

CM.1. Communication Standard: ability to effectively listen and communicate (written and verbal) with a diverse audience including students, parents/quardians, staff, visitors, and community **Foundational Proficient** Advanced/Mastery Collect and share information in a professional and Manage information important to creating a safe Be responsible for critical worksite/district efficient manner. learning environment. communications. L • provide comprehensive and accurate information provide requested general information to students, o call for assistance, as needed, regarding utility parents/guardians, staff, visitors, and community to students, parents/guardians, staff, visitors, and interruptions and other emergencies community (e.g., inclement weather precautions for understand and follow oral and written directions • de-escalate challenging behavior of students, parents/ arrival/dismissal and recess) quardians, staff, visitors and community with clear, calm share accurate information in a timely fashion identify and communicate possible hazardous situations verbal and nonverbal communications Know expectations and guidelines for communicating in with staff, students, parents/guardians, and visitors handle difficult conversations with a calm demeanor routine, sensitive, and confidential matters. RM according to school/district policies • work collectively with staff to share expectations and o access and respond to emails, texts, and other • serve, as appropriate, on staff committees to collect deadlines with the completion of large or time-sensitive required formats colleagues' input and share decisions and outcomes projects or emergencies (e.g., start and completion operate the school intercom systems and make o participate in professional learning concerning effective dates of projects, limitations of use, potential hazards, etc.) announcements in a clear and pleasant voice communication • deliver information to staff during meetings in the o discuss with supervisor regarding emergencies, training absence of administrator or designee o maintain a schedule/calendar of cleaning and maintenance tasks needs, missing work, specific task expectations, etc. • write and compile reports, grant proposals (e.g., funds in a timely manner • attend required staff meetings and trainings for new playscape, garden, or common area), and other • write emails, texts, and reports as required by job duties important documents know emergency codes and phrases that are clear and grammatically correct coordinate dissemination of information to students. o report factually and promptly any unusual situations or keep staff informed about school/district activities, parents/guardians, staff, visitors, and community events to administration or designee requirements of the law and code, Board policy and pertaining to worksite management and safety regulations, and other information necessary for the Engage students, parents/quardians, staff, visitors, and • maintain positive internal communication system community politely and positively. functioning of the school facility between all custodial staff greet students, parents/guardians, staff, visitors, and Act as a liaison between school and community when Mentor/coach others in role-alike positions on effective, community with a smile and pleasant tone interacting with and assisting students, parents/guardians, professional, and culturally responsive communication. M staff, visitors, and community. RM · use professional language in all communications (e.g., review written communications for qualities of

- use professional language in all communications (e.g., conversations, email, written correspondence, and public meetings)
- listen with empathy to concerns of students, parents/ guardians, staff, visitors, and community
- identify escalating situations with students, parents/ guardians, staff, visitors, and community
- share and reinforce expectations for the use of physical space (e.g., restricted areas, proper use of equipment or furniture, room capacity limits, etc.)
- seek to understand the needs of students, parents/ guardians, staff, visitors, and community by asking clarifying questions and paraphrasing responses to confirm understanding of requests

- explain and reinforce worksite/district expectations for a positive learning environment
- know when and how to intervene in escalating situations (e.g., tone of voice, proximity, stance, etc.)
- research and provide comprehensive and accurate information
- facilitate transfer of information between school site/ program and external stakeholders (e.g., district building and grounds, municipal zoning department, town fire/ police department, etc.)
- use language that reinforces the positive academic and social expectations to increase appropriate school behavior
- use corrective feedback to discourage inappropriate behavior and respect the individual

- review written communications for qualities of professionalism, cultural sensitivity, and clarity
- train other custodial staff in communication expectations and procedures
- stay current and share best practices relating to communication strategies
- guide mentees' reflection on interactions with students, parents/guardians, staff, visitors, and community for positive qualities and possible areas of improvement

Recommend areas for improvement in communications. L

- o research and suggest software applications/devices
- serve on committee or work group gathered to improve communication quality and processes

L Indicates opportunities for leadership. M Indicates opportunities for mentoring. RM Indicates opportunities for being a role model

CM.2. Cultural Competence Standard: ability to examine one's own cultural context, understand cultural contexts of others, and interact across cultural contexts with sensitivity to differences (e.g., economic, race, gender, and disability)

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Recognize differences among and across groups of people.

- identify cultural norms that vary based on race, language, socioeconomic status, country of origin, gender, religion, and other aspects of identity
- aware of systemic, institutional inequities based on race and other differences (e.g., disparity by race/ ethnicity and ability/disability in academic achievement and employment)
- understand social construction resulting in stratification of groups of people
- know district policies regarding bullying and harassment/sexual harassment of students and/or staff

Recognize one's reaction to individuals or groups who are different from oneself.^{RM}

- aware of personal implicit and explicit biases
- manage personal reactions to difference and expand ability to work with others

Build relationships of mutual respect and seek to understand diverse perspectives. $^{\rm RM}$

- accept diversity as the norm, and part of working with all students, parents/guardians, staff, visitors, and community effectively
- learn about and respect different racial and cultural backgrounds, customs, ways of communicating, traditions, and values

Acknowledge the value of speaking multiple languages.

- learn key phrases in language of students, parents/ guardians, staff, visitors, and community
- advocate for worksite signage in multiple languages

Understand the value of diversity in a learning environment in order to create opportunities that will include and maximize students' strengths.

- recognize the unique combination of cultural variables (e.g., race, language, economics, country of origin, gender, religion, ability/disability, etc.) within the worksite/district/community as assets
- access resources to increase knowledge of how race, ethnicity, and other aspects of diversity intersect
- examine beliefs and attitudes to discern strengths, preferences, and biases of self and others in order to expand understanding of racial and cultural diversity
- acknowledge power imbalance occurs when one group's identity is established as the norm (e.g., individual can be bullied when another feels empowered to do so)

Understand how one's own culture–all experiences, background, knowledge, skills, beliefs, values, and interests–shapes sense of self, and how one fits into family, school, community, and society and impacts interaction with others.^{RM}

- reflect on own racial, social class, gender experiences to identify generalized social norms and expectations
- reflect on how worksite/district policies and practices match or are different from own experiences and expectations

Work collaboratively with members of racially and culturally diverse groups. ^L

- use racial consciousness and cross-cultural understanding to communicate effectively
- participate in activities with interracial and cross-cultural groups in school and in the larger community
- provide services attending to the racially and culturally diverse needs of students, parents/guardians, staff, visitors, and community

Identify and address the consequences of inequities based on racial, socioeconomic, gender, disability or other aspects of identity or group membership.^L

- lead racial justice and equity conversations and learning opportunities with students, parents/guardians, staff, visitors, and community
- participate in school/district equity activities
- participate on school/district's racial justice and equity teams
- review school/district policies and practices for equity and cultural responsiveness, and recommend changes
- share effective practices and protocols that support physical and/or social-emotional well-being during interracial and intraracial interactions

Use one's own cultural experiences, background, knowledge, skills, beliefs, and values to mentor/coach students and applicable staff in racial justice and crosscultural experiences. M, L

- engage in racial and cross-cultural dialogue with students in settings outside the classroom
- process racial and cross-cultural events with mentee(s)

Identify the need for additional cultural competence training and seek those resources.^L

- access information on racial-identity development
- review factors that affect interactions across racial and cultural groups, including historical experiences and relationships among groups in a local community
- acquire advanced training in facilitating racial equity and cross-cultural dialogue with students, parents/ guardians, staff, visitors, and community
- increase literacy (i.e., listening, speaking, reading, writing) in additional languages
- understand historical development of access to education by race, class, gender, disability, etc. in the United States

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Foundational	Proficient	Advanced/Mastery
	Understand the impact of racial and cultural differences in educational and work environments.	
	 recognize impact of own behavior on others regardless of intent, and modify behavior when impact is revealed 	
	 apply cross-cultural communication skills (e.g., different ways of showing respect, seeking assistance, sharing personal information, etc.) 	
	Model cultural competence in interactions with students, parents/guardians, staff, visitors, and community. RM	
	• express awareness of own implicit and explicit biases	
	 use protocols and skills in cross-cultural and interracial interactions 	
	 ask questions to determine if missing perspectives have been sought and included in decisions 	

Foundational Proficient Advanced/Mastery Follow procedures for collecting, managing, and Maintain ready access to information and equipment Use management tools to prioritize tasks and workload maintaining information needed for job duties. necessary for job duties, including notifications and in advance for efficiency in daily and long-term project completion. L report needed repairs to supervisor or building principal o maintain a list of cleaning chemicals for posting notices o apps that track daily, weekly, monthly, and annual written directions and procedures for routine of hazardous chemical interactions maintenance of equipment keep usage data to anticipate different paper supply Analyze systems and procedures for efficiency and • weekly checklist of supplies and submittal to supervisor needs (e.g., high-use bathrooms) effectiveness, and suggest or implement improvements. L or online system record-related equipment and building maintenance, • waste management and prevention Manage work duties effectively within time product information, correspondence, reports, school allotted/allocated. • enhance routine maintenance procedures and schedules policies and procedures buffing and polishing floors after regular school hours Manage administrative, fiscal, and facilities functions • receipt of deliveries of supplies responsively. M cleaning classrooms, bathrooms, hallways, gym and Model efficient and effective workload management.^M school grounds around academic schedule to lessen • respond to department budget requirements • share best practices on staying organized at work with disruption monitor use of facilities by outside groups new employees Follow directions and recommended operating Manage or lead complex, multifaceted projects related procedures for job-related equipment. • schedule cleaning tasks to minimize noise and to iob duties. L distraction to students' learning dust or wipe surfaces prior to cleaning the floor • large-scale building maintenance projects, facilities • snow and ice removal from high-traffic areas maintain clear and clean work area renovations, relocating staff, etc. • tracking system for work completed and work to do Mentor/coach others in developing or maintaining replace paper supplies as required Work cooperatively with other staff on emergencies organization skills related to job duties. M and/or the completion of large, complex or time-sensitive ordering supplies projects. coordinate on-the-job training dust and debris mitigation during building or remodeling projects • records management • cleanup required prior to opening building to students online tracking system playing fields maintenance Perform maintenance tasks for equipment and information systems to ensure readiness to complete job duties.

CM.4. Reporting Standard: ability to understand the responsibilities of a mandated reporter and what, when, how, and to whom reports should be filed

Foundational	Proficient	Advanced/Mastery
Know and follow child safety/welfare laws, reporting policies and procedures, and repercussions of noncompliance (i.e., district, Board, state, federal). • mandated reporting	Recognize signs of neglect/abuse, substance abuse, or self-injury behavior involving students or staff. o observe student demeanor and attitude changes over time based on knowledge of student	Participate with administrators and other stakeholders in creating and implementing professional development on reporting requirements for custodial staff. ^L o collect current reporting requirements
 school expectations for positive behavior, and continuum of responses for unexpected behavior Know and report breaches in student and staff codes of conduct, bullying, harassment, and other policies (e.g., acceptable use). all accidents or incidents, as required by school policy and state law bomb threats or other threats of violence student and adult behavior identify and report a situation to the proper administrator, and document the situation violent or aggressive student chemical or laboratory spills or accidents understand the chain of command for reporting procedures Maintain the necessary documentation for required agency and individual reports. Mem deliveries, equipment, inventory damage and necessary repairs inconsistencies or errors in deliveries or inventory safety and data sheets 	 apply understanding of race/cultural competence when reporting concerning behavior to mitigate implicit bias Clarify reporting procedures for others and assist in notifying proper authorities.^M factual reporting using appropriate terminology potential responses to reporting, and of legal obligations and proceedings that follow reporting proper use and submission of all forms and documents know when to activate the chain of command Represent the school/district in a professional manner when reporting all incidents.^{RM} abide by protocols and confidentiality agreements Follow work orders through to completion. record and report progress throughout work order duration 	 organize information for presentation Prepare required agency and individual reports and maintain all appropriate records. custodial equipment and maintenance upkeep reports advanced recordkeeping of inspection sheets Mentor/coach others on safety policies, procedures, documentation, and reporting protocols.^M student and adult behavior accidents or incidences at the worksite or during sponsored activities
 student recognition for positive behavior chemical or laboratory spills, incidents, or accidents 		

CM.5. Ethics Standard: ability to maintain a high level of ethical behavior, confidentiality, and privacy of any information regarding students, staff, and all job-related matters

Foundational Proficient Advanced/Mastery Contribute to the learning environment by nurturing Display ethical and professional behavior in working Mentor/coach others in ethical conduct.[™] positive ethical and moral practices.RM with everyone who communicates-or is associated-with • update staff on new procedures and policies the worksite.RM be honest in dealing with lost items, reporting, and • lead workshops or webinars on ethical behavior in • be responsible and accountable for individual recordkeeping educational settings consider racial and cultural context when making ethical

- be responsible for security items such as keys, radios, passcodes
- use language appropriate to a learning environment
- maintain high-quality work

decisions

- o focus on effective use of time
- use leave time in accordance with school/district policy
- exercise self-control, discipline, and integrity

Know the laws, district policies, and procedures related to ethical behavior and confidentiality.

- read and follow employee code of conduct/handbook
- read and follow Technology Acceptable Use Policy
- know and use the proper protocol to communicate and address concerns
- maintain confidentiality concerning student and staff information

Develop relationships with students, parents/quardians, staff, visitors, and community based on mutual respect both in and outside the worksite.

- know and participate in development of positive school culture to support a safe, inclusive learning environment
- know and follow protocols for positive engagement with families and community

performance and continually strive to demonstrate competence

- use institutional or professional resources and privileges only for job-related duties
- consider biases in procedures and practices that compromise social justice when making ethical decisions
- resolve problems and conflicts, including discipline, according to the law and school policy
- deal considerately and justly with students, parents/ quardians, staff, visitors, and community

Maintain professional relationships with students, parents/guardians, staff, visitors, and community both in and outside the worksite.

- serve as an individual example of appropriate ethical conduct
- strive for quality in delivery of services
- o participate in sense of collective responsibility for high-quality work and services
- respond in a timely manner to feedback about personal performance and adapt accordingly
- be conscious of potential discriminatory practices based on a person's disability, race, gender, cultural background, religion, or sexual orientation

Exercise confidentiality and privacy of any information regarding students and staff in all job-related matters by following all rules, regulations, and policies.

- conduct conversations about students or other confidential matters privately
- inform appropriate personnel of breaches in confidentiality
- keep details of confidential matters limited to those who need to support and provide service
- secure and protect documents from casual viewing

Lead others in ethical behavior. L

- maintain high level of professional competence and integrity when exercising professional judgment
- respect the values and traditions of the diverse cultures represented in the school/district and community
- identify and report violations to the code of conduct
- advocate for change in regulations and statutes when such legislation conflicts with ethical guidelines and/or student/employee rights
- notice when policies, practices, or laws are harmful to individuals, groups, or the community
- consider the conflict between the value of obeying the law and the value of serving people
- initiate action for social justice
- observe, identify, and explain proper ethical conduct to students and staff
- stay informed about current social issues that differentially affect students, schools, and communities

CM.6. Health & Safety Standard: ability to protect the health and safety of oneself and others by knowing and executing health, safety, and emergency protocols/procedures with fidelity

Foundational Proficient Advanced/Mastery

Know basic safety, first aid, and Occupational Safety and Health Administration (OSHA) information as required by job duties.

 first aid certification, AED training, and blood-borne pathogen training

Know and fulfill assigned and designated functions during practice and active emergency/evacuation procedures.

- keep emergency plan in easily accessed location
- station oneself at designated location to direct emergency responders

Know worksite rules and policies for student and staff codes of conduct related to safety.^{RM}

- o areas of refuge
- fire drill, evacuations, and lockdown procedures

Make quick and accurate decisions in difficult situations.

- know procedures for person with a knife or firearm
- call for ambulance/emergency support
- make appropriate staff aware of the situation

Maintain security and safety with regard to visitors in the building.

- know sign-in procedures and parameters for visitors in the building, (e.g., name badge visible, in permitted areas, observing school expectations, etc.)
- know procedures for stranger in the building/on campus
- evacuation paths
- utility shutoffs
- respond accord to plan when an emergency code is announced
- opening and securing the building

Know the physical design, location of emergency/electrical panels, safe areas, and operations of the worksite.

• follow daily and alternative bell schedule

Maintain valid safety and first aid/CPR/AED certificates as required by job duties.

- register for first aid, CPR/AED certification classes every two years
- access refresher materials online annually

Remain current with any new policies/procedures that ensure the health and safety of students and staff.

- know policies/procedures for reporting all accidents occurring on school grounds
- know safety hazard reporting

Recognize behaviors that students may exhibit during emergency situations.^L

- plan for students who may have a seizure, run away, hide, etc. in response to stressful situations
- implement protocol for students with a history of unpredictable or violent behavior

Display confidence and poise when making judgment calls during emergency drills or events. $^{\rm RM}$

- use a firm, calm voice and controlled breathing
- use practiced, predetermined phrases for clarity under stress

Honor privacy and exercise confidentiality of all personal information regarding students, parents/guardians, staff, visitors, and community.

share only needed information with emergency or other assisting staff

Participate on safety committees at the school, district, community, and/or state level.^L

- contribute to discussion based on experience and knowledge of building maintenance safety
- serve as staff liaison
- take note of action items

Advocate for positive changes that will improve the health and safety of students and staff.¹

- post health and safety reminders in public areas of the building
- suggest improvements to cleaning workflow to minimize impact on classroom and public space usage
- share new information and practices for safe and healthy cleaning

Know terms and acronyms used by public safety officials, Federal Emergency Management Agency (FEMA), and local and state emergency preparedness agencies.

 select terms and acronyms* most relevant to school emergencies, learn their meanings, and commit to memory

Respond to and coordinate emergency and disaster drills/incidents.

- practice operation of emergency communication devices
- participate in mock emergency drills

Recognize when a student or colleague is experiencing problems (e.g., educational, behavioral, developmental, health, or safety related) in order to prevent escalation/emergency.

- apply knowledge from daily interaction with students
- apply de-escalation skills and procedures

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^{*}The FEMA Acronyms, Abbreviations & Terms job aid is housed at fema.gov with a search feature that allows the user to find the meaning of individual acronyms and abbreviations, and lists related to specific areas of disaster management.

Foundational	Proficient	Advanced/Mastery
Know different roles in health and safety beyond cleaning and care of facility.		Mentor/coach others regarding emergency policies and procedures. ^M
• read and understand safety data sheets		evacuation paths and protocols
		stranger-in-the-building scenarios
		emergency and surveillance equipment
		weather- and environment-related emergencies

CM.7. Technology Standard: ability to use electronic devices to problem solve and complete work-related duties

Foundational	Proficient	Advanced/Mastery
Operate computer and/or other digital devices and	Monitor job-related emails routinely.RM	Research trends/issues pertaining to the job. ^L
platforms required for job duties.	twice daily or as directed by supervisor	。 cleaning /chemical usage
• email	Operate advanced settings of maintenance systems and	janitorial health/safety guidance
• printer	equipment needed to perform job duties.	integrated pest management
district website	• telephone	Download specific programs for building maintenance.
• internet	work order tracking	app for tracking energy usage
online or virtual professional development	o camera system	inventory-management program
appropriate software for job requirements	• HVAC	Review and manage data, as needed, for accurate
。 security camera system, telephone/walkie-talkie/radios	Use appropriate job-related programs.	data analysis.
heating, ventilation, air conditioning (HVAC)	web and document searches	。 track work order accounts, payroll programs, inventory
Operate standard office equipment.	o input data, as needed, for accurate data management	control, etc.
• copier	(e.g., equipment usage information, fuel usage, inventory control)	Mentor/coach other maintenance staff to use internet/ software applications safely and independently. ^M
entry door intercom and access	Know how to contact Information Technology (IT)	opportunity to answer questions about Acceptable Use
Input data, as needed, for accurate data management.	department and report specific issues.	Policy
o input and access personal information (e.g., hours,	designated email for reporting	access to work tasks in project management system
pay stubs, leave requests, etc.)	screen shot of error messages	HVAC control system
Know worksite's Acceptable Use Policy.	note clear sequence of events prior to technology issue	schedule time with mentee to review digital
read annually and submit signature page	• understand the reporting procedure for misuse of	requirements of job duties
Know terminology in order to solve common technology issues.	technology, cyberbullying, inappropriate images, etc. and who to refer the situation to	 schedule time with mentee to review worksite/district Acceptable Use Policy
o dialogue box, error message window, etc.	Model safe internet and technology use. ^{RM}	Manage a social media presence. ^L
Learn and adopt new technology methods.	responsible social media use	notice of upcoming school maintenance and
electronic devices for monitoring HVAC	know student data privacy rules and/or laws	informational messages
	appropriate response to phishing, trolling, spam, etc.	 feedback from students, parents/guardians, staff, visitors, and community via worksite/district Facebook page and/or online platform

Foundational Proficient Advanced/Mastery

Align appearance appropriately to job duties and professional expectations as outlined in handbook or job description.

- uniform shirt and pants, clean and wrinkle-free
- sturdy footwear or boots appropriate to clean or perform maintenance tasks in educational setting

Conduct oneself as an ambassador for school or agency. RM

- model school procedures and expectations
- respond to requests for information or assistance promptly
- greet students, parents/guardians, staff, visitors, and community in a dignified, positive manner
- provide appropriate information to students, parents/ guardians, staff, visitors, and community
- demonstrate honesty and integrity in making decisions
- o appropriate use of language around students

Know the roles and responsibilities of your career field.

- o non-custodian duties outlined in job description
- perform general housekeeping and other support functions on a regular and as-needed basis
- work independently (e.g., initiate tasks, complete tasks within assigned time frame without prompting)

Work collaboratively with a team.^{RM}

- o acknowledge merits of multiple viewpoints or ideas
- share ideas with and accept ideas of team members
- understand team structures and how to contribute for the best interest of the students

Project a positive image to the community through communication, involvement, and personal conduct. $^{\rm RM}$

- commitment to providing a clean and welcoming environment
- communicate clearly and directly with students, parents/guardians, staff, visitors, and community

Maintain emotional control in stressful situations.

- use a firm, calm voice and controlled breathing
- ask clarifying questions

Establish and maintain effective working relationships with others both in and outside of the worksite. $^{\rm RM}$

- understand needs and perspectives of students, parents/guardians, staff, visitors, and community
- seek solutions to identified needs with appropriate staff

Maintain current knowledge of procedures, policies, and laws.^L

- use culturally responsive procedures for engaging students, parents/guardians, staff, visitors, and community when performing work tasks
- competent use of cleaning/maintenance methods, materials, tools, and equipment
- know requirements for maintaining a healthy and safe learning environment

Respond appropriately to instruction and feedback.

- develop strategies for continuous improvement
- seek to understand specifics of corrective feedback and how to change behavior or processes to improve

Shift tasks and priorities when necessary.

- o interrupt or reschedule planned tasks as needed
- ask clarifying questions to understand needs and new priorities

Seek or maintain connections with the larger community.^L

- liaison to the municipal public works department
- effective recycling program or procedures with students and staff
- vendor or service repair individuals

Engage in the improvement of the profession through active participation in professional organizations.^L

- attend local union meetings
- take on a position in local or state union
- attend cleaning and hygiene expos or conferences
- seek resources from the International Sanitary Supply Association (ISSA) or similar organization

Demonstrate initiative in identifying areas of need and opportunities for improvement.^L

- recommend to administration or designee improvements needed in facility management and/or safety operations
- anticipate needs for cleaning or set-up of physical spaces for different groups of users
- improve waste management and recycling practices
- create educational environments and learning spaces that are well cared for and reflect value for education
- programming for staff and students on how they can contribute to a clean and safe learning environment

Seek additional certifications.

- custodial technician certificate
- custodian supervisor courses

Mentor/coach others in role-alike positions on professionalism standards.^M

 communicate importance of custodial work to a positive learning environment