

HS.1. Communication Standard: ability to effectively listen and communicate (written and verbal) with a diverse audience including students, parents/guardians, staff, visitors, and community

Foundational Proficient Advanced/Mastery

Collect and share information in a professional and efficient manner.

- inform parents/guardians of required medical documents (e.g., immunizations, physicals, release for participation in sports, etc.)
- understand and follow oral and written directions
- provide requested and necessary information to students, parents/guardians, staff, visitors, and community regarding community resources and available services to address student and parent/ guardian needs
- share accurate information in a timely fashion

Know expectations and guidelines for communicating in routine, sensitive, and confidential matters.^{RM}

- access and respond to emails, texts, and other required formats
- operate the school intercom systems and make announcements in a clear and pleasant voice
- arrange appointments and maintain health office schedule/calendar for student and parent/guardian services
- o attend required staff meetings and trainings
- report factually and promptly any unusual situations or events to administration or designee

Manage information important to creating a safe learning environment.

- coordinate dissemination of information about health services and expectations for attendance
- provide comprehensive and accurate information to students, parents/guardians, staff, visitors, and community pertaining to health issues and precautions for seasonal viruses
- assist supervisor or designee in handling interruptions, asking clarifying questions to determine immediacy of need
- serve, as appropriate, on staff committees to collect colleagues' input and share decisions and outcomes
- participate in professional learning concerning effective communication
- discuss with supervisor regarding emergencies, training needs, missing work, specific task expectations, etc. in a timely manner
- write emails, texts, and reports as required by job duties that are clear and grammatically correct

Act as a liaison between school and community when interacting with and assisting students, parents/guardians, staff, visitors, and community.^{RM}

- explain and reinforce school/district expectations for a positive learning environment
- research and provide comprehensive and accurate information pertaining to school/community health
- reach out and meet community service providers
- facilitate transfer of information between school site/ program and outside agencies and districts, observing procedures for sharing medical data
- use corrective feedback to discourage inappropriate behavior and respect the individual
- know when and how to intervene in escalating situations (e.g., tone of voice, proximity, stance, safe restraint, etc.)
- use language that reinforces the positive academic and social expectations to increase appropriate school behavior

Be responsible for critical worksite/district communications.^L

- call for assistance, as needed, giving clear details about medical, security, or other emergencies
- de-escalate challenging behavior of students, parents/ guardians, staff, visitors and community with clear, calm verbal and nonverbal communications
- handle difficult conversations with calm a demeanor
- work collectively with staff to share expectations and deadlines for the completion of large or time-sensitive projects or emergencies (e.g., vaccination program, public health crisis, communicable disease outbreak, etc.)
- deliver information to staff during meetings in the absence of administrator or designee
- write and compile reports, grant proposals, and other important documents
- maintain positive internal communication system, ensuring instructional and support staff are kept informed of needed information without breaching confidentiality

Mentor/coach others in role-alike positions on effective, professional, and culturally responsive communication.[™]

- review written communications for qualities of professionalism, cultural sensitivity, and clarity
- train other health service staff in communication expectations and procedures
- stay current and share best practices relating to communication strategies
- guide mentees' reflection on interactions with students, parents/guardians, staff, visitors, and community for positive qualities and possible areas of improvement

Recommend areas for improvement in communications.^L

- research and suggest software applications/devices
- serve on committee or work group gathered to improve communication quality and processes

Foundational	Proficient	Advanced/Mastery
Engage students, parents/guardians, staff, visitors, and community politely and positively.		
 share and reinforce expectations for positive school- wide behavior (e.g., be safe by washing your hands frequently; be responsible by coming to nurse for daily medication at scheduled times; be respectful by covering your mouth when you cough, etc.) 		
 greet visitors to the health office in person or via phone with a smile and pleasant tone 		
 use professional language in all communications (e.g., conversations, email, written correspondence, and public meetings) 		
 listen with empathy to concerns of students, parents/ guardians, staff, visitors, and community 		
 seek to understand the needs of students, parents/ guardians, staff, visitors, and community using health services by asking clarifying questions and paraphrasing responses to confirm understanding of requests 		

HS.2. Cultural Competence Standard: ability to examine one's own cultural context, understand cultural contexts of others and interact across cultural contexts with sensitivity to differences (e.g., economic, race, gender, and disability)

Foundational Proficient Advanced/Mastery

Recognize differences among and across groups of people.

- identify cultural norms that vary based on race, language, socioeconomic status, country of origin, gender, religion, and other aspects of identity
- aware of systemic, institutional inequities based on race and other differences (e.g., disparity by race/ethnicity and ability/disability in academic achievement and employment)
- understand social construction resulting in stratification of groups of people
- know district policies regarding bullying and harassment/sexual harassment of students and/or staff

Recognize one's reaction to individuals or groups who are different from oneself.^{RM}

- aware of personal implicit and explicit biases
- manage personal reactions to difference and expand ability to work with others

Build relationships of mutual respect and seek to understand diverse perspectives.^{RM}

- accept diversity as the normal, and part of working with all students, parents/guardians, staff, visitors, and community effectively
- learn about and respect different racial and cultural backgrounds, customs, ways of communicating, traditions, and values
- speak clearly and with a friendly, courteous tone

Acknowledge the value of speaking multiple languages.

- provide school health documents available in home language of students, parents/guardians, and staff
- post signage and health notices in multiple languages
- learn key phrases in language of students, parents/ guardians, staff, visitors, and community

Understand the value of diversity in a learning environment in order to create opportunities that will include and maximize students' strengths.

- recognize the unique combination of cultural variables (e.g., race, language, economics, country of origin, gender, religion, ability/disability, etc.) within the worksite/district/community as assets
- access resources to increase knowledge of how race, ethnicity, and other aspects of diversity intersect
- examine beliefs and attitudes to discern strengths, preferences, and biases of self and others in order to expand understanding of racial and cultural diversity
- acknowledge power imbalance occurs when one group's identity is established as the norm (e.g., individual can be bullied when another feels empowered to do so)

Understand how one's own culture—all experiences, background, knowledge, skills, beliefs, values, and interests—shapes sense of self, and how one fits into family, school, community, and society and impacts interaction with others.RM

- reflect on own racial, social class, gender experiences to identify generalized social norms and expectations
- reflect on how worksite/district policies and practices match or are different from own experiences and expectations

Work collaboratively with members of racially and culturally diverse groups.^L

- use racial consciousness and cross-cultural understanding to communicate effectively
- participate in activities with interracial and cross-cultural groups in school and in the larger community
- provide services attending to the racially and culturally diverse needs of students, parents/guardians, staff, visitors, and community

Identify and address the consequences of inequities based on racial, socioeconomic, gender, disability or other aspects of identity or group membership.^L

- lead racial justice and equity conversations and learning opportunities with students, parents/guardians, staff, visitors, and community
- participate in school/district equity activities
- participate on school/district's racial justice and equity teams
- review school/district policies and practices for equity and cultural responsiveness, and recommend changes
- share effective practices and protocols that support physical and/or social-emotional well-being during interracial and intraracial interactions

Use one's own cultural experiences, background, knowledge, skills, beliefs, and values to mentor/coach students and applicable staff in racial justice and crosscultural experiences. M, L

- engage in racial and cross-cultural dialogue with students in settings outside the classroom
- process racial and cross-cultural events with mentee(s)

Identify the need for additional cultural competence training and seek those resources. $^{\text{L}}$

- assess information on racial-identity development
- understand historical development of access to education by race, class, gender, disability, etc. in the United States
- review factors that affect interactions across racial and cultural groups, including historical experiences and relationships among groups in a local community
- acquire advanced training in facilitating racial equity and cross-cultural dialogue with students, parents/guardians, staff, visitors, and community
- increase literacy (i.e., listening, speaking, reading, writing) in additional languages

Foundational	Proficient	Advanced/Mastery
	Understand the impact of racial and cultural differences in educational and work environments.	
	 recognize impact of own behavior on others regardless of intent, and modify behavior when impact is revealed 	
	 apply cross-cultural communication and sensitivity knowledge (e.g., different ways of showing respect, cultural/religious health practices, share personal or health information, etc.) 	
	Model cultural competence in interactions with students, parents/guardians, staff, visitors, and community. RM	
	express awareness of own implicit and explicit biases	
	 use protocols and skills in cross-cultural and interracial interactions 	
	 ask questions to determine if missing perspectives have been sought and included in decisions 	

Foundational Proficient Advanced/Mastery

Follow procedures for collecting, managing, and maintaining information needed for job duties.

- appointment schedules
- daily logs of individuals served in the health office
- information on potential community partners and health services

Manage work duties effectively within time allotted/allocated.

- enter data in log or database daily
- update student records

Follow directions and recommended operating procedures for job-related equipment.

 maintain clear and clean work area (e.g., clean area and equipment, as needed, after individual has been seen in the health office) Maintain ready access to information and equipment necessary for job duties, including notifications and updates.

- agendas, minutes, bulletins, reports, school policies and procedures, etc.
- document creation, and electronic storage, retrieval, and archival of records related to student information
- schedule appointments and meetings to address student and parent/guardian needs

Model efficient and effective workload management. RM

- activities that can be accomplished in-between scheduled appointments (e.g., filing, re-filling supplies, updating electronic records, etc.)
- input information daily during screening period in preparation for report at end of screening period
- prepare needed materials in advance of screening

Work cooperatively with other staff on emergencies and/or the completion of large, complex or time-sensitive projects.

build community connections for wraparound services

Perform maintenance tasks for equipment and information systems to ensure readiness to complete job duties.

- vision and hearing equipment, thermometers, scales, etc.
- beds and linens

Use management tools to prioritize tasks and workload in advance for efficiency in daily and long-term project completion.^L

- electronic calendar or other scheduling system
- program or app for recording health office supplies and biohazard materials

Analyze systems and procedures for efficiency and effectiveness, and suggest or implement improvements.^L

 scheduling of screenings to minimize loss of instruction time for students

Manage administrative, fiscal, and health facility functions responsively. $^{\rm M}$

- inventory management
- respond to department budget requirements

Manage or lead complex, multifaceted projects related to job duties.^L

- coordinate referrals to appropriate agencies
- foster collaboration with community partners
- organize health-related events, screenings, or forums to include students, parents/guardians, staff, visitors, and community

Mentor/coach others in developing or maintaining organization skills related to job duties.[™]

- coordinate on-the-job training to maintain accurate and efficient recordkeeping and health office management
- restocking supply procedures

HS.4. Reporting Standard: ability to understand the responsibilities of a mandated reporter and what, when, how, and to whom reports should be filed

Foundational	Proficient	Advanced/Mastery
Know and follow child safety/welfare laws, reporting policies and procedures, and repercussions of noncompliance (i.e., district, Board, state, federal). mandated reporting rules and regulations as they relate to student health and safety school expectations for positive behavior, and continuum of responses for unexpected behavior Know and report breaches in student and staff codes of conduct, bullying, harassment, and other policies (e.g., acceptable use). all accidents or incidents, as required by school policy and state law student and adult behavior identify and report a situation to the proper administrator, and document the situation understand the chain of command for reporting procedures bomb threats or other threats of violence Maintain the necessary documentation for required agency and individual reports under direction of a certified school nurse (CSN).RM logs of health office visits and accident reports incident reports of aggressive or self-injurious behavior student behavior and incident reports student recognition for positive behavior	Recognize signs of neglect/abuse, substance abuse, or self-injury behavior involving students or staff. o observe student demeanor and attitude changes over time based on knowledge of student apply understanding of race/cultural competence when reporting concerning behavior to mitigate implicit bias Clarify reporting procedures for others and assist in notifying proper authorities. factual reporting using appropriate terminology proper use and submission of all forms and documents know when to activate the chain of command potential responses to reporting, and of legal obligations and proceedings that follow reporting Represent the school/district in a professional manner when reporting all incidents. abide by protocols and confidentiality agreements assist in notifying proper authorities of concerning health trends or emergencies	Participate with administrators and other stakeholders in creating and implementing professional development on reporting requirements. collect current reporting requirements organize information for presentation Prepare required agency and individual reports and maintain all appropriate records. incidences of infectious illnesses access rates of preventative health services health office visits Mentor/coach others in documentation and reporting protocols. accidents or incidences at the worksite or during sponsored activities health and safety regulation violations student and adult behavior

HS.5. Ethics Standard: ability to maintain a high level of ethical behavior, confidentiality, and privacy of any information regarding students, staff, and all job-related matters

Foundational Proficient Advanced/Mastery Display ethical and professional behavior in working Contribute to the learning environment by nurturing Mentor/coach others in ethical conduct.[™] positive ethical and moral practices.RM with everyone who communicates-or is associated-with • update staff on new procedures and policies the worksite.RM be honest in dealing with lost items, reporting, and • lead workshops or webinars on ethical behavior in • be responsible and accountable for individual recordkeeping educational settings performance and continually strive to demonstrate consider racial and cultural context when making Lead others in ethical behavior. L competence ethical decisions • use institutional or professional resources and privileges • maintain high level of professional competence and be responsible for security items such as keys, radios, only for job-related duties integrity when exercising professional judgment passcodes • consider biases in procedures and practices that • respect the values and traditions of the diverse cultures • use language appropriate to a learning environment compromise social justice when making ethical decisions represented in the school/district and community maintain high-quality work • resolve problems and conflicts, including discipline, • identify and report violations to the code of conduct • focus on effective use of time according to the law and school policy • advocate for change in regulations and statutes when use leave time in accordance with school/district policy • deal considerately and justly with students, parents/ such legislation conflicts with ethical guidelines and/or quardians, staff, visitors, and community student/employee rights exercise self-control, discipline, and integrity Maintain professional relationships with students, parents/ • notice when policies, practices, or laws are harmful to Know the laws, district policies, and procedures related guardians, staff, visitors, and community both in and individuals, groups, or the community to ethical behavior and confidentiality. outside the worksite. • consider the conflict between the value of obeying the read and follow employee code of conduct/handbook • respond in a timely manner to feedback about personal law and the value of serving people read and follow Technology Acceptable Use Policy performance and adapt accordingly • initiate action for social justice • serve as an individual example of appropriate ethical know and use the proper protocol to communicate observe, identify, and explain proper ethical conduct to and address concerns conduct students and staff maintain confidentiality concerning student and staff • strive for quality in delivery of services • stay informed about current social issues that health information participate in sense of collective responsibility for differentially affect students, schools, and communities Develop relationships with students, parents/quardians, high-quality work and services staff, visitors, and community based on mutual respect • be conscious of potential discriminatory practices both in and outside the worksite. based on a person's disability, race, gender, cultural know and participate in development of positive school background, religion, or sexual orientation culture to support a safe, inclusive learning environment Exercise confidentiality and privacy of any information know and follow protocols for positive engagement regarding students and staff in all job-related matters by following all rules, regulations, and policies. with families and community • keep details of confidential matters limited to those who need to support and provide service • conduct conversations about students or other confidential matters privately • inform appropriate personnel of breaches in confidentiality • secure and protect documents from casual viewing

HS.6. Health & Safety Standard: ability to protect the health and safety of oneself and others by knowing and executing health, safety, and emergency protocols/procedures with fidelity

Foundational Proficient Advanced/Mastery

Know basic safety, first aid, and Occupational Safety and Health Administration (OSHA) information as required by job duties.

- basic Health Department regulations
- first aid certification, AED training, and blood-borne pathogen training

Know and fulfill assigned and designated functions during practice and active emergency/evacuation procedures.

- escort and direct students in health office at the time of emergency
- keep emergency plan in easily accessed location
- station oneself at designated location to direct emergency responders

Know worksite rules and policies for student and staff codes of conduct related to safety.^{RM}

- areas of refuge
- rules and regulations for dispensing medicine on campus
- fire drill, evacuations, and lockdown procedures

Make quick and accurate decisions in difficult situations.

- call for ambulance/emergency support
- know procedures for person with a knife or firearm
- make appropriate staff aware of the situation

Maintain security and safety with regard to visitors in the building.

- know sign-in procedures and parameters for visitors in the building or health office, (e.g., name badge visible, in permitted areas, observing school expectations, etc.)
- know procedures for stranger in the building/on campus

Maintain valid safety and first aid/CPR/AED certificates as required by job duties.

- register for first aid, CPR/AED certification classes every two years
- access refresher materials online annually
- know how to use epinephrine auto-injector for food or other severe allergic reactions

Remain current with any new policies/procedures that ensure the health and safety of students and staff.

- know protocol for notifying appropriate agencies as situation requires
- know protocol for emergency contact
- know policies/procedures for reporting all accidents occurring on school grounds

Recognize behaviors that students may exhibit during emergency situations. $^{\text{L}}$

- plan for students who may have a seizure, run away, hide, etc. in response to stressful situations
- implement protocol for students with a history of unpredictable or violent behavior

Display confidence and poise when making judgment calls during emergency drills or events. $^{\rm RM}$

- use a firm, calm voice and controlled breathing
- use practiced, predetermined phrases for clarity under stress

Honor privacy and exercise confidentiality of all personal information regarding students, parents/guardians, staff, visitors, and community.

share only needed information with emergency or other assisting staff

Participate on safety committees at the school, district, community, and/or state level.^L

- contribute to discussion based on experience and knowledge of public health and safety
- o serve as staff liaison
- take note of action items

Advocate for positive changes that will improve the health and safety of students and staff.^L

- post health and safety reminders in public areas of the building
- post hand-washing information for reduction of communicable illnesses
- coordinate healthy living campaign with appropriate staff and community members

Know terms and acronyms used by public safety officials, Federal Emergency Management Agency (FEMA), and local and state emergency preparedness agencies.

 select terms and acronyms* most relevant to school emergencies, learn their meanings, and commit to memory

Respond to and coordinate emergency and disaster drills/incidents.

- practice operation of emergency communication devices
- participate in mock emergency drills

Recognize when a student or colleague is experiencing problems (e.g., educational, behavioral, developmental, health, or safety related) in order to prevent escalation/emergency.

- apply de-escalation skills and procedures
- apply knowledge from daily interactions with students
- know procedures identified on IEP or 504 Plan

^{*}The FEMA Acronyms, Abbreviations & Terms job aid is housed at fema.gov with a search feature that allows the user to find the meaning of individual acronyms and abbreviations, and lists related to specific areas of disaster management.

Foundational	Proficient	Advanced/Mastery
Understand medical needs of students and staff.		Mentor/coach others regarding emergency policies and
 signage alerting all to presence of food allergens 		procedures. ^M
 procedures for responding to medical emergencies 		evacuation paths and protocols
 procedures for cleaning after exposure to allergens 		stranger-in-the-building scenarios
Fgg		procedure for managing outbreaks of contagious illness
		 protocol for assisting students with special physical or medical needs
		Assist in assigned health-related classes as designed by certified school nurse (CSN).
		 provide appropriate and current information on health- related topics to staff and parents/guardians

Foundational Proficient Advanced/Mastery Operate computer and/or other digital devices and Monitor job-related emails routinely.RM Research trends/issues pertaining to the job. L

platforms required for job duties.

- online or virtual professional development
- appropriate software for job requirements
- student medical record maintenance
- o telephone, email, printer, district website, and internet

Operate standard medical equipment under direction of certified school nurse (CSN or RN).

- health monitoring devices (e.g., scales, thermometers, blood pressure cuff, etc.)
- nebulizers

Input data, as needed, for accurate data management.

o input and access personal information (e.g., hours, pay stubs, leave requests, etc.)

Know worksite's Acceptable Use Policy.

read annually and submit signature page

Know terminology in order to solve common technology issues.

o dialogue box, error message window, etc.

Learn and adopt new technology methods.

- o digital blood pressure cuff, thermometer, etc.
- tablet for recording health information

• at least three times daily or as directed by supervisor

Operate advanced settings of maintenance systems and equipment needed to perform job duties.

- health monitoring devices (e.g., scales, thermometers, blood pressure cuff, etc.)
- nebulizers
- telephone

Use appropriate job-related programs.

- web and document searches
- document, spreadsheet, and report creation

Know how to contact Information Technology (IT) department and report specific issues.

- designated email for reporting
- screen shot of error messages
- note clear sequence of events prior to technology issue
- understand the reporting procedure for misuse of technology, cyberbullying, inappropriate images, etc. and who to refer the situation to

Model safe internet and technology use. RM

- responsible social media use
- know student data privacy rules and/or laws
- o appropriate response to phishing, trolling, spam, etc.

- communicable disease updates
- health and wellness
- school health services guidance

Download specific programs for school health.

- app for tracking reported illnesses
- health office supply inventory-management program
- maintenance of equipment schedule

Review and manage data, as needed, for accurate data analysis.

• track student and staff health office visits, health office supplies inventory control, etc.

Mentor/coach other health office staff to use internet/ software applications safely and independently.^M

- opportunity to answer questions about acceptable use
- student health record management
- partner with health teacher and technology teacher for lesson on health and technology use for students and staff
- schedule time with mentee to review health care equipment operation and maintenance
- schedule time with mentee to review worksite/district Acceptable Use Policy

Manage a social media presence.^L

- previews of upcoming community health events and reminders
- feedback from students, parents/quardians, staff, visitors, and community via worksite/district Facebook page and/or online platform

Foundational Proficient Advanced/Mastery

Align appearance appropriately to job duties and Health Department regulations as outlined in handbook or job description.

- no jewelry on hands or arms
- o uniform, if required, clean and wrinkle-free
- sturdy footwear

Conduct oneself as an ambassador for school or agency. RM

- model school procedures and expectations
- greet students, parents/guardians, staff, visitors, and community in a dignified, positive manner
- respond to requests for information promptly within privacy quidelines
- provide appropriate information to students, parents/ guardians, staff, visitors, and community within privacy quidelines
- demonstrate honesty and integrity in making decisions
- provide friendly, accurate, and fast service in a respectful of competent use of health-monitoring tools and
- o appropriate use of language around students
- o communicate effectively in routine, sensitive, and confidential matters about students with required individuals

Know the roles and responsibilities of your career field.

- professional and ethical standards for health care provider
- general health care and screening duties
- o cleaning duties outlined in job description (medical equipment, patient areas, etc.)
- o comply with all regulations as defined by the Health Department
- work independently (e.g., initiate tasks, complete tasks within assigned time frame without prompting)

Project a positive image to the community through communication, involvement, and personal conduct.RM

- commitment to providing a clean and welcoming environment
- o communicate clearly and directly with students, parents/quardians, staff, visitors, and community

Maintain emotional control under stressful situations.

- use a firm, calm voice and controlled breathing
- ask clarifying questions

Establish and maintain effective working relationships with others both in and outside of the worksite. RM

- understand needs and perspectives of students, parents/guardians, staff, visitors, and community
- seek solutions to identified needs with appropriate staff

Maintain current knowledge of procedures, policies, and laws.L

- changes in Health and Student Services and current health topics
- requirements for student and staff health care records
- use culturally responsive procedures for engaging students, parents/quardians, staff, visitors, and community during daily health care duties

Respond appropriately to instruction and feedback.

- develop strategies for continuous improvement
- seek to understand specifics of corrective feedback and how to change behavior or processes to improve

Shift tasks and priorities when necessary.

- o interrupt or reschedule planned tasks as needed
- o ask clarifying questions to understand needs and new priorities

Seek or maintain connections with the larger community.^L

- liaison to the state, county, or municipal public Health Department
- liaison to local public health care providers
- vendor or service repair individuals

Engage in the improvement of the profession through active participation in professional organizations.^L

- attend local union meetings
- take on a position in local or state union
- attend health services expos or conferences
- monitor health and well-being trends
- seek resources from the American School Health Association (ASHA), American Public Health Association (APHA), or similar organization

Demonstrate initiative in identifying areas of need and opportunities for improvement.^L

- recommend new health or physical routines that can be incorporated into school and classrooms
- anticipate needs for cleaning or preparing health office for screening sessions or seasonal increase in office visits
- create health and wellness programs to reflect importance of good health for learning and well-being

Seek additional certifications.

- school nurse certificate
- continuing education units for health care professionals

Mentor/coach others in role-alike positions on professionalism standards.^M

 communicate importance of preventative health care to a positive learning environment

Foundational	Proficient	Advanced/Mastery
Work collaboratively with a team. ^{RM}		
acknowledge merits of multiple viewpoints or ideas		
• share ideas with and accept ideas of team members		
 understand team structures and how to contribute for the best interest of the students 		