

C.1. Communication Standard: ability to effectively listen and communicate (written and verbal) with a diverse audience including students, parents/quardians, staff, visitors, and community

Foundational Proficient Advanced/Mastery Collect and share information in a professional and Manage information important to creating a safe Be responsible for critical worksite/district efficient manner. learning environment. communications.L • provide comprehensive and accurate information provide requested general information to students, • de-escalate challenging behavior of students, parents/guardians, staff, visitors, and community. to students, parents/guardians, staff, visitors, and parents/quardians, staff, visitors and community with community clear, calm verbal and nonverbal communications understand and follow oral and written directions assist administrator or designee and educators in handle difficult conversations with calm a demeanor share accurate information in a timely fashion handling interruptions, asking clarifying questions Know expectations and guidelines for communicating to determine immediacy of need • work collectively with staff to share expectations and in routine, sensitive, and confidential matters. RM deadlines for the completion of large or time-sensitive o serve, as appropriate, on staff committees to collect projects or emergencies (e.g., grant applications, school colleagues' input and share decisions and outcomes operate the school intercom system and make improvement plans, school annual opening and closing announcements in a clear and pleasant voice participate in professional learning concerning procedures, etc.) arrange appointments and maintain a schedule/calendar effective communication for administrator or designee and other assigned staff write and compile reports, grant proposals, and other discuss with supervisor regarding emergencies, training

- attend required staff meetings and trainings
- know emergency codes and phrases
- o access and respond to emails, texts, and other required
- o report factually and promptly any unusual situations or events to administration or designee

Engage students, parents/quardians, staff, visitors, and community politely and positively.

- greet students, parents/guardians, staff, visitors, and community in person or via phone with a smile and pleasant tone
- share and reinforce expectations for positive school wide behavior (e.g., be safe, be responsible, be respectful)
- listen with empathy to concerns of students, parents/ guardians, staff, visitors, and community
- seek to understand the needs of students, parents/ guardians, staff, visitors, and community by asking clarifying questions and paraphrasing responses to confirm understanding of requests
- use professional language in all communications (e.g., conversations, email, written correspondence, and public meetings)

- needs, missing work, specific task expectations, etc. in a timely manner
- coordinate dissemination of information
- write emails, texts, and reports as required by job duties that are clear and grammatically correct

Act as a liaison between school and community when interacting with and assisting students, parents/guardians, staff, visitors, and community.RM

- explain and reinforce school/district expectations for a positive learning environment
- research and provide comprehensive and accurate information
- o facilitate transfer of information between school site/ program and outside agencies and districts
- use corrective feedback to discourage inappropriate behavior and respect the individual
- know when and how to intervene in escalating situations (e.g., tone of voice, proximity, stance, etc.)
- use language that reinforces the positive academic and social expectations to increase appropriate school behavior

- important documents
- o call for assistance, as needed, giving clear details about medical, security, or other emergencies
- maintain positive internal communication system, ensuring instructional, probation, and support staff are kept informed of needed information

Mentor/coach others in role-alike positions on effective, professional, and culturally responsive communication.[™]

- train other clerical staff in communication expectations and procedures
- stay current and share best practices relating to communication strategies
- review written communications for qualities of professionalism, cultural sensitivity, and clarity
- quide mentees' reflection on interactions with students, parents/quardians, staff, visitors, and community for positive qualities and possible areas of improvement

Recommend areas for improvement in communications.^L

- research and suggest software applications/devices
- serve on committee or work group gathered to improve communication quality and processes

L Indicates opportunities for leadership. M Indicates opportunities for mentoring. RM Indicates opportunities for being a role model

C.2. Cultural Competence Standard: ability to examine one's own cultural context, understand cultural contexts of others, and interact across cultural contexts with sensitivity to differences (e.g., economic, race, gender, and disability)

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Recognize differences among and across groups of people.

- understand social construction resulting in stratification of groups of people
- know district policies regarding bullying and harassment/sexual harassment of students and/or staff
- identify cultural norms that vary based on race, language, socioeconomic status, country of origin, gender, religion, and other aspects of identity
- o aware of systemic, institutional inequities based on race and other differences (e.g., disparity by race/ethnicity and ability/disability in academic achievement and employment)

Recognize one's reaction to individuals or groups who are different from oneself.RM

- aware of personal implicit and explicit biases
- manage personal reactions to difference and expand ability to work with others

Build relationships of mutual respect and seek to understand diverse perspectives.RM

- accept diversity as the normal, and part of working with all students, parents/guardians, staff, visitors, and community effectively
- learn about and respect different racial and cultural backgrounds, customs, ways of communicating, traditions, and values
- o speak clearly and with a friendly, courteous tone
- Acknowledge the value of speaking multiple languages.
- provide worksite/district documents in home language of students, parents/guardians, staff, visitors, and community
- learn key phrases in language of students, parents/ guardians, staff, visitors, and community
- advocate for worksite signage in multiple languages

Understand the value of diversity in a learning environment in order to create opportunities that will include and maximize students' strengths.

- o access resources to increase knowledge of how race, ethnicity, and other aspects of diversity intersect
- examine beliefs and attitudes to discern strengths, preferences, and biases of self and others in order to expand understanding of racial and cultural diversity
- recognize the unique combination of cultural variables (e.g., race, language, economics, country of origin, gender, religion, ability/disability, etc.) within the worksite/district/community as assets
- acknowledge power imbalance occurs when one group's of engage in racial and cross-cultural dialogue with identity is established as the norm (e.g., individual can be bullied when another feels empowered to do so)

Understand how one's own culture-all experiences, background, knowledge, skills, beliefs, values, and interests-shapes sense of self, and how one fits into family, school, community, and society and impacts interaction with others.RM

- oreflect on own racial, social class, gender experiences to identify generalized social norms and expectations
- reflect on how worksite/district policies and practices match or are different from own experiences and expectations

Work collaboratively with members of racially and culturally diverse groups.^L

- use racial consciousness and cross-cultural understanding to communicate effectively
- participate in activities with interracial and cross-cultural groups in school and in the larger community
- provide services attending to the racially and culturally diverse needs of students, parents/quardians, staff, visitors, and community

Identify and address the consequences of inequities based on racial, socioeconomic, gender, disability or other aspects of identity or group membership.^L

- lead racial justice and equity conversations and learning opportunities with students, parents/quardians, staff, visitors, and community
- share effective practices and protocols that support physical and/or social-emotional well-being during interracial and intraracial interactions

Use one's own cultural experiences, background, knowledge, skills, beliefs, and values to mentor/coach students and applicable staff in racial justice and cross-cultural experiences.M,L

- students in settings outside the classroom
- process racial and cross-cultural events with mentee(s)

Identify the need for additional cultural competence training and seek those resources.^L

- access information on racial-identity development
- understand historical development of access to education by race, class, gender, disability, etc. in the **United States**

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| | Understand the impact of racial and cultural differences in educational and work environments. | |
| | recognize impact of own behavior on others regardless of intent, and modify behavior when impact is revealed | |
| | apply cross-cultural communication skills (e.g., different ways of showing respect, seeking assistance, sharing personal information, etc.) | |
| | Model cultural competence in interactions with students, parents/guardians, staff, visitors, and community. RM | |
| | • express awareness of own implicit and explicit biases | |
| | ask questions to determine if missing perspectives have been sought and included in decisions | |
| | use protocols and skills in cross-cultural and interracial interactions | |

C.3. Organization Standard: ability to prioritize, plan, and execute tasks efficiently and effectively

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| Follow procedures for collecting, managing, and maintaining information needed for job duties. | Maintain ready access to information and equipment necessary for job duties, including notifications and | Use management tools to prioritize tasks and workload in advance for efficiency in daily and long-term project | |
| student and staff records | updates. | completion. ^L | |
| sign-in/out logs for students, staff and visitors | document creation | use electronic calendar and project management apps to track tasks | |
| incoming and outgoing communications (e.g., mail, | • correspondence | | |
| email, other forms of communication) | school policies and procedures | anticipate future changes in student records (e.g., rollover to next grade level, new reporting) | |
| supply distribution | • electronic storage, retrieval and archival (e.g., records | requirements, etc.) | |
| update school policies and procedures | related to student information) | Analyze systems and procedures for efficiency and | |
| Manage work duties effectively within time | agendas, minutes, bulletins, reports | effectiveness, and suggest or implement improvements. ^L | |
| allotted/allocated. | Model efficient and effective workload management. ^{RM} | develop better ways to use, store, and retrieve data; | |
| input attendance info prior to daily deadline | maintain administrator(s) schedule and appointments | correspond with students, parents/guardians, staff, visitors, and community; and archive documents | |
| • anticipate and respond to requests for information daily | newsletter coordination and editing | Manage administrative and fiscal functions responsively. ^M | |
| Follow directions and recommended operating | substitute schedule | inventory management | |
| procedures for job-related equipment. | plan completion of paperwork during non-transition | respond to department budget requirements | |
| o printers, copiers, mail machine | times (e.g., before or after student arrival/dismissal) | requests for use of facilities by outside groups | |
| maintain clear and clean work area | Work cooperatively with other staff on emergencies | , | |
| | and/or the completion of large, complex or time-sensitive projects. | Manage or lead complex, multifaceted projects related to job duties. ^L | |
| | Board reports, accreditation reports, etc. | organize documentation of school accreditation | |
| | grant applications or summary reports | or improvement | |
| | Perform maintenance tasks for equipment and information systems to ensure readiness to complete job duties. | coordinate efforts to increase parent/guardian engagement | |
| | on-site office machine supplies | Mentor/coach others in developing or maintaining organization skills related to job duties. ^M | |
| | protocol for file naming and storage of hard and electronic files | coordinate on-the-job training | |

records management

• efficiencies in scheduling and supply ordering

C.4. Reporting Standard: ability to understand the responsibilities of a mandated reporter and what, when, how, and to whom reports should be filed

| Foundational | Proficient | Advanced/Mastery |
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| Know and follow child safety/welfare laws, reporting policies and procedures, and repercussions of noncompliance (i.e., district, Board, state, federal). | Recognize signs of neglect/abuse, substance abuse, or self-injury behavior involving students or staff. • observe student demeanor and attitude changes over | Participate with administrators and other stakeholders in creating and implementing professional development on reporting requirements and processes for staff. ^L |
| mandated reporting | time based on knowledge of student | collect current reporting requirements |
| school expectations for positive behavior, and | apply understanding of race/cultural competence when | organize information for presentation |
| continuum of responses for unexpected behavior Know and report breaches in student and staff codes of conduct, bullying, harassment, and other policies (e.g., acceptable use). document all accidents or incidents of student and adult behavior as required by school policy and state law (e.g., breach of code of conduct, bomb threats, or other | reporting concerning behavior to mitigate implicit bias Clarify reporting procedures for others and assist in notifying proper authorities. factual reporting using appropriate terminology potential responses to reporting, and of legal obligations and proceedings that follow reporting | Prepare required agency and individual reports and maintain all appropriate records. attendance, suspension/expulsion, graduation deliveries, equipment, inventory regulations grant requirements |
| threats of violence) | proper use and submission of all forms and documents | incident reports |
| identify and report a situation to the proper administrator | Represent the school/district in a professional manner when reporting all incidents. ^{RM} | Mentor/coach others in documentation and reporting protocols. ^M |
| understand the chain of command for reporting procedures | abide by protocols and confidentiality agreements | student and adult behavior |
| Maintain the necessary documentation for required agency and individual reports. ^{RM} | | accidents or incidences at the worksite or during sponsored activities |
| attendance, suspension/expulsion, graduation | | |
| • regulations | | |
| grant requirements | | |
| o deliveries, equipment, inventory | | |
| student behavior and incident reports | | |

• student recognition for positive behavior

C.5. Ethics Standard: ability to maintain a high level of ethical behavior, confidentiality, and privacy of any information regarding students, staff, and all job-related matters

Foundational Proficient Advanced/Mastery Contribute to the learning environment by nurturing Display ethical and professional behavior in working Mentor/coach others in ethical conduct.[™] positive ethical and moral practices.RM with everyone who communicates-or is associated-with • update staff on new procedures and policies the worksite.RM be honest in dealing with lost items, reporting, and • lead workshops or webinars on ethical behavior in • be responsible and accountable for individual recordkeeping educational settings performance and continually strive to demonstrate consider racial and cultural context when making

- competence ethical decisions use institutional or professional resources and privileges be responsible for security items such as keys, radios, only for job-related duties pass-codes
 - consider biases in procedures and practices that compromise social justice when making ethical decisions
 - resolve problems and conflicts, including discipline, according to the law and school policy
 - o deal considerately and justly with students, parents/ quardians, staff, visitors, and community

Maintain professional relationships with students, parents/guardians, staff, visitors, and community both in and outside the worksite.

- respond in a timely manner to feedback about personal performance and adapt accordingly
- serve as an individual example of appropriate ethical conduct
- strive for quality in delivery of services
- participate in sense of collective responsibility for high-quality work and services
- be conscious of potential discriminatory practices based on a person's disability, race, gender, cultural background, religion, or sexual orientation

Exercise confidentiality and privacy of any information regarding students and staff in all job-related matters by following all rules, regulations, and policies.

- conduct conversations about students or other confidential matters privately
- o inform appropriate personnel of breaches in confidentiality
- keep details of confidential matters limited to those who need to support and provide service
- secure and protect documents from casual viewing

Lead others in ethical behavior. L

- maintain high level of professional competence and integrity when exercising professional judgment
- respect the values and traditions of the diverse cultures represented in the school/district and community
- identify and report violations to the code of conduct
- advocate for change in regulations and statutes when such legislation conflicts with ethical guidelines and/or student/employee rights
- notice when policies, practices, or laws are harmful to individuals, groups, or the community
- consider the conflict between the value of obeying the law and the value of serving people
- initiate action for social justice
- observe, identify, and explain proper ethical conduct to students and staff
- stay informed about current social issues that differentially affect students, schools, and communities

- maintain high-quality work
- focus on effective use of time
- use leave time in accordance with school/district policy

• use language appropriate to a learning environment

exercise self-control, discipline, and integrity

Know the laws, district policies, and procedures related to ethical behavior and confidentiality.

- read and follow Technology Acceptable Use Policy
- know and use the proper protocol to communicate and address concerns
- read and follow employee code of conduct/handbook
- maintain confidentiality concerning student and staff information

Develop relationships with students, parents/quardians, staff, visitors, and community based on mutual respect both in and outside the worksite.

- know and participate in development of positive school culture to support a safe, inclusive learning environment
- know and follow protocols for positive engagement with parents/guardians and the community

C.6. Health & Safety Standard: ability to protect the health and safety of oneself and others by knowing and executing health, safety, and emergency protocols/procedures with fidelity

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Know basic safety, first aid, and Occupational Safety and Health Administration (OSHA) information as required by job duties.

- ergonomic positioning for working at computer
- first aid certification, AED training, and blood-borne pathogen training

Know and fulfill assigned and designated functions during practice and active emergency/evacuation procedures.

- keep emergency plan in easily accessed location
- keep daily attendance records available for crosschecking with student and staff count
- station oneself at front entrance or designated location to direct emergency responders

Know worksite rules and policies for student and staff codes of conduct related to safety.^{RM}

- fire drill, evacuations, and lockdown procedures
- rules and regulations for dispensing medicine on campus
- areas of refuge
- plan for students with a history of unpredictable or violent behavior

Make guick and accurate decisions in difficult situations.

- activate emergency response team based on guidance from administration
- know procedures for person with a knife or firearm
- o call for ambulance/emergency support
- make appropriate staff aware of the situation

Maintain valid safety and first aid/CPR/AED certificates as required by job duties.

- register for first aid, CPR/AED certification classes every two years
- access refresher materials online annually

Remain current with any new policies/procedures that ensure the health and safety of students and staff.

- know policies/procedures for reporting all accidents occurring on school grounds
- manage safety hazard reports

Recognize behaviors that students may exhibit during emergency situations.^L

- plan for students who may have a seizure, run away, hide, etc. in response to stressful situations
- implement protocol for students with a history of unpredictable or violent behavior

Display confidence and poise when making judgment calls during emergency drills or events.^{RM}

- use a firm, calm voice and controlled breathing
- use practiced, predetermined phrases for clarity under stress

Honor privacy and exercise confidentiality of all personal information regarding students, parents/guardians, staff, visitors, and community.

share only needed information with emergency or other assisting staff

Participate on safety committees at the school, district, community, and/or state level. $^{\rm L}$

- contribute to discussion based on experience and knowledge on health and safety concerns collected by interactions with students, parents/guardians, staff, visitors, and community
- o serve as staff liaison
- take note of action items

Advocate for positive changes that will improve the health and safety of students and staff.^L

- post health and safety reminders in public areas of the building
- suggest improvements to stress points in daily schedule, such as arrival/dismissal
- coordinate a healthy living campaign with Health and Student Services

Know terms and acronyms used by public safety officials, Federal Emergency Management Agency (FEMA), and local and state emergency preparedness agencies.

 select terms and acronyms* most relevant to school emergencies, learn their meanings, and commit to memory

Respond to and coordinate emergency and disaster drills/incidents.

- practice operation of emergency communication devices
- participate in mock emergency drills

Recognize when a student or colleague is experiencing problems (e.g., educational, behavioral, developmental, health, or safety related) in order to prevent escalation/emergency.

- apply knowledge from daily interaction with students
- apply de-escalation skills and procedures

continues

^{*}The FEMA Acronyms, Abbreviations & Terms job aid is housed at fema.gov with a search feature that allows the user to find the meaning of individual acronyms and abbreviations, and lists related to specific areas of disaster management.

| Foundational | Proficient | Advanced/Mastery |
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| Maintain security and safety with regard to visitors in the building. | | Mentor/coach others regarding emergency policies and procedures. [™] |
| know sign-in procedures and parameters for visitors in the building (e.g., name badge visible, in permitted areas, observing school expectations, etc.) | | evacuation paths and protocolsstranger-in-the-building scenarios |
| know how to operate surveillance or other equipment in the school office | | emergency and surveillance equipmentweather- and environment-related emergencies |
| know procedures for stranger in the building/on campus | | |

C.7. Technology Standard: ability to use electronic devices to problem solve and complete work-related duties

| Foundational | Proficient | Advanced/Mastery |
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| Operate computer and/or other digital devices and | Monitor job-related emails routinely.RM | Research trends/issues pertaining to the job. |
| platforms required for job duties. | at least three times daily or as directed by supervisor | 。 clerical supplies |
| online or virtual professional development | Operate advanced settings of office equipment needed to | fundraising program options |
| appropriate software for job requirements | perform job duties. | record/data management |
| access substitute system | o collate, enlarge, scan | Download specific programs for administrative use as |
| security camera system, telephone/walkie-talkie | copy spreadsheets | directed by supervisor. |
| etiquette and protocols | Use appropriate job-related programs. | electronic forms |
| printer, email, district website, and internet | 。 document, spreadsheet, diagram, graph, and | electronic calendar |
| Operate standard office equipment. | report creation | Review and manage data, as needed, for accurate |
| o copier, report binder, laminator, etc. | input data, as needed, for accurate data management (e.g., school financial transaction accounts, payroll | data analysis. |
| entry door intercom and access | program, inventory control) | track attendance trends, discipline referrals, budget/ expense data, etc. |
| Input data, as needed, for accurate data management. | web and document searches | Mentor/coach other staff to use internet/software |
| • input and access personal information (e.g., hours, pay | Know how to contact Information Technology (IT) | applications safely and independently. ^M |
| stubs, leave requests, etc.) | department and report specific issues. | opportunity to answer questions about acceptable |
| Know worksite's Acceptable Use Policy. | designated email for reporting | use policy |
| read annually and submit signature page | • screen shot of error messages | scheduling program |
| Know terminology in order to solve common technology issues. | • note clear sequence of events prior to technology issue | student data management |
| dialogue box, error message window, etc. | understand the reporting procedure for misuse of technology, cyberbullying, inappropriate images, etc. | schedule time with mentee to review digital requirements of job duties |
| Learn and adopt new technology methods. | and who to refer the situation to | schedule time with mentee to review worksite/district |
| new software versions | Model safe internet and technology use. ^{RM} | Acceptable Use Policy |
| visitor badge system, document camera, etc. | 。 responsible social media use | Manage a social media presence. ^L |
| | appropriate response to phishing, trolling, spam, etc. | previews of upcoming school events and info messages |
| | know student data privacy rules and/or laws | feedback from students, parents/guardians, staff, visitors, and community via worksite/district Facebook page and/or online platform |

C.8. Professionalism Standard: ability to present and conduct oneself in a professional manner in all job settings

Align appearance appropriately to job duties and professional expectations as outlined in handbook or communication, involvement, and personal conduct.^{RM}

 business or business casual, appropriate to educational setting

job description.

Conduct oneself as an ambassador for school or agency.^{RM}

Foundational

- model school procedures and expectations
- greet students, parents/guardians, staff, visitors, and community in a dignified, positive manner
- respond to requests for information promptly
- provide appropriate information to students, parents/ guardians, staff, visitors, and community
- demonstrate honesty and integrity in making decisions
- appropriate use of language around students

Know the roles and responsibilities of your career field.

- expected clerical duties for administration
- expected clerical duties for other staff positions
- nonclerical duties outlined in job description
- work independently (e.g., initiate tasks, complete tasks within assigned time frame without prompting)

Work collaboratively with a team. RM

- acknowledge merits of multiple viewpoints or ideas
- share ideas with and accept ideas of team members
- understand team structures and how to contribute for the best interest of the students

 \circ $\,$ convey willingness to take information

- be responsive to requests for assistance
- provide comprehensive and accurate information in routine, sensitive, and confidential matters with students, parents/quardians, staff, visitors, and community

Proficient

communicate clearly and directly

Maintain emotional control in stressful situations.

- use a firm, calm voice and controlled breathing
- ask clarifying questions

Establish and maintain effective working relationships with others both in and outside of the worksite. RM

- understand needs and perspectives of students, parents/guardians, staff, visitors, and community
- seek solutions to identified needs with appropriate staff

Maintain current knowledge of procedures, policies, and laws. $^{\rm L}$

- seek guidance on immigration status and protections
- use culturally responsive procedures for enrolling new students

Respond appropriately to instruction and feedback.

- develop strategies for continuous improvement
- seek to understand specifics of corrective feedback and how to change behavior or processes to improve

Shift tasks and priorities when necessary.

- o interrupt or reschedule planned tasks as needed
- ask clarifying questions to understand needs and new priorities

Advanced/Mastery

Seek or maintain connections with the larger community.^L

- liaison to the PTA
- liase with community agencies serving students and parents/quardians

Engage in the improvement of the profession through active participation in professional organizations.¹

- attend local union meetings
- o take on a position in local or state union
- attend clerical and secretarial support webinars or conferences
- seek resources from the National Association of Educational Office Professionals (NAEOP) or state-level chapter, or similar organization

Demonstrate initiative in identifying areas of need and opportunities for improvement. $^{\rm L}$

- processes for tardiness and early dismissal
- efficient management of documents for staff and public review

Seek additional certifications.

- office/project management courses
- participate in NAEOP's Professional Standards Program
- software certificates

Mentor/coach others in role-alike positions on professionalism standards.^M

- communicate importance of office staff's role in fostering a positive learning environment
- procedures for enrolling new students