	42.8	4.2	Chattanooga State Community College	72.8	63.3	57.3	49.7	57.5	2.5
York Technical College	•	•	•	51.5	51.5	1.1	Cleveland State Community College		58.4	53.9	51.2	56.5	2.9
BA+							Columbia State Community College		49.8	45.3	44.2	49.7	-1.3
Citadel Military College of South Carolina	96.5	81.3	72.6	61.1	81.2	2.0	Dyersburg State Community College	68.1	62.8	54.6	47.3	58.4	4.8
College of Charleston	99.9	79.4	74.8	62.3	82.4	3.7	Jackson State Community College	67.7	60.6	41.3	44.8	56.4	-2.0
Lander University	69.9	70.5	58.2	43.7	58.0	-0.6	Motlow State Community College	65.7	57.0	47.0	44.2	51.1	-3.1
University of South Carolina Aiken	85.1	68.5	63.1	53.7	67.0	3.8	Nashville State Community						
University of South Carolina Beaufort	84.5	70.7	65.6	56.7	67.5	4.5	College Northeast State Community	77.0	61.2	52.2	48.5	55.9	2.8
University of South Carolina-	70.4	72.2	640	55.3	667	10	College	69.7	62.0	55.2	50.1	58.3	6.7
Upstate	79.4	73.3	64.9	55.3	66.7	1.8	Pellissippi State Community College	76.7	62.7	55.6	51.4	62.3	3.4
Winthrop University	86.5	72.6	66.7	50.9	73.1	2.8	Roane State Community College	71.5	62.5	55.6	41.6	61.1	4.2
DOCTORAL							Southwest Tennessee Community	71.3	02.3	33.0	41.0	01.1	4.2
Clemson University	138.9	98.9	96.5	61.6	97.5	3.0	College	72.5	60.8	50.6	42.8	55.4	5.8
Coastal Carolina University	98.8	78.0	68.0	52.7	72.8	5.2	Volunteer State Community						
Francis Marion University	83.4	70.2	56.3	54.2	68.8	1.3	College	78.0	63.4	53.8	49.6	60.4	5.5
Medical University of South Caroli	ina .						Walters State Community College	69.6	60.2	52.5	46.8	56.4	2.3
South Carolina State University	77.6	72.0	64.2	51.4	66.9	2.0	BA+						
University of South Carolina- Columbia	140.1	98.5	94.9	62.8	104.9	4.3	The University of Tennessee-Marti	n 80.4	74.0	69.8	51.4	68.7	1.7
							DOCTORAL						
SOUTH DAKOTA							Austin Peay State University	88.9	72.2	64.6	51.7	74.3	2.0
							East Tennessee State University	84.9	73.4	65.8	46.1	69.7	3.9
AA							Middle Tennessee State University	102.7	81.0	72.7	51.8	80.4	2.0
Lake Area Technical College				60.9	60.9	2.7	Tennessee State University	83.8	71.2	64.5	52.8	72.7	4.3
Mitchell Technical College	•	•	•	62.5	62.5	2.5	Tennessee Technological University	97.8	77.8	75.6	49.3	75.4	0.0
Oglala Lakota College	66.6	60.4	57.3		57.9	3.5	The University of Tennessee						
Sisseton Wahpeton College	00.0	00.4	د.اد	41.8	41.8	-7.8	Health Science Center	138.3	94.1	82.2		105.0	9.1
Southeast Technical College	•			61.1	61.1	1.9	The University of Tennessee- Chattanooga	104.6	91.1	70.4	55.2	79.2	3.2
Western Dakota Technical College	·		•	60.3	60.3	0.4	The University of Tennessee-	104.0	<i>3</i> 1.1	70.4	JJ.L	13.2	۷.۷
	-						Knoxville	155.6	106.3	93.3	62.7	106.5	3.7

University of Memphis

113.5

85.1

77.8

53.7

83.9

2.1

State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng (%)
TEXAS						
AA						
Alvin Community College				65.3	65.3	5.4
Amarillo College	69.2	61.8	59.2	52.6	56.7	-0.5
Angelina College	03.2	01.0	33.2	53.3	53.3	1.3
Austin Community College District	84.3	69.0	62.2	62.7	74.4	2.1
Blinn College	04.3	05.0	02.2	57.9	57.9	2.1
	01.2	73.3		55.6		4.2
Brazosport College	81.3		59.7	33.0	63.4	
Central Texas College	62.8	•	•	. 25.7		9.7
Cisco College	42.8	Г1.С		35.7	42.3	4.3
Clarendon College	44.1	51.6	46.2	43.0	44.5	12.4
Coastal Bend College	57.7	49.0	45.6	51.3	51.2	5.1
College of the Mainland	70.7	59.0	60.3		62.1	0.4
Collin County Community College District				72.6	72.6	2.7
Dallas College	•	•	•	71.1	71.1	5.3
Del Mar College	87.9	73.6	63.3	55.0	69.8	2.4
El Paso Community College	67.2	55.1	49.4	45.8	56.1	0.0
Frank Phillips College	48.9	44.8	45.0	43.7	45.7	4.3
Galveston College	78.2	73.8	69.6	59.9	63.6	5.6
Grayson College	62.1	75.0	05.0		62.1	6.0
Hill College	02.1	•	•	53.0	53.0	8.0
Houston Community College	•	•	•	73.0	73.0	0.4
Howard College	50.9	49.8	41.6	44.3	46.7	4.2
Kilgore College			41.0	48.9	48.9	0.0
Lamar Institute of Technology	•	•	•	53.5	53.5	0.9
Lamar State College-Orange	68.7	54.1	57.8	52.4	53.7	10.1
Lamar State College-Port Arthur	67.7	59.6			45.3	2.3
Laredo College	67.3	55.9	50.9	43.8 53.5	63.3	3.0
Lee College	07.3	טט.ט	30.2			
Lone Star College System	. 02.2	70.0	642	65.2	65.2	1.5
McLennan Community College	83.3	70.9	64.3	62.2 59.4	81.0	10.5
Midland College	78.4 77.5	66.3	61.5	57.6	72.4	2.1
			63.2	5/.0		
Navarro College	67.8	55.5	58.2		57.7	-2.2
North Central Texas College Northeast Lakeview College	72.0			58.0	58.0	4.7
Northeast Taxeview College Northeast Texas Community College	73.8 62.4	67.5 57.2	62.8 51.1	54.7 46.7	56.6	0.2
Northwest Vista College	76.5	67.9	62.3	56.4	65.2	3.6
Odessa College	70.3	63.1	58.0	54.9	60.8	13.7
Palo Alto College	81.6	72.9	65.4	55.5	65.9	1.9
Panola College	57.9	12.9	03.4	56.8	57.7	2.5
	37.9	•	•			
Paris Junior College	. 42.2	. 41.0	•	60.9	60.9	3.3
Ranger College	42.2	41.0		41.5	41.5	3.4
San Antonio College San Jacinto Community College	82.9	74.9	65.7	56.4	69.5	1.4
				64.5	64.5	2.5

State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)
South Texas College	71.7	68.8	62.5	56.8	58.1	-4.1
Southwest Texas Junior College	68.0	56.0	58.6	51.0	52.2	66.3
St Philip's College	77.7	70.6	61.3	54.1	59.7	1.5
Tarrant County College District	75.7	71.5	71.7	65.0	69.6	6.3
Temple College	61.1	51.3	53.1		55.4	3.1
Texarkana College	64.0	55.6	51.0	35.7	56.2	0.5
Texas Southmost College						
Texas State Technical College		53.3		48.3	48.8	5.4
Trinity Valley Community College				57.7	57.7	1.4
Tyler Junior College	54.4				54.4	0.6
Vernon College				52.9	52.9	4.3
Victoria College	69.3	56.9	54.3	56.4	60.3	1.3
Weatherford College				57.2	57.2	0.2
Western Texas College	75.1	61.2	56.2	48.5	52.2	-3.0
Wharton County Junior College				55.6	55.6	0.2
BA+						
Sul Ross State University	77.9	71.5	59.0	43.3	63.8	8.5
Texas A&M University-Central Texas	88.7	72.2	74.6	74.7	74.1	-0.1
Texas A&M University-San Antonio	102.1	78.5	74.1	53.8	68.3	0.6
The University of Texas MD Anderson Cancer Center						
The University of Texas Permian Basin	97.1	88.2	74.1	58.1	76.5	1.5
University of Houston-Downtown	99.6	81.0	79.2	56.4	76.5	1.8
University of Houston-Victoria	104.6	85.3	67.9	55.4	81.1	0.5
DOCTORAL						
Angelo State University	85.5	74.0	67.9	56.7	70.2	0.7
Lamar University	102.7	82.4	77.4	56.1	75.9	1.9
Midwestern State University	95.2	81.5	66.2	45.9	75.1	1.9
Prairie View A & M University	109.0	84.6	68.3	56.7	73.5	3.3
Sam Houston State University	101.9	83.7	71.5	44.2	72.5	1.8
Stephen F Austin State University	82.4	74.0	67.2	52.4	68.5	-0.0
Tarleton State University	96.9	78.7	63.7	45.3	68.0	1.4
Texas A & M International University	103.9	84.5	73.2	54.0	75.2	-2.6
Texas A & M University-College Station	162.7	111.8	90.1	69.5	117.4	3.1
Texas A & M University-Commerce	94.9	87.4	70.6	76.8	81.7	9.9
Texas A & M University-Corpus Christi	104.7	77.6	66.1	41.9	76.6	2.4
Texas A & M University-Kingsville	89.3	73.1	66.3	44.7	71.4	-20.7
Texas A&M University-Texarkana	91.4	71.9	73.2	60.2	73.5	1.1
Texas Southern University	115.4	84.5	69.2	51.2	75.3	-2.2
Texas State University	108.0	86.9	78.4	54.4	76.6	2.5
Texas Tech University	133.9	95.2	87.8	53.6	96.7	3.4
Texas Tech University Health Sciences Center						

State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)	State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)
Texas Tech University Health Sciences Center-El Paso							VIDCINIA						
Texas Woman's University	102.3	77.5	65.7	55.1	78.8	-0.1	VIRGINIA						
The University of Texas Health							AA						
Science Center at Houston The University of Texas Health	•	•	•	•	•	•	Blue Ridge Community College	68.3	65.7	61.5	57.9	63.3	4.8
Science Center at San Antonio			71.4		71.4	0.0	Brightpoint Community College Central Virginia Community College	73.6	70.7 65.6	63.1	55.7 56.5	64.9	3.7
The University of Texas Medical Branch at Galveston							Dabney S Lancaster Community	! /3./				65.8	3.3
The University of Texas Rio Grande Valley	101.9	81.0	78.8	61.8	76.9	7.3	College Danville Community College	70.6	64.9 64.9	55.5 58.0	53.9 62.9	56.8 63.8	-3.0 6.6
The University of Texas at							Eastern Shore Community College	68.6	63.8	61.1	56.9	61.2	9.2
Arlington	139.4	101.9	91.3	62.5	91.4	-1.6	Germanna Community College	76.7	70.5	63.5	51.4	63.6	4.6
The University of Texas at Austin	186.3	126.1	113.0	71.8	127.5	3.1	J Sargeant Reynolds Community College	71.8	69.9	60.9	59.9	67.0	4.0
The University of Texas at Dallas	175.1	131.6	119.7	77.4	120.7	4.7	Laurel Ridge Community College	71.8	68.0	60.9	56.2	64.7	4.0 1.9
The University of Texas at El Paso	118.4	90.8	84.7	57.4	82.7	-0.5	Mountain Empire Community	/ 1.1	00.0	00.2	30.2	04.7	1.3
The University of Texas at San Antonio	128.2	83.3	74.6	44.8	88.8	1.5	College	69.9	67.0	61.4	55.7	62.9	9.4
The University of Texas at Tyler	106.0	86.9	77.8	63.2	80.3	2.6	New River Community College	76.9	71.3	66.0	61.2	70.2	4.0
University of Houston	162.0	107.7	99.8	75.7	119.5	4.6	Northern Virginia Community	00.6	01.5	72.0	672	00.0	4.0
University of Houston-Clear Lake	107.2	86.9	77.3	67.7	86.0	3.7	College Patrick Henry Community College	90.6	81.5	72.9	67.2	80.8	4.8
University of North Texas	129.3	93.4	88.5	68.1	94.4	2.0	Patrick Henry Community College Paul D Camp Community College	74.4	65.5	63.8	51.6 52.5	62.1 58.8	4.2 1.5
University of North Texas at Dalla:	s 100.0	91.7	85.0	68.9	79.8	4.0	Piedmont Virginia Community	•	04.7	30.0	32.3	30.0	1.3
West Texas A & M University	88.9	76.1	74.5	54.0	72.0	2.2	College	69.0	63.0	58.8	55.2	62.7	-0.5
							Rappahannock Community College	69.2	64.7	59.7	58.6	63.0	4.6
UTAH							Richard Bland College	74.4	61.1	54.7	50.5	61.1	8.6
AA							Southside Virginia Community College	71.3	68.7	60.7	59.1	65.8	2.6
Dixie State University	86.0	72.5	62.8	50.7	66.4	2.4	Southwest Virginia Community						
Salt Lake Community College	79.1	62.3	56.9	49.4	62.8	4.1	College	68.6	65.6	57.7	49.5	57.8	6.2
Snow College	74.8	64.5	57.8	55.3	61.0	0.8	Tidewater Community College	74.3	70.4	62.2	57.0	66.2	5.2
Utah Valley University	97.9	80.7	72.9	63.5	77.8	3.7	Virginia Highlands Community College	72.6	66.0	58.6	52.0	61.8	4.7
Weber State University BA+	99.6	79.4	72.8	55.7	78.4	0.8	Virginia Peninsula Community College	81.9	74.5	70.3	64.1	72.5	5.6
Southern Utah University	91.3	73.2	63.7	53.3	68.9	4.3	Virginia Western Community						
Southern oran oniversity	51.5	75.2	05.7		00.5		College	74.9	66.6	62.9	59.8	66.0	5.7
DOCTORAL							Wytheville Community College	70.6	64.9	57.3	58.3	61.3	4.8
University of Utah	156.1	102.7	97.1	65.3	117.6	4.7	ВА						
Utah State University	114.6	89.0	77.7	59.9	85.6	3.1	University of Virginia's College at Wise	91.9	72.9	71.6	60.5	74.0	4.9
VERMONT							Virginia Military Institute						4.5
AA							BA+						
Vermont Technical College	76.0	67.0	54.1		64.7	-1.5	Christopher Newport University	112.7	87.0	79.5	69.6	86.2	5.2
							Longwood University	90.1	74.5	71.2	50.7	73.0	10.8
BA+	72.0	C1.1	F1 F		62.5	17	University of Mary Washington	90.1	76.9	66.2	69.3	77.6	7.4
Castleton University	72.6	61.4	51.5		63.5	1.7							
Northern Vermont University	74.4	64.5	51.7	•	65.5	3.3	DOCTORAL	415-	40		 -	46	
DOCTORAL							George Mason University	148.2	103.5	92.1	73.1	109.7	5.1
University of Vermont	125.6	97.0	81.2	64.4	94.2	-1.7	James Madison University	100.5	84.3	80.1	64.3	85.6	3.6

State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)	State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)
Norfolk State University	96.9	80.3	71.3	59.7	81.2	2.8	Yakima Valley College				69.5	69.5	1.3
Old Dominion University	128.5	93.3	83.5	61.0	89.7	4.5							
Radford University	97.0	80.3	72.2	61.9	81.3	6.9	BA+						
University of Virginia-Main							Central Washington University	106.6	86.3	71.5	51.9	82.6	11.8
Campus	194.7	125.1	97.3	59.6	139.3	3.1	The Evergreen State College	•			74.4	74.4	12.2
Virginia Commonwealth University	y 141.7	97.5	74.1	60.4	92.5	6.2	University of Washington- Bothell Campus	127.6	103.9	91.2	86.1	104.7	2.9
Virginia Polytechnic Institute and State University	144.8	106.3	95.1	55.9	104.8	4.9	Dotnell Campus	127.0	103.3	31.2	00.1	104.7	2.3
Virginia State University	97.2	82.2	67.3	51.0	75.6	4.3	DOCTORAL						
William & Mary	144.5	106.6	84.5	66.5	111.0	4.2	Eastern Washington University	111.4	88.6	76.1	60.5	85.1	7.0
william & Waly	144.5	100.0	04.5	00.5	111.0	4.1	University of Washington- eattle Campus	153.0	111.3	101.2	59.0	124.5	1.0
WASHINGTON							University of Washington- Tacoma Campus	131.7	94.5	85.7	60.0	97.0	3.6
Bates Technical College				73.3	73.3	-8.9	Washington State University	120.0	85.9	73.5	50.8	88.9	-0.2
Bellevue College	96.6	84.5	74.6	71.6	85.2	2.3	Western Washington University	121.6	96.4	76.4	67.2	98.1	5.5
Bellingham Technical College	90.0	04.3	74.0		85.7	3.0							
Big Bend Community College		•	•	85.7 75.4	75.4	3.0	WEST VIRGINIA						
Cascadia College			•	79.1	79.1	6.6	AA						
Centralia College	•	•	•	67.5	67.5	1.1	Blue Ridge Community and						
Clark College	•	•	•	83.1	83.1	5.8	Technical College		96.6	55.0	52.6	57.7	5.4
Clover Park Technical College	•	•	•	78.7	78.7	22.6	BridgeValley Community &						
Columbia Basin College	•		•	71.1	71.1	2.5	Technical College	68.1	65.1	55.4	44.1	56.9	1.3
Edmonds College	•	•	<u>·</u>	74.7	74.7	0.5	Carver Career Center						
Everett Community College				72.3	72.3	0.4	Eastern West Virginia Community and Technical College		49.5		39.8	41.7	1.5
Grays Harbor College			71.4		71.4	1.1	Mountwest Community and	•	49.5		39.0	41.7	1.5
Green River College				77.0	77.0	1.1	Technical College	67.9	53.2	39.5	33.4	50.8	-1.0
Highline College				77.4	77.4	5.7	New River Community and						
Lake Washington Institute of							Technical College	71.3	55.7	46.5	52.6	53.2	8.0
Technology				74.7	74.7	8.0	Pierpont Community and	7/1	Γ0 Γ	Γ4.4	477		hnical
Lower Columbia College				71.5	71.5	3.1	College Potomac State College of West	74.1	58.5	54.4	47.7	55.1	-4.6 Tirginia
North Seattle College				79.1	79.1	11.0	University	73.6	63.3	52.9	47.4	56.9	0.2
Northwest Indian College				46.6	46.6	6.7	Southern West Virginia Community	/					and
Olympic College				74.9	74.9	5.6	Technical College	55.6	49.8	43.5	39.6	46.3	0.6
Peninsula College				70.8	70.8	22.2	West Virginia Northern Community		F2.1	FO F	42.7	F0.0	4.5
Pierce College District				72.8	72.8	2.1	College	61.0	53.1	50.5	43.7	50.0	-4.5
Renton Technical College				87.7	87.7	2.9	West Virginia University at 72.1	55.9	46.9	36.0	51.2	-0.9	rkersburg
Seattle Central College				81.6	81.6	6.0	72	33.3	10.3	30.0	32	0.5	
Shoreline Community College				78.9	78.9	5.1	ВА						
Skagit Valley College				75.4	75.4	0.2	Bluefield State College	72.5	61.5	54.1	41.0	59.0	2.8
South Puget Sound Community College				65.9	65.9	1.6	Glenville State University	66.8	60.5	49.1	43.8	55.1	5.6
South Seattle College				75.0	75.0	5.1	West Virginia University Institute o	of Techn	ology 101.2	76.0	63.0	51.6	69.1

71.9

70.2

77.0

75.2

77.1

75.2

71.9

70.2

77.0

75.2

77.1

75.2

3.7

8.4

3.8

8.4

10.7

-1.0

BA+

Concord University

Fairmont State University

West Virginia State University

West Liberty University

69.6

74.8

79.8

68.9

64.0

64.7

65.5

59.9

57.9

54.3

51.2

52.1

41.4

45.5

48.4

40.0

60.9

61.4

62.0

57.5

3.6

0.4

-2.1

1.2

Spokane Community College

Tacoma Community College

Wenatchee Valley College

Spokane Falls Community College

Walla Walla Community College

Whatcom Community College

State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)
DOCTORAL						
Marshall University	84.4	74.2	67.2	40.0	72.4	1.8
Shepherd University	76.8	65.9	61.5	46.9	65.5	1.0
West Virginia University	120.2	89.3	78.7	53.1	91.9	1.2
WISCONSIN						
AA						
Blackhawk Technical College				75.6	75.6	2.2
Chippewa Valley Technical College				72.2	72.2	3.4
Fox Valley Technical College				84.6	84.6	3.5
Gateway Technical College				85.1	85.1	4.0
Lac Courte Oreilles Ojibwe College				51.2	51.2	3.7
Lakeshore Technical College				72.7	72.7	-1.0
Madison Area Technical College				96.7	96.7	0.8
Mid-State Technical College				73.7	73.7	0.3
Milwaukee Area Technical College				98.5	98.5	0.0
Moraine Park Technical College				77.7	77.7	0.2
Nicolet Area Technical College						
Northcentral Technical College				73.3	73.3	0.8
Northeast Wisconsin Technical Colle	ege .					
Northwood Technical College				72.8	72.8	4.7
Southwest Wisconsin Technical College				72.8	72.8	2.3
Waukesha County Technical College				84.9	84.9	4.6
Western Technical College				73.1	73.1	-0.1
BA+						
University of Wisconsin-Parkside	87.7	68.5	68.1	47.6	67.2	6.7
University of Wisconsin-Platteville	76.5	69.3	64.6	48.3	65.4	2.1
University of Wisconsin-River Falls	80.0	72.9	70.9	46.7	72.7	2.1
University of Wisconsin-Superior	69.8	64.0	60.7	49.1	60.6	0.6
DOCTORAL						
University of Wisconsin- Eau Claire	85.6	72.0	75.6	52.1	74.0	3.1
University of Wisconsin- Green Bay	76.3	65.4	70.4	50.6	63.9	2.5
University of Wisconsin- Crosse	83.7	72.4	71.5	49.2	68.8	La 1.7
University of Wisconsin- Madison	161.8	115.5	103.7	70.0	130.6	1.7
University of Wisconsin- Milwaukee	113.3	84.9	82.5	50.4	83.3	1.6
University of Wisconsin- Oshkosh	82.1	69.0	67.7	51.7	68.5	0.5
University of Wisconsin- Stevens Point	73.5	62.6	62.0	46.9	64.5	1.8
University of Wisconsin-Stout	77.4	71.0	67.8	52.7	68.4	1.3
University of Wisconsin- Whitewater	81.6	77.2	79.8	55.4	73.4	0.7

(\$)	Assoc. (\$)	Asst. (\$)	No Rank (\$)	Avg. (\$)	Chng. (%)
			62.6	62.6	-0.3
48.7	52.8	41.9	28.3	42.1	-27.8
60.1	49.0	48.1	46.3	51.5	-6.6
ege .			61.1	61.1	-0.9
		60.1 49.0	60.1 49.0 48.1	48.7 52.8 41.9 28.3 60.1 49.0 48.1 46.3	48.7 52.8 41.9 28.3 42.1 60.1 49.0 48.1 46.3 51.5

Northern Wyoming Community						
College District		36.4	65.4	54.5	59.8	0.2
Northwest College	76.3	64.7	64.6	55.5	63.2	-0.2
Western Wyoming Community						
College	71.6	61.5	54.7	48.6	58.0	2.8
DOCTORAL						
University of Wyoming	118.2	87.7	81.5	61.2	89.7	-0.3