

STABILIZING COVID + DECLINING INFLATION:

WHAT DOES IT MEAN FOR ACADEME?

In this 2024 NEA Higher Ed Special Salary Report, we examine post-pandemic faculty salaries in 2023. What we find, looking at federal data, is that despite relatively large salary increases in 2023, U.S. faculty's purchasing power just keeps falling. Purchasing power reflects the value of workers' salaries or their ability to buy food, pay for medical bills, and keep a roof over their heads. This year's analysis also shows that the pay gap between women and men has persisted, that HBCU faculty are still underpaid compared to their colleagues, and that the most powerful thing that faculty and staff can do to win the pay they deserve is unionize and collectively bargain for it.



THE ANNUAL NEA SPECIAL SALARY ISSUE IS AUTHORED BY SUE CLERY,

of ASA Research, in partnership with the National Education Association.



Faculty Salaries in 2023: Purchasing power continues to decline

egular readers of the NEA Higher Ed Special Salary Report on faculty salaries will recall that last year's publication reflected the 2021-22 academic yearⁱ and reported a one-year increase in faculty salaries of 2 percent between 2020-21 and 2021-22. But with inflation at 7 percent, faculty experienced a 5 percent drop in purchasing power.

Today, we see that the effects of the COVID pandemic have somewhat stabilized and inflation slowed. According to the latest data, between 2021-22 and 2022-23, faculty salaries increased an average of 4 percent, a relatively large increase. But between the two academic years, inflation was nearly 6 percent—and so, faculty purchasing power further eroded by 1.6 percent. In other words, the costs of food, services, clothing, entertainment, home goodsvirtually everything-has increased more than faculty earnings. As a result, faculty's ability to purchase the same basket of goods from one month to the next has declined.

Looking back, we see how much this is due to the pandemic. In 2018-19, the academic year just before the pandemic, faculty purchasing power was at a historical high. Last year, due to the pandemic-era inflation, purchasing power fell to a level significantly lower than either the pre-recessionary or prepandemic highs (Figure 1).

Making matters worse, not only have faculty lost purchasing power, they also saw position losses. The first full

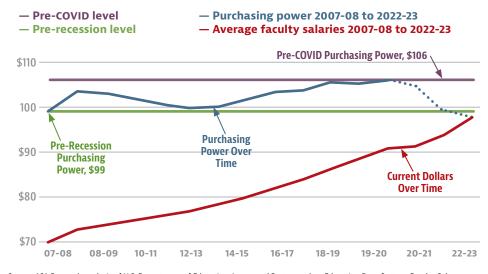
academic year of the pandemic was met with furloughs and layoffs, and the number of full-time faculty declined 1 percent between 2019-20 and 2020-21, while the number of part-time faculty declined 7 percent (Figure 2). During the next academic year, the number of fulltime faculty declined another 1 percent while part-time increased 2 percent.

More recently, in 2022-23, the number of

part- and full-time faculty positions increased, but very slightly, amounting to less than 1 percent for each. All told, there were about 598,000 full-time and 581,000 part-time faculty in 2022-23-a loss of 2 percent of full-time and 5 percent of part-time positions since prior to the pandemic, or about 44,000 faculty.

This report examines trends in 2022-23

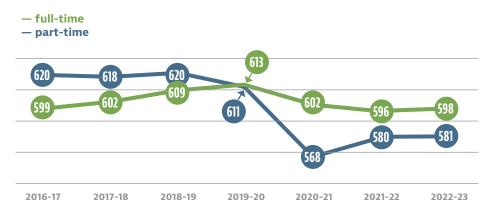
Figure 1. Increasing since before the Great Recession, faculty purchasing power declined through the COVID pandemic, and 2022-23 purchasing power is less than pre-recession and pre-COVID levels—recent historical high points.



Source: ASA Research analysis of U.S. Department of Education, Integrated Postsecondary Education Data System, Faculty Salary data, 2007-08 to 2022-23

Figure 2. Holding steady or slightly increasing, the number of full-time and part-time faculty declined during the worst of the pandemic. Both the number of full-time and part-time faculty increased only very slightly between 2021-22 and 2022-23.

Number of full-time and part-time faculty, 2016-17 to 2022-23 (in thousands)



Source: ASA Research analysis of U.S. Department of Education, Integrated Postsecondary Education Data System, Fall Staff and Salary data. 2016-17 to 2022-23.

faculty salaries by rank, gender, various institution types and sectors, and collective bargaining status. Analysis of further effects of the recovering economy on academe during 2023-24 will be available in early 2025.

Faculty: Where They Teach, and How They Distribute Across Ranks and Tenure

In 2022-23, 598,003 full-time faculty worked in the country's 2,964 public and private non-profit colleges and universities. Although this was a gain of 1,575 faculty since 2021-22, the increase was less than 1 percent. At the same time, student enrollment between fall 2022 and fall 2023 increased by 2 percent.ⁱⁱ

The relative shares of faculty by rank and where they teach continued to remain steady, as it has for decades. In 2022-23, 7-in-10 faculty taught in public

institutions, with over 4-in-10 in public research universities and 2-in-10 in community colleges (Figure 3); 2-in-10 faculty taught in private research universities. The remaining 15 percent of faculty were spread across public and

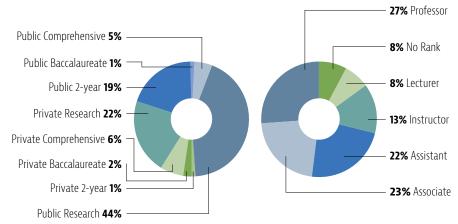
private liberal arts and comprehensive institutions, and private 2-year institutions.

By rank, more than 7-in-10 (71%) faculty were full, associate, or assistant professors—those most likely to have tenure status or be on track for tenure. Almost 3-in-10 faculty (27%) were full professors, while 22 and 23 percent were assistant and associate professors. Nearly half of the remaining 28 percent of faculty (13 percent) were instructors, 8 percent were lecturers, and 7 percent were faculty teaching with no rank.

Also remaining consistent over time, the majority of faculty (83 percent) taught with 9/10-month contracts; the remaining share worked on 11/12-month contracts. Note that the distributions in Figure 3 reflect only full-time faculty. The split of faculty that were part- or full-time was nearly even, with 51 percent full-time and 49 part-time.

Figure 3. 7-in-10 full-time faculty teach in public institutions, and 7-in-10 hold full, associate, or assistant professor positions—those most likely to have tenure or be on tenure track.

Number of full-time faculty, 2022-23



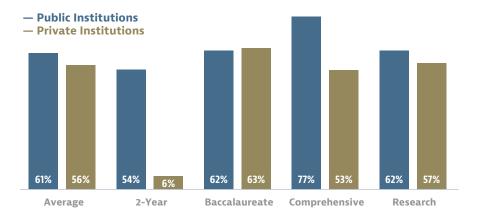
Source: ASA Research analysis of U.S. Department of Education, Integrated Postsecondary Education Data System, Salary data, 2022-23.

On average, 61 percent of faculty teaching in public institutions and 56 percent in private institutions in 2022-23 had tenure or were on tenure track (Figure 4). This varied by type of institution: faculty in public comprehensive institutions were the most likely to have tenure or be on track, at over three-quarters, while community college faculty were the least likely to have tenure or be on track (54%). Among private 4-year institutions, faculty in baccalaureate institutions were the most likely to have tenure or be on track (63%). Overall, faculty in private comprehensive or research universities were less likely to have tenure or be on track than their colleagues in the public sector. Note that the private 2-year sector, where only 6 percent of faculty were tenured or on track, comprised just 1 percent of institutions.

Faculty working without tenure and not on tenure track hold a variety of different types of contracts-multi-year, indefinite, annual, or less-than-annual contracts (Figure 5). Non-tenured faculty in public 4-year institutions were 4 to 5 times more likely than those in community colleges to hold multi-year contracts in 2022-23. Annual contracts were the most frequent, regardless of institution level, but three-quarters of community college faculty held annual contracts compared to about 55 to 60 percent of non-tenured faculty in 4-year institutions. About 1-in-10 community college non-tenured faculty had less-than-annual contracts, while 5 percent or less in 4-year institutions did so. Except in public baccalaureate institutions (1 percent of faculty), 8 percent of non-tenured faculty worked with indefinite contracts.

Figure 4. Faculty in public comprehensive institutions are the most likely to have tenure while those in 2-year institutions are the least likely.

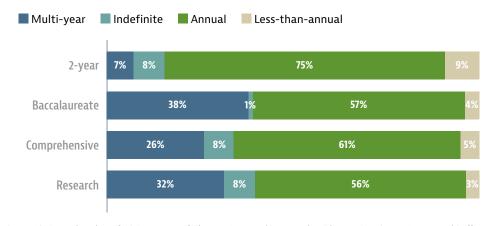
Percent of Full-time Faculty with Tenure or On Tenure Track, 2022-23



Source: ASA Research analysis of U.S. Department of Education, Integrated Postsecondary Education Data System, Instructional Staff, 2022-23.

Figure 5. One-quarter to over one-third of faculty in public 4-year institutions hold multi-year or even indefinite contracts, while 84 percent of faculty teaching in 2-year colleges hold annual or less than annual contracts.

Distribution of Contract Type, Non-tenured/Not on Track Faculty in Public Institutions, 2022-23



Source: ASA Research analysis of U.S. Department of Education, Integrated Postsecondary Education Data System, Instructional Staff Data, 2022-23.

Faculty Salaries, 2022-2023

No one is a stranger to COVID-era inflation. The cost of food, services, clothing, entertainment, housing—virtually everything—has increased noticeably. Nearly everyone, regardless

of profession, has experienced a decrease in purchasing power, or inflationadjusted earnings. To help with inflationary pressures, employers across the country raised salaries by about 4 percent in 2023.ⁱⁱⁱ

Faculty salaries also increased 4 percent, and the average salary for faculty on 9/10-month contracts in 2022-23 was \$97,762. But with nearly 6 percent inflation, purchasing power eroded by 1.6 percent between 2021-22 and 2022-23, and faculty felt an effective loss of \$1,611. This follows a 5 percent decline in the prior year for a cumulative effect of a nearly 7 percent decline in purchasing power over two years.

Professors lost the most in magnitude, over \$12,000, while faculty teaching with no rank lost the most in percentage, 10 percent (Figure 6). Lecturers lost the smallest ground at just over \$4,000, or 6 percent.

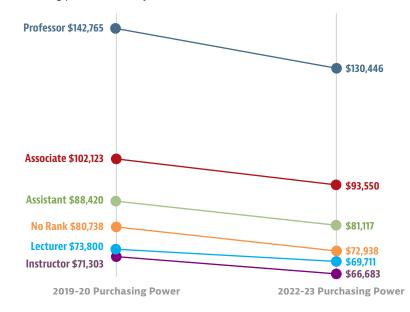
Sector and Academic Rank. Salary

is correlated with academic rank: in the public sector, historically, associate professors earn about three-quarters of full professors' earnings; assistant professors earn about two-thirds; and instructors, lecturers, and faculty with no rank earn slightly more than one-half. These ratios held in 2022-23, as professors in public institutions earned an average \$122,000; associates earned \$92,000; assistants earned \$80,000; and instructors, lecturers, and faculty with no rank all earned similar averages of around \$67,000 (Figure 7).

The type of institution also makes a difference. Faculty teaching in community colleges earned about 75 cents to the dollar of faculty in public research universities; those in public liberal arts and comprehensive institutions earned 78 to 81 cents to the dollar earned by faculty in research universities. These relative levels also have persisted over time.

Figure 6. All faculty ranks lost purchasing power since the recent high point just prior to the pandemic. Professors lost the most dollars, over \$12,000; faculty teaching with no rank lost the most in percentage, 10%; and lecturers, the least at just over \$4,000, or 6 percent.

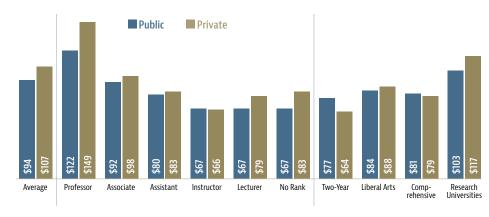
Purchasing power of faculty salaries, 2019-20 and 2022-23



Source: ASA Research analysis of U.S. Department of Education, Integrated Postsecondary Education Data System, Faculty Salary data, 2019-20 and 2022-23.

Figure 7. Academic rank is correlated with salary, and faculty in private institutions generally earn higher salaries than faculty in public institutions.

Average salaries for faculty on 9/10-month contracts (in thousands), 2022-23



Source: ASA Research analysis of U.S. Department of Education, Integrated Postsecondary Education Data System, Faculty Salary data, 2022-23.

On average, faculty teaching in private institutions earn more than those in public institutions—\$107,000 compared with \$94,000, for a \$13,000 difference in

2022-23. This differential of about 14 percent has persisted over time and it held true in 2023 excepting faculty teaching in two-year institutions, where

community college faculty earned about \$13,000 more than their private institution counterparts. (Note that the private 2-year sector is very small, comprising 1 percent of faculty.) Public instructors and those teaching in comprehensive institutions had a very slight advantage over those in private institutions. Due to the high earnings in the professorial rank, private institution professors' earnings were about \$27,000 higher than those in public institutions, for a 22 percent difference; faculty with

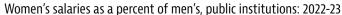
no rank in private institutions had the largest percentage advantage over those in public, 23 percent. Meanwhile, faculty in research universities at private institutions had a \$14,000, or 13 percent, earnings advantage over those in public universities.

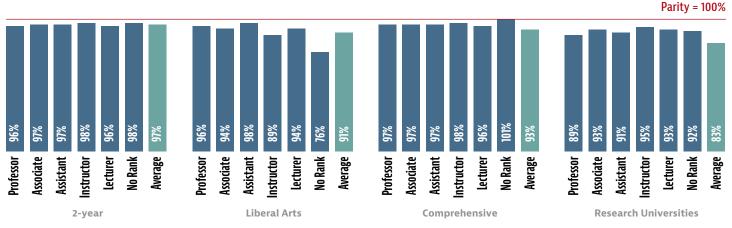
The Gender Wage Gap Persists.

Nationally, in 2022, women were paid 82 cents to a man's dollar. This differential has persisted for two decades. It is slightly better in academe, where, on average,

women teaching in public institutions were paid 85 cents to a man's dollar in 2023. However, their rank and where they teach made a difference. Women earned 96 to 98 percent of men's earnings in community colleges; notably, community college faculty were the lowest-paid among public institutions (Figure 8). Although women professors earned 89 percent of men's earnings at the highest-paid research universities, women only earned 83 percent of men's earnings at research universities, on average.

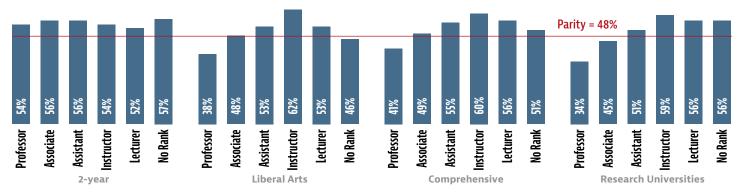
Figure 8. On average, women faculty earn 85 cents to men's dollar. The wage gap is smallest in lowest paid community colleges and largest in highest paid research universities, especially at the highest paid professorial rank.





Source: ASA Research analysis of U.S. Department of Education, Integrated Postsecondary Education Data System, Faculty Salary data, 2022-23.

Figure 9. Women comprise 48 percent of faculty. Women teach in large shares in lower-paying community colleges and faculty ranks. Only one-third of professors are women at research universities. Women's share of faculty positions, public institutions: 2022-23



Source: ASA Research analysis of U.S. Department of Education, Integrated Postsecondary Education Data System, Faculty Salary data, 2022-23.



Table 1. Average salaries and change in salaries for faculty on 9/10-month contracts, by state and sector, 2022-23

State	Avera	_	022-23 Salar within Secto	-	d Rank		Percent C 2021-	Private 4.1 3.1 2.8 4.8 3.9 4.5 4.9 4.0 6.1 5.5 0.2 8.9 0.2 5.5 -1.8 3.2 9.7 1.6 2.5 5.3 2.2 -0.4 7.9 3.9 4.3 2.2 5.8 1.8 3.1 -1.9 3.1 2.8 2.6 8.5 4.9 3.8 4.0 2.0 3.4 3.9 3.3 3.6 3.6 5.0 2.9 2.0 -0.2		
	Public 4-Year		Public 2-Year		Private		Public 4-Yea	ır Public 2-Year	Private	
Average	100,481		77,047		107,193		4.3	3.9	4.1	
Wisconsin	92,617	29	86,880	5	77,328	33	3.3	2.7	3.1	
Alaska	86,089	39	75,334	16	61,760	44	1.2	-1.4	2.8	
Oregon	96,909	23	84,653	7	86,236	24	3.9	4.0	4.8	
New York	101,606	16	88,668	4	120,320	8	1.4	2.4	3.9	
Illinois	99,661	20	85,218	6	113,148	10	2.3	2.6	4.5	
South Dakota	79,166	48	64,171	31	60,140	45	4.8	6.8	4.9	
California	129,096	1	110,491	1	127,664	5	6.7	4.5	4.0	
Nevada	95,353	26	76,620	15		-	1.3	2.5		
North Dakota	80,978	45	61,717	35	59,719	46	1.0	4.1	6.1	
Vermont	87,749	36	68,420	24	94,154		-0.6	5.7		
Michigan	109,282	6	89,370	3	73,462		4.4	4.2		
Arizona	100,447	18	80,471	11	80,766		1.4	4.5		
Louisiana	76,009	51	54,807	46	92,988	21	2.7	9.0		
Mississippi	76,634		54,839	45	65,505	41	4.8	4.8		
Idaho	81,964	43	60,138	38	65,365	42	4.6	3.3		
Missouri	85,002		62,769	34	98,071	16	5.0	0.1		
New Hampshire	95,765	25	73,273	19	128,354	4	0.6	3.2		
		49		50		43	2.5	1.2		
Arkansas Maine	76,844	_	53,252		62,820					
	89,056		64,944	30	94,943	17	5.8	9.0		
Connecticut	114,753	5	90,262	2	132,376	3	4.8	5.4		
Alabama	89,982	32	65,228	29	67,125	38	3.7	3.5		
West Virginia	79,990	47	54,922	44	53,373	49	3.9	3.6		
New Mexico	86,891		61,605	36	83,617	27	8.0	9.6		
Maryland	107,873	7	81,915	10	114,207	9	8.2	3.7		
Montana	80,210		54,006	49	57,978	47	0.6	-0.3		
Washington	105,600	11	79,245	12	85,545	25	2.4	4.8		
Kentucky	81,062	44	54,556	47	66,651	39	4.0	6.0	5.8	
Kansas	87,052	37	60,505	37	57,634	48	4.7	2.2	1.8	
Nebraska	92,448	30	65,721	28	75,639	34	3.0	2.5	3.1	
Oklahoma	82,143	42	55,401	42	73,743	35	3.5	2.4	-1.9	
Minnesota	100,571	17	73,675	17	84,151	26	4.2	,	3.1	
Ohio	99,909	19	72,184	21	80,709	30	3.1	3.0	2.8	
Tennessee	88,083	35	59,767	39	94,707	18	3.9	4.3	2.6	
Utah	105,251	12	76,690	14	98,733	15	5.2	6.1	8.5	
Colorado	97,557	22	67,393	25	100,327	14	5.8	7.3	4.9	
Texas	96,749	24	66,495	26	103,660	12	2.1	2.7	3.8	
Pennsylvania	103,951	13	73,536	18	106,143	11	2.9	0.5	4.0	
Wyoming	93,676	28	63,144	33			4.4	8.6		
Hawaii	114,793	4	84,037	8	78,558	32	4.2	4.0	2.0	
Georgia	91,359	31	57,979	40	90,854		8.6	11.3	3.4	
Virginia	106,422	8	72,845	20	82,008		4.9	4.5		
Rhode Island	103,315	14	68,960	22	125,020	7	4.4	1.9		
South Carolina	89,446	33	54,468		65,600		2.4	4.0		
Massachusetts	106,333	9	68,646	23	134,664	1	4.2	0.5		
North Carolina	94,228		55,822		101,962		8.3	5.7		
Florida	102,927	15	63,999	32	92,447		2.8	2.3		
lowa	105,996	10	65,977	27	71,589	37	4.7	2.3		
Delaware	118,805	3	77,648	13	79,021	31	2.1	3.6		
Indiana	97,904	21			94,666	19	5.2	3.6	5.3	
New Jersey	·		55,027							
11CW JC15C)	125,749	2	82,268	9	133,711	2	3.9	2.2	3.8	

Source: ASA Research analysis of U.S. Department of Education, Integrated Postsecondary Education Data System, Faculty Salary data, 2021-22 and 2022-23.

Contributing to the wage gap is the fact that women are more likely to teach in lower-paid institutions and hold positions in lower-paid ranks. In 2023, women comprised 48 percent of all faculty but were overrepresented in all ranks of community colleges, where they were 52 to 57 percent of faculty (Figure 9). Meanwhile, in 2023, women continued to be under-represented in the highest-paid ranks in the highestpaid public institutions: women comprised only 34 and 45 percent of professors and associate professors at research universities. Across all types of 4-year institutions, women were-and always have been-underrepresented in the highest-paid professorial ranks.

States? Regional, state, and local economies and politics have an intrinsic bearing on salaries, as do institutional enrollments and demands for types of programs offered, faculty and staff unions, and a multitude of additional factors. Further, the pandemic and recent period of high inflation put pressure on state and institutional revenues,

politics, and budgets. What effect has this had on states and their faculty

salaries?

What's Happening within

For the first time, the national average salary in public 4-year institutions topped \$100,000—with an average of \$100,481 in 2022-23. The states that historically vie for the top ranks remained in the top 5 in 2022-23—California, New Jersey, Delaware, Hawaii, and Connecticut (Table 1). Faculty teaching in

California's public 4-year institutions had an average salary of \$129,096. Notably, this was a 6.7 percent increase over 2021-22, which slightly exceeded the rate of inflation. On average, public 4-year faculty saw a slight gain in purchasing power. New Jersey ranked 2nd and had an average salary of \$127,749, which was \$1,347 less than California's. New Jersey's increase did not keep up with inflation.

Eighteen states paid public 4-year faculty salaries over \$100,000, on average, in 2023. But only six states saw increases to 4-year faculty salaries that surpassed the inflation rate: California, Georgia, California, Maryland, New Mexico, and North Carolina. With average salaries from \$76,000 to \$77,000, Arkansas, Louisiana and Mississippi remained at the bottom of the rankings, as they have for years; however, the cost of living in these states is significantly less compared with other states. Notably, of these three states, only Mississippi's salaries increased at a rate (4.8 percent) similar to the sector overall; Arkansas and Louisiana faculty salaries increased only 2.5 and 2.7 percent.

For the third year, California was the only state where community college faculty earned over \$100,000 (\$110,491). Connecticut community college faculty saw an increase of 5.4 percent, bringing them an average salary of \$90,262 (the second highest in the nation). New York dropped from 2nd to 4th place with an average salary of \$88,668.

Nine states paid their community college faculty an average between \$80,000 and \$90,000 in 2023: Connecticut, Michigan, New York, Wisconsin, Illinois, Oregon, Hawaii, New Jersey, and Maryland. Arkansas historically trails the ranks and continued to do so, with an average salary of \$53,252 in 2022-23. Louisiana typically also trails but it moved up to 45th, due to a 9 percent increase in community college faculty salaries. Community college faculty in nine states saw increases in salaries above the inflation rate: Georgia, New Mexico. Maine, Louisiana, Wyoming, Colorado, South Dakota, Utah, and Kentucky. And, some of these states' increases were significant, for example, 11.3 percent in Georgia, and between 9 and 10 percent in New Mexico, Maine, and Louisiana.

Among private institutions' average faculty salaries, Massachusetts remained the leader at \$134,664 in 2022-23. New Jersey followed closely with an average of \$133,711. Seven states – Massachusetts, New Jersey, Connecticut, New Hampshire, California, Rhode Island, and New York – along with Washington, D.C., paid private institution faculty an average over \$120,000. Ranked 6th, Washington, D.C.'s average faculty salary at private institutions was \$125,154; meanwhile, public 4-year salaries in the District of Columbia ranked 41st, at \$83,296.

States vary in the difference between faculty pay at 2-year vs. 4-year public institutions. Across states, the average difference between 2- and 4-year faculty salaries was \$23,434. New Jersey and Indiana had the largest difference, \$43,481 and \$42,877, respectively. In 16 states, faculty teaching at public 4-year institutions earned over \$30,000 more than their colleagues in community colleges. Likewise, although salaries were quite disparate, some state salary

ranks were alike; for example, California's average faculty salary ranked 1st in both 2- and 4-year public institutions, but the dollar difference surpassed \$18,000. Conversely, some states' ranks for 2- vs. 4-year institutions differed by a fair magnitude, and yet the salary averages differed only slightly. In Wisconsin, the difference in salaries was only \$5,737, but the 2-year and 4-year ranks were 5th and 29th, respectively. Wisconsin was the only state with a 2- and 4-year differential under \$10,000. In 12 states, the differential was less than \$20,000.

The average state salaries for faculty teaching in public 2- and 4-year institutions increased 3.9 and 4.3 percent between 2021-22 and 2022-23, respectively, and salaries in private institutions increased 4.1 percent. As noted, this is less than the inflation rate between the two academic years, so purchasing power declined in all three sectors. Faculty in public 4-year institutions in Vermont and Washington, D.C. saw a decrease in salary averages, as did community college faculty in Alaska and Montana. Note that these declines may be due to a change in the mix of faculty by rank and/or field or discipline, and does not necessarily mean that individuals' salaries declined.

Differences by Discipline. What is taught and where it is taught matter. Interestingly, some of the highest-paid disciplines in 4-year institutions are the lowest-paid in 2-year, and vice versa. For example, faculty teaching in health fields in 4-year institutions had the highest earnings by discipline in 2023, averaging about \$122,000, yet health faculty were the lowest-paid in two-year institutions,

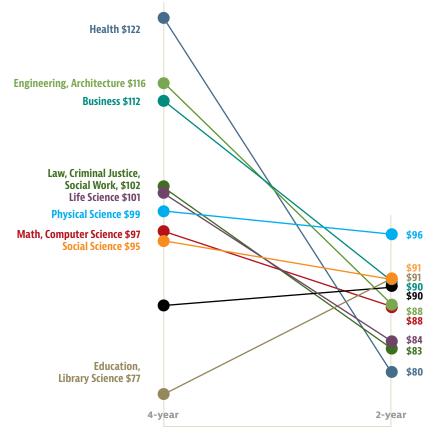
\$80,000 (Figure 10). On the other hand, education and library science faculty were the lowest-paid in 4-year institutions, \$77,000, but at an average of \$91,000, were near the top of the range at 2-year colleges. Physical science faculty were the highest-paid at 2-year colleges, earning \$96,000 in 2023; but at 4-year institutions, although they earned an average of \$99,000-more than at 2-year colleges-this fell mid-range at 4-year institutions. Engineering and architecture, and business faculty's average salaries were ranked 2nd and 3rd in 4-year institutions, but mid-range at 2-year institutions. Only faculty teaching arts, communications, history, humanities, and education and library science earned more in 2-year colleges than they did in 4-year colleges, \$91,000 compared with \$77,000.

The range in salaries by discipline is three times larger in 4-year institutions compared with 2-year colleges. From a high of \$122,000 for health faculty to a low of \$77,000 for education and library science faculty in 4-year institutions, the range in salaries was \$45,000. With a much tighter range of only \$16,000, 2-year faculty salaries ranged from a high of \$96,000 for physical science faculty to a low of \$80,000 for health faculty.

The Union Advantage. Research shows that strong labor unions support middle-class workers and help to ensure a robust economy. And, unions are found to address worker challenges, such as flat wages, high housing prices, and help to improve intergenerational mobility. "... Middle-class workers reap substantial benefits from unionization. Unions raise the wages of their members by 10 to 15

Figure 10. By discipline, salaries in 4-year institutions range about \$45,000 while the range is smaller in 2-year institutions, \$16,000. Health has the highest paid faculty in 4-year, but the lowest in 2-year institutions. The lowest paid 4-year disciplines, education and arts/humanities, are mid-range in 2-year institutions.

Faculty salaries by discipline, 4-year and less than 4-year institutions, May 2022 (in thousands)



Source: ASA Research analysis of U.S. Bureau of Labor Statistics, Occupational Employment and Wage Statistics, May 2022 National Industry-Specific Occupational Employment and Wage Estimates

percent. Unions also improve fringe benefits and workplace procedures such as retirement plans, workplace grievance policies, and predictable scheduling."vi Further, unions help to reduce gender and race wage gaps.vii And, spillover effects work to improve wages and conditions at non-unionized industry competitors and nearby organizations and businesses.viii

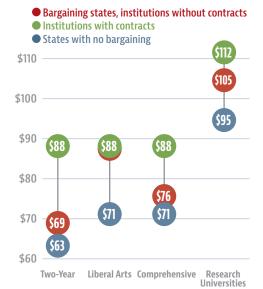
The presence of unions in higher education validates the above research.

Regardless of institution type, faculty teaching at institutions with collective bargaining agreements earned more than others in 2023, and the difference is considerable in some cases. Figure 11 illustrates the faculty salaries for (1) institutions with faculty bargaining agreements, (2) institutions in the same states, but without faculty bargaining agreements, and (3) institutions in states where no faculty collective bargaining agreements exist in colleges and universities. Community college faculty



Figure 11. The presence of faculty contracts at institutions is correlated with higher salaries.

Salaries for faculty in public institutions by bargaining status (in thousands), 2022-23



Source: ASA Research analysis of U.S. Department of Education, Integrated Postsecondary Education Data System, Faculty Salary data, 2022-23.

with the presence of contracts had the largest advantage and earned, on average, about \$19,000 more than their colleagues in the same states but teaching at colleges without contracts. Meanwhile, the earnings advantage for unionized faculty in comprehensive institutions was \$12,000, and \$7,000 for faculty in research universities. At liberal arts institutions—a very small sector—the earnings advantage was about \$1,000.

Notably, faculty salaries in states with no collective bargaining were the lowest. This finding aligns with the notion that the presence of unions, regardless of membership, increases benefits for non-members. However, additional factors should be considered, as the states without faculty contracts may have

The student environment fit is very important for student success. HBCUs have been found to "outperform non-HBCUs in student experience, affordability, and after college preparedness for Black students". HBCUs are "best value" institutions of higher education and provide quality education at 27 percent lower cost than comparable institutions. HBCUs represent only three percent of higher education institutions but they enroll 10 percent of higher education's African American students, produce 15 percent of the African American bachelor's degree recipients, and 19 percent of black STEM degree recipients. 34

different economies than those with collective bargaining activity. For example, these are largely southern states a with lower cost of living. Faculty salaries in institutions with contracts and those in the same states, but without contracts, are the most comparable.

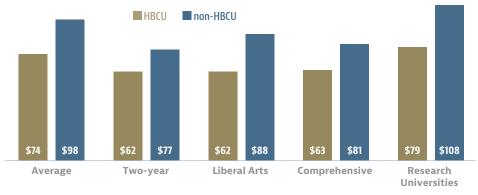
The HBCU Disadvantage. There are just over 100 Historically Black Colleges and Universities (HBCUs) in the U.S., and they provide higher education via a campus climate that fosters success, and where students of color feel comfortable,

supported, and safe. ix Although HBCUs accelerate social mobility for underserved students, they do so with fewer resources, and their faculty teach at lower earnings levels than faculty at non-HBCUs. HBCU faculty earned on average, 75 cents to the dollar of other faculty's earnings in 2023; specifically, HBCU faculty earned an average of \$73,632 compared with \$98,246 earned by faculty at non-HBCUs (Figure 12).

The difference is most pronounced in liberal arts colleges, where HBCU faculty

Figure 12. On average, HBCU faculty earn 75 cents to the dollar of non-HBCU faculty, and the difference is larger in some sectors.

Average salaries for faculty on 9/10-month contracts by HBCU designation, 2022-23 (in thousands)

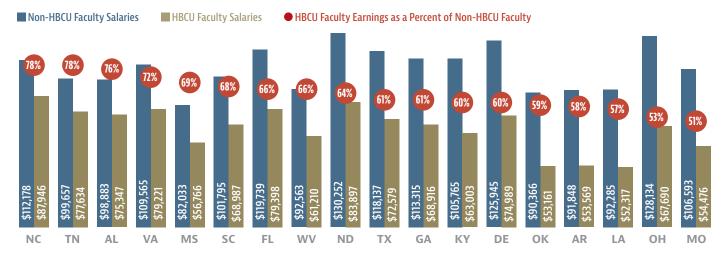


Source: ASA Research analysis of U.S. Department of Education, Integrated Postsecondary Education Data System, Faculty Salary data, 2022-23



Figure 13. Land-grant HBCU faculty earn a fraction of non-HBCU land-grant faculty earnings. North Carolina and Alabama have the smallest earnings discrepancy while Ohio and Missouri display the largest.

Average salaries for HBCU faculty on 9/10-month contracts compared with non-HBCU, public land grant institutions, 2022-23



Source: ASA Research analysis of U.S. Department of Education, Integrated Postsecondary Education Data System, Faculty Salary data, 2022-23.

earned 71 percent of salaries of non-HBCU faculty, \$62,000 compared with \$88,000. Research university HBCU faculty earned 73 percent of non-HBCU faculty, \$79,000 compared with \$108,000. HBCU faculty at community colleges fared the best compared to their non-HBCU colleagues and earned 80 percent of non-HBCU faculty earnings.

Land-grant HBCUs ≠ Land-grant non-HBCUs. Faculty teaching in the HBCU land-grant institutions earn a fraction of those teaching in non-HBCU land-grants. Even when comparing faculty teaching in the same state, and thus taking different economies into account, some HBCU faculty earn just half of those teaching in non-HBCU landgrants in the same state. For example, in 2023, HBCU faculty teaching in Missouri earned 51 percent, or 51 cents to the dollar, compared with non-HBCU colleagues (Figure 13; Lincoln University and University of Missouri, are the 1890 and 1862 land-grant universities,

Legislation in 1862 - the First Morrill Act - gave land to states with the aim to provide more Americans with broad access to education, in disciplines of need at the time, such as agriculture and mechanical arts. States could either sell this land to fund the creation of a new public postsecondary institution or use this land to expand an existing institution. However, many African Americans were denied admission to these 1862 land-grant universities. The Second Morrill Act of 1890, shortly after the Civil War, required states to create additional land-grant institutions for African Americans, or provide evidence that race was not an admission criterion for their existing land grant institution. Today, all 50 states and the District of Columbia have an 1862 land grant institution-typically the state's large flagship university. And 19 of the 107 HBCU institutions, mostly in southeastern states, are 1890 land-grant HBCUs. Although the 1890 land-grant institutions were created to provide equal opportunity, differences in regulations result in inequitable funding streams for the 1890 land-grant institutions, and often, under-funded institutions.1

respectively). The salary gap was the smallest in North Carolina and Tennessee where faculty teaching at NC Agricultural and Technical (A&T) State University and Tennessee State University (the 1890 HBCU land-grant universities) earned 78 cents for every dollar earned by faculty at the University of North Carolina and the University of Tennessee (the 1862 land-grants).

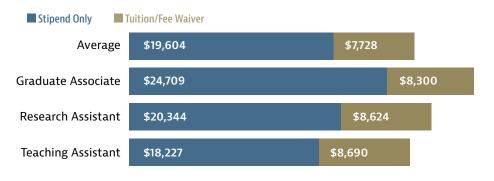
Graduate Assistant Earnings.

Graduate assistants typically earn a stipend for teaching, conducting research, or working in labs. The average stipend paid to graduate assistants in 2022-23 was \$19,604 (Figure 14), assuming the assistant is employed halftime. Also, although not universal, some may additionally receive tuition and fees waivers; the average tuition and fee waiver was \$7,728. Graduate associates, on average, received the highest stipend with an average of \$24,709, while research and teaching assistants earned about \$4,000 to \$5,000 less. The average stipend was similar to that paid in the last couple of years; as such, graduate assistants' earnings have not kept pace with the high COVID-era inflation.

By discipline, the average stipend range was fairly small, between \$14,000 and \$20,000, with the majority of disciplines' ranging from \$18,000 to \$20,000 (Figure 15). The highest stipend was paid to engineering graduate assistants, where the high was \$83,000 in 2022-23, followed by business management with a high stipend of \$74,000 and physical sciences at \$69,000. Across disciplines, the stipends at the high end appear to be outliers given the average stipend amounts within each of the disciplines are \$20,000 or less. The lowest graduate

Figure 14. The average stipend paid to graduate assistants was \$19,604. Research and teaching assistants' stipends are within \$2k of each other, but graduate associates earn about \$5k to \$7k more. Tuition/fee waivers are similar and slightly higher for research and teaching assistants than graduate associates.

Average Stipend and Tuition/Fee Waivers for Graduate Assistants, 2022-23



Source: ASA Research analysis of Oklahoma State University, Graduate Assistant Stipend Survey, 2022-23.

assistants' stipends were under \$1,000, and many disciplines had stipends on the low end (under \$3,000); these lowend stipends occurred in all disciplines. Interestingly, disciplines among the lowest "high" stipend—ethnic and cultural studies; engineering-related technologies; protective services—tended to have higher "low" stipends than other disciplines (in other words, smaller ranges).

What are We Looking Forward To?

Inflation slowed over the second half of 2023, and forecasters predict it will fall back to about 2.5 percent by the end of 2024. At the same time, wages rose at a relatively high rate nationally in 2023, 4.4 percent, and employers say they plan to raise them another 4.0 percent in 2024. Emerging from the pandemic, state budgets for 2024 are thought to be fairly robust. However, some colleges and universities continue to face budget

deficits, declining enrollment, consolidations, and reorganizations, which can lead to faculty furloughs and layoffs.

Recent events, the political environment, and new technologies may affect and change how faculty do their work. The Israel-Hamas war increased campus conflict and antisemitism on campuses. Artificial intelligence (AI) is creeping its way into daily life. While concerned with students' use of AI to cheat on their coursework, faculty also are looking to AI to assist with teaching and student learning. The on-going and changing demand for programs and content may lead to significant changes in curriculum, courses offered, and faculty composition. xiii

What does this all mean for faculty salaries in 2024? Will faculty see the same relatively large increases in the 2023-24 academic year that were experienced in 2022-23, allowing them



to recover purchasing power? How many faculty will be affected by consolidations, restructuring, and new or different program offerings? How does the political and technical environment change the way faculty do their work? And, given the current slow-down in inflation, will the forecasted continued slowing of the high rate of inflation continue, allowing faculty earnings to catch up?

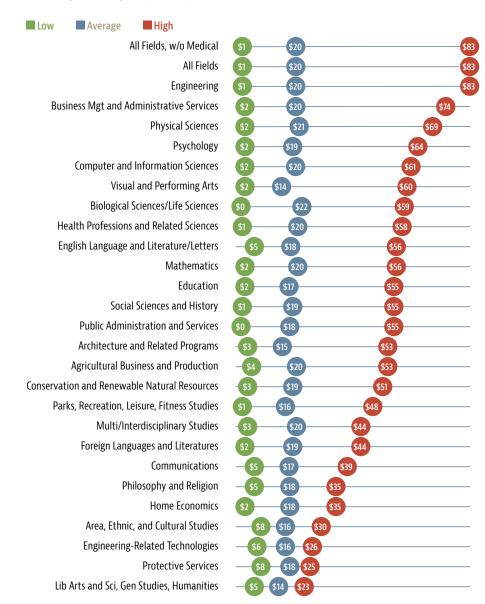
Data Sources

This report relies largely on U.S. Department of Education (ED), National Center for Education Statistics (NCES), Integrated Postsecondary Education Data System (IPEDS) Human Resources data. Reflecting 2022-23, NCES gathered data from 3,856 degree-granting colleges and universities as part of the annual IPEDS data collection for higher education institutions. This analysis excluded 892 seminaries, religious training institutions, and for-profit colleges, leaving 2,964 institutions. At the time of analysis, these data include the provisional release of the IPEDS data and results may differ from data reported by NCES in the future.

This report also includes U.S. Bureau of Labor Statistics wage estimates for faculty teaching in less-than-4-year and 4-year institutions by discipline in May 2022. Wage estimates are computed with data collected from a statistical sample of institutions of all sizes, in every state and the District of Columbia. An analysis of the Oklahoma State University's Graduate Assistant Stipend Survey data for 2022-23 is also included; this survey includes 55 land-grant institutions and 75,896 graduate assistants.

Figure 15. The largest difference between the high and low stipend for graduate assistants occurs in engineering fields, \$95k, with the smallest difference in library sciences, \$17k

Low, Average, and High Stipends, by Discipline, 2022-23



Source: ASA Research analysis of Oklahoma State University, Graduate Assistant Stipend Survey, 2022-23.



REFERENCES FOR REPORT:

- Clery, S. (March 2023). Collateral damage: Effects of the pandemic on academe, continued. National Education Association. Available: https://www.nea.org/sites/default/files/2023-04/higher-education-faculty-salary-analysis-2023.pdf
- Nietzel, M.T. (October 26, 2023). College enrollment increases for first time since the pandemic. Forbes. Available: https://www.forbes.com/sites/michaeltnietzel/2023/10/26/college-enrollment-increases-for-first-time-since-the-pandemic/?sh=68f028e515ef
- DiBlasi, J. (October 17, 2023). Survey: 2023 US salary increase budgets reach 22-year high. The Conference Board. Available: https://www.conference-board.org/press/US-salary-increase-budgets-2023#:~:text=Among%20 the%20report's%20key%20findings,in%20slightly%20lower%20at%204.0%25.
- Aragao, C. (March 1, 2023). Gender pay gap in U.S. hasn't changed much in two decades. Pew Research Center. Available: https://www.pewresearch.org/short-reads/2023/03/01/gender-pay-gap-facts/#:~:text=The%20 gender%20gap%20in%20pay,%2D%20and%20part%2Dtime%20workers.
- --- (August 28, 2023). Fact sheet: Treasury Department releases first-of-its-kind report on benefits of unions to the U.S. economy. U.S. Department of the Treasury. Available: https://home.treasury.gov/news/press-releases/jy1706#:~:text=Unions%20raise%20the%20wages%20of,stability%20and%20worker%20well%2Dbeing.
- --. (August 2023). Labor unions and the middle class. U.S. Department of the Treasury. Available: https://home.treasury.gov/system/files/136/Labor-Unions-And-The-Middle-Class.pdf
- vii Ibid
- --. (August 28, 2023). Fact sheet: Treasury Department releases first-of-its-kind report on benefits of unions to the U.S. economy. U.S. Department of the Treasury. Available: https://home.treasury.gov/news/press-releases/jy1706#:~:text=Unions%20raise%20the%20wages%20of,stability%20and%20worker%20well%2Dbeing.
- Lomax, M. L. (ND). Six reasons HBCUs are more important than ever. UNCF. Available: https://uncf.org/the-latest/6-reasons-hbcus-are-more-important-than-ever#:~:text=HBCUs%20provide%20a%20stable%20and,needs%20 to%20obtain%20college%20degrees.
- Duggan, W. (January 3, 2024). Ed. Adams, M. Inflation outlook for 2024. Forbes Advisor. Available: https://www.forbes.com/advisor/investing/inflation-outlook-2024/#:~:text=2024%20Inflation%20 Projections&text=Private%20sector%20forecasters%20are%20also,around%2-+02.4%25%20by%20December-%202024.
- ^{xi} Bremen, J. (December 14, 2023). Will pay increases exceed inflation in 2024? Forbes. Available: https://www.forbes.com/sites/johnbremen/2023/12/14/will-pay-increases-exceed-inflation-in-2024/?sh=37b62afb2266
- Krob, K. and Kim, E. (August 30, 2023). 2024 U.S. State budgets resilient: States juggle spending pressure and slower revenue growth. Fitch Ratings. Available: https://penniur.upenn.edu/uploads/media/Fitch-2024-US-State-Budgets-Resilient-States-Juggle-Spending-Pressure-and-Slower-Revenue-Growth-10243384 1.pdf.
- Nietzel, M. T. (January 1, 2024). 5 Higher education trends to watch for in 2024. Forbes. Available. https://www.forbes.com/sites/michaeltnietzel/2024/01/01/five-higher-education-trends-to-watch-for-in-2024/?sh=6c0f4c5e4fcb

REFERENCES FOR TEXT BOX IN HBCU SECTION:

- --. (ND). Why choose an HBCU? HBCU First. Available: https://hbcufirst.com/resources/why-choose-anhbcu.
- ² Ibid.
- 3 UNCF. (ND). Fact sheet: Investing in better futures for students and for all of us. Available: https://cdn.uncf. org/wp-content/uploads/2022-UNCF-Fact-Sheet8. pdf
- Broady, K., Perry, A. M., Romer C. (August 4, 2021). "Underfunding HBCUs leads to an underrepresentation of Black faculty," *The Avenue*. Brookings. Available: https://www.brookings.edu/ blog/the-avenue/2021/08/04/underfunding-hbcusleads-to-an-

REFERENCE FOR LAND GRANT TEXT BOX:

National Education Association. "A Looming Crisis for HBCUs? An Analysis of Funding Sources for Land Grant Universities," NEA Research Land Grant University: Brief No. 2. Available: https://www.nea. org/resource-library/looming-crisis-hbcus.

2024 Salary Review

2022-23 Faculty Salary Report

The 2022-23 institutional faculty salary report provides salary and compensation information for the 1,582 public institutions in NEA's faculty salary universe. The data are organized by state, institutional type, and control. The data are provided by the U.S. Department of Education, National Center for Education Statistics, Integrated Postsecondary Education Data System's Provisional Salary Data for 2022-23. The detailed data reported are for faculty on 9/10-month contracts only. Changes in average faculty salaries are reported only for institutions responding to the NCES Salary Surveys in both 2021-22 and 2022-23. All dollar amounts are reported in thousands.

.

State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)	State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)
ALABAMA							BA+						
AA							Athens State University	96.5	83.2	68.6	67.1	80.0	3.4
Bevill State Community College				67.2	67.2	5.2	University of Montevallo	89.1	73.7	70.2	64.1	77.0	13.8
Bishop State Community College	•	•	•	64.9	64.9	0.3	DOCTORAL						
Central Alabama Community College	•	•	•	66.9	66.9	6.4	Alabama A & M University	102.3	88.6	76.8	68.1	77.7	-1,7
Chattahoochee Valley Community College	•	•	•	61.1	61.1	5.2	Alabama State University	99.4	86.4	73.8	53.0	80.7	4.8
Coastal Alabama Community College	•	•	•	68.6	68.6	3.5	Auburn University	146.2	105.8	92.2	63.1	102.4	5.4
Enterprise State Community College	•	· ·	· ·	84.1	84.1	3.7	Auburn University at Montgomery	96.4	78.1	75.6	55.5	77.3	7.1
Gadsden State Community College		· ·	•	64.2	64.2	4.4	Jacksonville State University	84.0	72.3	62.1	52.9	66.7	0.3
George C Wallace Community College-Dothan		· ·	•	62.7	62.7	7.9	The University of Alabama	159.5	103.3	82.9	60.6	98.8	2.4
George C Wallace State Community College-Ha		<u> </u>	·	63.2	63.2	-11.7	Troy University	87.4	78.8	73.3	57.9	70.6	-0.8
George C Wallace State Community College-Se				57.8	57.8	0.8	University of Alabama at Birmingham	145.5	97.9	84.8	70.0	105.7	3.8
H Councill Trenholm State Community College				63.1	63.1	5.0	University of Alabama in Huntsville	140.2	100.1	84.9	59.2	93.1	5.4
J F Ingram State Technical College							University of North Alabama	97.5	82.0	69.4	60.9	78.5	1.8
J. F. Drake State Community and Technical Col	lege .			57.7	57.7	5.3	University of South Alabama	98.4	76.1	67.5	51.2	73.9	3.7
Jefferson State Community College				67.4	67.4	6.0	University of West Alabama	82.8	68.2	62.6	46.9	66.1	5.1
John C Calhoun State Community College				65.3	65.3	3.0	- Chinesis, or resemble and	02.0		02.0	10.5		
Lawson State Community College				65.2	65.2	5.7	ALASKA						
Lurleen B Wallace Community College				63.0	63.0	4.9	ALASKA						
Marion Military Institute				62.9	62.9	5.5	AA						
Northeast Alabama Community College				62.9	62.9	-3.4	llisagvik College						
Northwest-Shoals Community College				61.5	61.5	3.0	University of Alaska Southeast	88.0	79.1	69.6	52.1	75.3	-1.4
Reid State Technical College				64.5	64.5	5.2	DOCTORAL						
Shelton State Community College				63.8	63.8	2.0	University of Alaska Anchorage	102.8	85.3	74.6	63.3	85.5	1.5
Snead State Community College				68.1	68.1	10.2	University of Alaska Arichorage University of Alaska Fairbanks	102.8	89.6	76.8	73.7	86.9	0.8
Couthorn Union State Community College				640	640	161	UNIVERSITY OF AIGSKA FAILDAIRS	105.0	09.0	/D.ŏ	13.1	80.9	U.ŏ

16.1

.

Southern Union State Community College

State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)	State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng (%)
ARIZONA							South Arkansas Community College	58.7	47.7	44.1	45.1	47.6	-2.8
AA							Southeast Arkansas College				47.4	47.4	1.1
Arizona Western College				69.5	69.5	1.4	Southern Arkansas University Tech				44.7	44.7	2.1
Central Arizona College	62.7	•	•	0.50	62.7	0.3	University of Arkansas Community College R	ich Mount	ain .		45.5	45.5	6.6
Chandler-Gilbert Community College		•	•	. 07.0			University of Arkansas Community College-B	latesville			43.3	43.3	-0.8
	•	•	•	87.6	87.6	4.0	University of Arkansas Community College-N	Morrilton (49.3	49.3	2.2
Cochise County Community College District	•	•	•	64.7	64.7	7.4	University of Arkansas Hope-Texarkana				42.3	42.3	-2.7
Coconino Community College				69.2	69.2	3.3	University of Arkansas at Monticello	60.5	52.8	52.1	45.7	50.9	2.0
Dine College	64.9	59.3	54.8	52.1	57.1	0.0	University of Arkansas-Fort Smith	87.4	66.4	66.7	53.8	65.4	3.4
Eastern Arizona College	90.3	67.9			74.9	3.9	University of Arkansas-Pulaski Technical Coll	ege .			45.6	45.6	-0.6
Estrella Mountain Community College				87.4	87.4	4.0							
GateWay Community College				86.7	86.7	5.0	BA+						
Glendale Community College				90.0	90.0	4.8	Henderson State University	65.1	65.6	56.4	53.9	62.8	4.0
Mesa Community College				90.0	90.0	4.3	University of Arkansas Grantham						
Mohave Community College				65.3	65.3	14.4							
Northland Pioneer College				63.9	63.9	0.7	DOCTORAL						
Paradise Valley Community College				90.9	90.9	6.7	Arkansas State University	91.6	77.1	63.2	45.0	68.1	1.3
Phoenix College				87.2	87.2	3.7	Southern Arkansas University Main Campus	85.7	66.5	64.6	51.9	64.9	3.3
Pima Community College				72.4	72.4	10.4	University of Arkansas	144.6	99.0	96.7	60.2	91.8	1.7
Rio Salado College				94.8	94.8	0.8	University of Arkansas at Little Rock	92.8	71.3	67.4	48.1	72.4	-0.6
Scottsdale Community College				91.5	91.5	2.9	University of Arkansas at Pine Bluff	66.8	64.2	54.5	47.5	53.6	0.5
South Mountain Community College	•	•	•	89.3	89.3	3.5	University of Arkansas for Medical Sciences						
Tohono O'odham Community College	•	•	•	57.2	57.2	3.5	University of Central Arkansas	82.4	68.1	68.6	52.0	65.4	0.7
Yavapai College				72.1	72.1	2.8							
DOCTORAL							CALIFORNIA						
Arizona State University Campus Immersion	161.1	114.6	93.8	66.9	107.1	1.7	AA						
Arizona State University Digital Immersion	153.7	108.4	88.9	66.7	94.1	4.3	Allan Hancock College				94.2	94.2	0.2
Northern Arizona University	110.9	79.0	70.5	56.9	82.8	3.5	American River College				101.7	101.7	3.0
University of Arizona	136.6	97.4	87.7	59.3	102.0	-1.4	Antelope Valley Community College District				93.5	93.5	1.7
							Bakersfield College				102.0	102.0	-6.1
ADIVANCAC							Barstow Community College	111.3	91.4	81.4		102.1	4.4
ARKANSAS							Berkeley City College				110.0	110.0	8.8
AA							Butte College				109.0	109.0	0.2
Arkansas Northeastern College	53.6	59.7	53.5	43.8	48.5	3.8	Cabrillo College				98.5	98.5	12.2
Arkansas State University Mid-South				41.8	41.8	-1.7	Canada College				117.9	117.9	1.2
Arkansas State University Three Rivers	54.4	45.7		43.5	44.3	-4.0	Cerritos College			•	134.4	134.4	16.9
Arkansas State University-Beebe	65.9	62.7	48.5	43.8	48.4	1.8	Cerro Coso Community College	•	•	•	106.1	106.1	-4.6
Arkansas State University-Mountain Home				48.4	48.4	-2.3	Chabot College	•	•	•	124.4	124.4	11.1
Arkansas State University-Newport	57.4	50.7	51.8	43.2	50.0	3.2	Chaffey College	•	•	•	114.1	114.1	7.9
Arkansas Tech University	81.1	67.4	61.9	47.0	62.6	1.9	Citrus College	•	•	•			
Black River Technical College	01.1	01.4	01.7	44.0	44.0	-2.8		•	•	•	116.3	116.3	31.2
Cossatot Community College of the Universit	ty of Arks	ncac .	•	44.0	49.1	3.4	City College of San Francisco	•	•	•	106.0	106.0	4.2
	y UI AIKdl		•				Clovis Community College	•	•	•	99.7	99.7	-1.2
East Arkansas Community College				49.7	49.7	0.2	Coastline Community College	•			122.4	122.4	6.6
National Park College	55.8	51.8	45.9		47.2	-6.8	College of Alameda				105.8	105.8	4.6
North Arkansas College	54.5	49.5	48.9	45.0	46.8	-2.5	College of Marin				125.9	125.9	1.4
NorthWest Arkansas Community College	63.2	58.3	52.9	63.0	62.1	5.3	College of San Mateo				113.6	113.6	0.1
Ozarka College				44.2	44.2	1.6	College of the Canyons				120.1	120.1	5.0
Philling Community College of the University	of Arkano	rac		46.9	46.9	3.6	Callago of the Docort	42.4.2	402.0	1071	001	11.0	

College of the Desert

99.1

124.3

103.8

107.1

5.3

116.0

Phillips Community College of the University of Arkansas .

State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)	State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)
College of the Redwoods				76.6	76.6	-3.8					140.9	140.9	1.1
College of the Sequoias				116.4	116.4	10.2	Mission College				128.5	128.5	4.7
College of the Siskiyous				86.2	86.2	-0.1	Modesto Junior College				106.8	106.8	3.7
Columbia College				105.0	105.0	1.2	Monterey Peninsula College				89.4	89.4	-8.8
Compton College				91.3	91.3	-2.5	Moorpark College				101.9	101.9	2.9
Contra Costa College				99.3	99.3	-0.2	Moreno Valley College				126.8	126.8	7.1
Copper Mountain Community College				96.6	96.6	15.4	Mt San Antonio College				117.3	117.3	2.2
Cosumnes River College				99.5	99.5	3.1	Mt San Jacinto Community College District				109.4	109.4	-1.8
Crafton Hills College				110.6	110.6	6.5	Napa Valley College				108.0	108.0	9.9
Cuesta College				114.6	114.6	7.5	Norco College				128.5	128.5	7.2
Cuyamaca College				70.8	70.8	-4.8	Ohlone College				120.5	120.5	-2.3
Cypress College				111.9	111.9	6.0	Orange Coast College				124.3	124.3	6.0
De Anza College				109.5	109.5	10.1	Oxnard College				99.1	99.1	0.5
Diablo Valley College				99.9	99.9	-0.0	Palo Verde College				97.5	97.5	6.3
East Los Angeles College				114.0	114.0	5.4	Palomar College				120.9	120.9	4.8
El Camino Community College District				121.7	121.7	22.1	Pasadena City College				98.2	98.2	-0.2
Evergreen Valley College				169.4	169.4	15.8	Peralta Community College System Office						
Feather River Community College District	146.9		90.0		129.8	32.7	Porterville College				103.3	103.3	0.2
Folsom Lake College				99.3	99.3	3.3	Reedley College				103.2	103.2	-1.0
Foothill College				115.0	115.0	13.1	Rio Hondo College				118.6	118.6	7.9
Fresno City College				103.8	103.8	-0.4	Riverside City College				131.3	131.3	7.8
Fullerton College				102.8	102.8	-2.5	Sacramento City College				100.8	100.8	3.8
Gavilan College				108.7	108.7	13.3	Saddleback College				123.7	123.7	4.9
Glendale Community College				106.2	106.2	1.8	San Bernardino Valley College				109.8	109.8	6.1
Golden West College				126.0	126.0	6.1	San Diego City College				97.1	97.1	2.3
Grossmont College				82.6	82.6	-0.3	San Diego Mesa College				97.7	97.7	5.2
Hacienda La Puente Adult Education				56.3	56.3	-18.6	San Diego Miramar College				95.4	95.4	2.7
Hartnell College				103.6	103.6	3.5	San Joaquin Delta College				100.8	100.8	-4.3
Imperial Valley College				110.4	110.4	12.6	San Jose City College				155.1	155.1	4.9
Irvine Valley College		<u> </u>		121.6	121.6	5.1	Santa Ana College				127.0	127.0	9.5
Lake Tahoe Community College	•	•	•	97.7	97.7	6.4	Santa Barbara City College		•	•	109.4	109.4	6.4
Laney College	•	· ·		105.9	105.9	6.2	Santa Monica College		•	•	118.5	118.5	-1.1
Las Positas College	•	•		122.5	122.5	9.3	Santa Rosa Junior College	•	•	•	113.6	113.6	4.2
Lassen Community College	•	•		91.8	91.8	8.1	Santiago Canyon College	•	•	•	148.2	148.2	15.6
Long Beach City College	•	•					Shasta College	•	•	•	103.5	103.5	15.6
Los Angeles City College	•	•	•	118.6	118.6	5.8	Sierra College	•	•	•	85.2	85.2	6.0
Los Angeles County College of Nursing and	Allied Healt	h					Skyline College				115.3	115.3	-1.3
Los Angeles Harbor College	- Inica ricare			114.5	114.5	3.0	Solano Community College	•	· ·		98.8	98.8	2.7
Los Angeles Mission College	•	<u> </u>	•	109.5	109.5	4.9	Southwestern College	113.9	•	84.9	30.0	106.5	4.8
Los Angeles Pierce College	•	· ·		112.1	112.1	7.5	Taft College	125.1	97.5		55.2	116.4	5.2
Los Angeles Southwest College	•	•	•	108.0	108.0	6.6	Ventura College	123.1	51.5	•	98.4	98.4	-0.2
Los Angeles Trade Technical College		•	•	116.8	116.8	6.0	Victor Valley College	•	•	•	97.6	97.6	-1.1
Los Angeles Valley College		•	•	114.4	114.4	5.7	West Hills College-Coalinga	•	•	•	118.8	118.8	18.9
Los Medanos College	•	•	•	99.8	99.8	0.7	West Hills College-Lemoore	•	•	•	116.7	116.7	10.4
Madera Community College	•	·	•	103.3	103.3	2.1	West Los Angeles College	•	•	•	113.7	113.7	7.3
	•	•	•					•	•	•			
Mendocino College	•	•	•	106.3	106.3	-0.1	West Valley College Woodland Community College	124.5	•	•	132.3	132.3	5.0
Merced College	•	•	•	88.5	88.5	-1.0	Woodland Community College	124.5	•	•	. 110 0	124.5	8.1
Merritt College				107.9	107.9	10.0	Yuba College		-		115.0	115.0	7.7

State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)	State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng (%)
BA							COLORADO						
Foothill-De Anza Community College District	t .						AA						
Los Angeles Community College District Offi	ce .			113.1	113.1		Aims Community College	74.8	62.8	60.1	59.5	68.4	7.7
Rancho Santiago Community College Distric	t Office						Arapahoe Community College	74.5				74.5	5.2
San Mateo County Community College Distr							Colorado Mountain College	98.8	86.9	84.4		96.4	3.4
Yosemite Community College District Office				114.9	114.9	1.4	Colorado Northwestern Community College				62.6	62.6	27.7
							Community College of Aurora				69.9	69.9	7.2
BA+							Community College of Denver	80.2	65.5	63.0		71.0	15.7
California Polytechnic State U							Front Range Community College	67.9				67.9	5.5
niversity-San Luis Obispo	123.4	107.1	95.8	79.6	103.1	8.4	Lamar Community College				49.0	49.0	23.5
California State Polytechnic University-Humbo		99.1	82.0	71.3	95.1	7.9	Morgan Community College				61.0	61.0	-1.0
California State University Maritime Acader	ny 129.3	105.2	90.5	78.6	104.0	12.1	Northeastern Junior College	62.7	52.3	46.7		53.5	12.0
California State University-Channel Islands	128.5	110.1	92.0	75.4	100.4	9.3	Otero College				53.0	53.0	2.7
California State University-Chico	116.3	98.2	83.0	71.3	94.0	9.9	Pikes Peak State College		•	•	64.1	64.1	5.5
California State University-Dominguez Hills	128.6	105.5	88.7	67.9	96.9	7.5	Pueblo Community College		•	<u> </u>	60.8	60.8	1.3
California State University-Monterey Bay	124.1	103.1	89.5	65.3	98.1	9.4	Red Rocks Community College	•	•	•	70.8	70.8	13.7
Sonoma State University	118.6	98.1	86.0	73.5	103.6	9.7	Trinidad State College	47.9	•	•	70.0	47.9	-0.3
Teachers College of San Joaquin DOCTORAL				114.7	114.7	5.1	BA United States Air Force Academy						
California State Polytechnic University-Pomo	na 123.7	107.4	91.4	72.9	103.2	8.6	<u></u>				<u> </u>		
California State University-Bakersfield	121.0	99.3	86.1	70.5	91.6	7.4	BA+						
California State University-East Bay	120.9	106.2	86.4	73.8	101.6	9.2	Colorado State University Global						
California State University-Fresno	117.5	100.3	84.6	68.9	92.7	7.7	Fort Lewis College	88.6	77.6	62.3	49.6	69.8	7.5
California State University-Fullerton	120.8	106.9	94.4	72.1	101.4	8.8	Metropolitan State University of Denver				41.4	41.4	-57.5
California State University-Long Beach	120.2	105.4	92.2	75.0	98.5	7.2	Western Colorado University	81.9	69.5	61.5	52.1	63.7	1.9
California State University-Los Angeles	121.5	106.3	96.0	67.3	97.7	9.1							
California State University-Northridge	117.0	102.3	94.2	70.8	99.5	9.3	DOCTORAL						
California State University-Sacramento	114.3	95.7	85.1	69.4	94.4	8.5	Adams State University	75.6	63.6	58.4	44.5	61.2	5.2
California State University-San Bernardino	120.5	99.2	85.7	67.7	93.7	5.3	Colorado Mesa University	85.5	73.6	69.3	52.4	65.2	1.4
California State University-San Marcos	123.4	106.8	92.9	69.6	98.4	8.6	Colorado School of Mines	157.9	114.6	99.2	92.1	118.6	4.2
California State University-Stanislaus	115.2	98.0	82.4	66.6	93.7	7.7	Colorado State University Pueblo	85.4	62.8	67.4	48.3	64.2	3.1
San Diego State University	134.3	110.6	98.7	73.6	105.6	8.0	Colorado State University-Fort Collins	138.6	104.2	87.6	64.6	105.0	6.3
San Francisco State University	127.5	108.1	97.2	69.7	106.7	9.9	University of Colorado Boulder	158.9	110.8	109.0	71.0	113.3	4.5
San Jose State University	127.4	109.9	95.6	75.8	102.2	8.9	University of Colorado Colorado Springs	119.8	93.2	78.2	52.0	78.0	1.0
University of California-Berkeley	232.9	157.4	132.7	108.5	179.3	3.1	University of Colorado Denver/Anschutz Me	edical Camp	ous .				
University of California-Davis	199.0	133.6	113.9	94.9	150.0	5.7	University of Northern Colorado	90.3	71.0	62.1	61.6	75.8	5.1
University of California-Irvine	204.8	139.5	113.9	110.5	159.6	5.0							
University of California-Los Angeles	254.0	161.9	124.7	99.2	193.1	4.3	CONNECTICUT						
University of California-Merced	173.9	130.7	109.6	80.9	118.9	7.6							
University of California-Riverside	192.7	128.6	111.2	94.7	140.8	6.1	AA						
University of California-San Diego	212.9	145.8	123.7	100.0	158.5	4.0	Asnuntuck Community College	97.8	80.1	73.8		90.8	10.8
University of California-Santa Barbara	222.4	135.7	119.4	110.0	168.9	6.2	Capital Community College	103.1	85.4	75.5	67.1	90.2	9.2
University of California-Santa Cruz	197.8	133.7	115.8	96.7	147.0	4.9	Gateway Community College	102.0	91.4	82.6	67.8	90.0	4.7
University of California-System Administrat			113.0	JU.I	177.0	7.3	Housatonic Community College	98.9	84.7	75.0	74.3	87.8	8.8
University of Massachusetts Global	110.5	96.9	89.2	•	96.7	2.6	Manchester Community College	101.0	81.4	72.3	67.9	89.7	5.8
יייייייייייייייייייייייייייייייייייייי	110.3	30.3	07.2	•	30.1	2.0	Middlesex Community College	103.7	88.9	68.2	63.0	94.7	4.5
							Naugatuck Valley Community College	103.1	88.9	72.7	64.0	95.3	7.2

Northwestern Connecticut Community College 99.7

83.4

74.3

63.4

79.8

-7.7

State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)
Norwalk Community College	105.8	83.2	75.2	64.8	94.9	4.8
Quinebaug Valley Community College	99.0	79.6	72.4	64.8	87.0	3.6
Three Rivers Community College	100.9	81.6	72.9	66.5	90.2	6.8
Tunxis Community College	97.5	79.1	75.8	72.1	84.3	2.6
ВА						
United States Coast Guard Academy	89.0	72.2	58.5	52.6	70.3	-44.9
BA+						
Eastern Connecticut State University	117.3	92.1	79.5	70.0	102.0	8.9
DOCTORAL						
Central Connecticut State University	122.6	98.2	78.0	69.3	103.7	6.0
Southern Connecticut State University	119.9	95.8	81.9	75.0	102.6	6.8
University of Connecticut	169.7	119.5	97.4	86.2	126.6	6.1
Western Connecticut State University	120.2	95.5	84.4		107.7	9.1

Δ
_

^^						
Delaware Technical Community Colle	ge-Terry .			77.6	77.6	3.6
ВА						
Delaware Technical Community Colle	ge-Central Office					
DOCTORAL						
Delaware State University	91.9	78.0	66.6	56.9	75.0	0.2
University of Delaware	165.6	115.9	103.5	86.0	125.9	2.4

DISTRICT OF COLUMBIA

DOCTORAL

	University of the District of Columbia	117.8	89.9	75.6	79.4	83.3	-4.3
--	--	-------	------	------	------	------	------

FLORIDA

AA

Broward College	73.4	62.6	53.5	55.9	60.6	-1.8
Chipola College	73.6	63.4	61.5	51.4	59.2	1.1
College of Central Florida	69.9	62.0	56.2	57.2	59.5	8.3
Daytona State College	71.1	61.1	54.9	49.4	64.1	1.9
Eastern Florida State College	68.3	59.9	52.0	48.6	57.0	2.7
Florida Gateway College				56.8	56.8	2.2
Florida SouthWestern State College				58.9	58.9	-0.7
Florida State College at Jacksonville				56.8	56.8	-0.4
Gulf Coast State College	68.2	60.3	50.7	47.5	58.5	4.0
Hillsborough Community College	73.1	65.6	58.1	51.0	60.6	-1.2
Indian River State College	104.6	94.2	81.6	66.1	85.3	-1.6
Lake-Sumter State College	62.4	57.1	52.3	50.1	52.3	7.0
Miami Dade College	91.6	78.4	68.1	59.6	76.8	3.8

State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)
North Florida College				54.8	54.8	8.2
Northwest Florida State College	66.7		55.2	50.9	56.4	2.4
Palm Beach State College	68.4	61.0	59.5	60.5	61.8	3.0
Pasco-Hernando State College	68.5	59.6	57.0	50.8	58.3	9.8
Pensacola State College	57.2	51.6	47.0	42.7	48.8	3.4
Polk State College				59.7	59.7	2.7
Saint Johns River State College	52.4			50.9	51.2	1.2
Santa Fe College				60.3	60.3	12.2
Seminole State College of Florida				66.4	66.4	1.3
South Florida State College				58.5	58.5	4.8
St Petersburg College				66.3	66.3	-1.3
State College of Florida-Manatee-Sarasota	69.0	62.1	50.6	51.6	58.4	-2.8
Tallahassee Community College	65.1	55.6	52.9	51.7	58.8	6.1
The College of the Florida Keys	72.5	72.3	66.8	65.9	68.9	3.8
Valencia College				72.5	72.5	2.9
ВА						
University of Florida-Online				31.0	31.0	-51.7
BA+						
Florida Polytechnic University	154.2	102.8	86.4	64.8	89.7	2.9
New College of Florida	94.0	81.1	66.6	63.8	80.9	5.2
DOCTORAL						
Florida Agricultural and Mechanical University	110.4	80.1	73.2	53.1	79.4	-6.4
Florida Atlantic University	120.6	96.1	83.9	66.9	93.5	4.5
Florida Gulf Coast University	110.8	89.9	75.8	59.0	81.6	4.4
Florida International University	146.1	104.0	97.4	77.4	105.8	3.2
Florida State University	147.3	110.8	94.2	86.6	116.6	5.6
The University of West Florida	109.7	86.1	76.3	59.5	83.8	1.4
University of Central Florida	149.7	104.2	86.8	70.2	100.0	2.3
University of Florida	165.0	115.4	100.2	70.2	119.7	1.1
University of North Florida	106.2	87.1	74.9	55.9	79.8	3.8

GEORGIA

University of South Florida

AA

			54.2	54.2	14.8
			63.2	63.2	13.0
70.8	78.6	74.0	57.7	65.5	31.2
		•			
		•	67.0	67.0	
			49.5	49.5	-1.8
			44.7	44.7	12.3
				-	
69.6	57.4	54.1	52.3	61.5	18.2
67.7	59.9	52.4	55.4	60.5	18.9
	. 70.8	70.8 78.6			

2.4

Harward College Coll	State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)	State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)
Accordate Network College			,	,	,				(,,	(,,	(.,	(,,	(.,	()
According Federate Follogy 71,9 61,0 52,5 53,4 61,0 51,0		48.4	48.4	48.7		48.5	-2.7	HAWAII						
Seegy Seed Development beliament					60.7	60.7	9.1	ΔΔ						
Serges African Forestry Former's region 73									101 0	89.8	76.5	66.7	79.6	Δ1
Section for the composition of	Georgia State University-Perimeter College	72.9	60.2	55.8	49.1	57.8	7.7							
Marke Herinary Gallege		75.9	64.5	62.5	53.4	68.1	15.9							
Part					50.1	50.1	2.3							
Compact Administration Clorings 1.5							<u> </u>							
Microbard Community College N24 815 728 614 855 5.8 5.8	North Georgia Technical College				46.8	46.8	12.0							
March Control College Co	Oconee Fall Line Technical College				•									
South Georgia State College	Ogeechee Technical College				•			Timumana community concept	102.1	05.5	75.0	07.1	05.0	5.0
South-secretar Inchinal Colleges					51.3	51.3	10.8	ВА						
Southern Inchinical Colleges		65.9	64.3	59.8	50.6	61.0	17.8	University of Hawaii-West Oahu	113.2	91.4	84.9	72.1	94.3	4.0
Southern Deformal College	South Georgia Technical College													
Miresty of Hamiliat Manua 1806 124 988 181 181 184	Southeastern Technical College													
Mary State University Mary	Southern Crescent Technical College													
Pack	Southern Regional Technical College				54.6	54.6	14.4	University of Hawaii at Manoa	150.6	112.4	98.8	76.1	120.0	4.4
Macham Baddwin Agricultural College 73 66 62 52 56 64 10 66 66 61 71 8 13 70 66 66 61 71 8 13 70 66 66 61 71 8 13 70 66 66 61 71 8 13 70 66 66 61 71 8 70 66 66 70 70 70 70 70	West Georgia Technical College				48.9	48.9	13.4							
Abraham Baldwin Agricultural Gollege	Wiregrass Georgia Technical College				40.1	40.1	8.4	IDAHO						
College of counters (College of Southern Idaho 699 993 556 493 590 33 33 34 34 35 35	ВА							AA						
Dalton State College 78,9 67,7 62,4 61,9 69,1 14,6	Abraham Baldwin Agricultural College	73.3	66.9	62.1	52.6	64.8	10.6	College of Eastern Idaho				63.9	63.9	7.5
Security	College of Coastal Georgia	86.8	78.7	66.5	61.1	71.8	13.7	College of Southern Idaho	69.9	59.3	55.6	49.3	59.0	3.3
BA+	Dalton State College	78.9	67.7	62.4	61.9	69.1	14.6	College of Western Idaho	64.7	57.8	58.5	52.7	56.1	3.3
Part	Georgia Gwinnett College	90.8	78.3	74.8	56.2	76.6	7.0	North Idaho College	69.0	66.2	58.9		64.6	2.5
Clayton State University 797 703 637 539 669 130	BA+							BA+						
Clayton State University 857 740 711 593 734 102 105 1	Albany State University	82.6	74.4	69.4	60.2	71.6	22.0	Lewis-Clark State College	78.6	64.9	55.7	50.3	64.6	5.5
For Valley State University 797 703 637 539 689 130 Georgia Southwestern State University 765 735 706 99.0 697 9.8 Savannah State University 876 719 661 53.8 693 87 DOCTORAL Augusta University 98.6 802 75.8 57.0 76.7 7.7 Golumbus State University 877 76.4 65.8 55.8 73.9 7.4 Georgia College & State University 915 76.3 75.7 58.4 76.3 6.3 Georgia Institute of Technology-Main Campus 174.9 1281 118.8 85.8 139.8 9.1 Georgia Southem University 96.3 84.5 80.2 59.4 80.5 97.4 Georgia Southem University 99.5 85.2 78.6 62.6 80.0 85. Middle Georgia State University 99.5 85.2 78.6 62.6 80.0 80.0 80.0 80.0 80.0 80.0 80.0 80		85.7	74.0	71.1	59.3	73.4	10.2							
Seergia Gouthwestern State University 765 735 710 661 53.8 693 8.7	Fort Valley State University	79.7	70.3	63.7	53.9	68.9	13.0							
DOCTORAL		76.5	73.5	70.6	59.0	69.7	9.8							
DOCTORAL Augusta University 98.6 80.2 75.8 57.0 76.7 77. Georgia College & State University 91.5 76.3 75.7 58.4 76.3 63. Georgia Institute of Technology-Main Campus 174.9 1281 118.8 85.8 139.8 91. Georgia Suthern University 96.3 84.5 80.2 59.4 80.5 97. Georgia State University 99.5 85.2 78.6 62.6 80.0 85. Middle Georgia State University 88.3 76.7 67.1 57.1 72.1 19.8. University of Georgia State University 88.8 76.5 68.2 53.5 74.5 97. Valdosta State University 88.8 76.5 68.2 53.5 74.5 97. Valdosta State University 88.8 76.5 68.2 53.5 74.5 97. Valdosta State University 88.8 76.5 68.2 53.5 74.5 97. Valdosta State University 88.8 76.5 68.2 53.5 74.5 97. Valdosta State University 88.8 76.5 68.2 53.5 74.5 97. Valdosta State University 88.8 76.5 68.2 53.5 74.5 97. Valdosta State University 88.8 76.5 68.2 53.5 74.5 97. Valdosta State University 88.8 76.5 68.2 53.5 74.5 97. Valdosta State University 88.8 76.5 68.2 53.5 74.5 97. Valdosta State University 88.8 76.5 68.2 53.5 74.5 97. Valdosta State University 88.8 76.5 68.2 53.5 74.5 97. Valdosta State University 88.8 76.5 68.2 53.5 74.5 97. Valdosta State University 88.8 76.5 68.2 53.5 74.5 97. Valdosta State University 88.8 76.5 68.2 53.5 74.5 97. Valdosta State University 88.8 76.5 68.2 53.5 74.5 97. Valdosta State University 88.8 76.5 68.2 53.5 74.5 97. Valdosta State University 88.8 76.5 68.2 53.5 74.5 97. Valdosta State University 88.8 76.5 68.2 53.5 74.5 97. Valdosta State University 98.8 76.5 68.2 53.5 74.5 97. Valdosta State University 98.8 76.5 68.2 53.5 74.5 97. Valdosta State University 98.8 76.5 68.2 53.5 74.5 97. Valdosta State University 98.8 76.5 68.2 53.5 74.5 97. Valdosta State University 98.8 76.5 68.2 53.5 74.5 97. Valdosta State University 98.8 76.5 68.2 53.5 74.5 97. Valdosta State University 98.8 76.5 68.2 53.5 74.5 97. Valdosta State University 98.8 76.5 68.2 53.5 74.5 97. Valdosta State University 98.8 76.5 68.2 53.5 74.5 97. Valdosta State University 98.8 76.5 68.2 53.5 74.5 97. Valdosta State University 99.8 9	Savannah State University	87.6	71.9	66.1	53.8	69.3	8.7							
Augusta University 98.6 80.2 75.8 57.0 76.7 77.1 Columbus State University 87.7 76.4 65.8 55.8 73.9 7.4 Georgia College & State University 91.5 76.3 75.7 58.4 76.3 6.3 Georgia Institute of Technology-Main Campus 174.9 128.1 118.8 85.8 139.8 9.1 Georgia Southern University 96.3 84.5 80.2 59.4 80.5 9.7 Georgia State University 148.9 99.8 96.7 63.3 101.1 4.7 Kennesaw State University 99.5 85.2 78.6 62.6 80.0 8.5 Middle Georgia State University 88.3 76.7 67.1 57.1 72.1 19.8 University of Georgia 148.4 108.4 108.0 80.0 113.3 3.7 University of North Georgia 88.1 77.1 71.5 54.9 70.5 13.2 University of West Georgia 93.0 74.2 67.0 57.0 74.3 12.1 Valdosta State University 88.8 76.5 68.2 53.5 74.5 9.7 Columbus State University 16.8 80.0 80.0 113.3 3.7 University of West Georgia 93.0 74.2 67.0 57.0 74.3 12.1 Valdosta State University 88.8 76.5 68.2 53.5 74.5 9.7								University of Idaho	114.2	92.3	11.2	58.4	91.9	3.9
Columbus State University 817 764 65.8 55.8 73.9 7.4														
Georgia College & State University 91.5 76.3 75.7 58.4 76.3 6.3 Georgia Institute of Technology-Main Campus 174.9 128.1 118.8 85.8 139.8 9.1 Georgia Southern University 96.3 84.5 80.2 59.4 80.5 9.7 Georgia State University 99.5 85.2 78.6 62.6 80.0 8.5 Middle Georgia State University 99.5 85.2 78.6 62.6 80.0 8.5 University of Georgia 148.4 108.4 105.0 80.0 113.3 3.7 University of North Georgia 88.1 77.1 71.5 54.9 70.5 13.2 University of West Georgia 93.0 74.2 67.0 57.0 74.3 12.1 Valdosta State University 88.8 76.5 68.2 53.5 74.5 9.7 Valdosta State University 88.8 76.5 68.2 53.5 74.5 9.7 Georgia College & State University 99.5 85.2 52.9 65.0 2.0 Garl Sandburg College 75.9 62.3 55.5 52.9 65.0 2.0 Garl Sandburg College 75.9 62.3 55.5 52.9 65.0 2.0 Garl Sandburg College 75.9 62.3 55.5 52.9 65.0 2.0 Garl Sandburg College 75.9 62.3 55.5 52.9 65.0 2.0 Garl Sandburg College 75.9 62.3 55.5 52.9 65.0 2.0 Garl Sandburg College 75.9 62.3 55.5 52.9 65.0 2.0 Garl Sandburg College 75.9 62.3 55.5 52.9 65.0 2.0 Garl Sandburg College 75.9 62.3 55.5 52.9 65.0 2.0 Garl Sandburg College 75.9 62.3 55.5 52.9 65.0 2.0 Garl Sandburg College 75.9 62.3 55.5 52.9 65.0 2.0 Garl Sandburg College 75.9 62.3 55.5 52.9 65.0 2.0 Garl Sandburg College 75.9 62.3 55.5 52.9 65.0 2.0 Garl Sandburg College 75.9 62.3 55.5 52.9 65.0 2.0 Garl Sandburg College 75.9 62.3 55.5 52.9 65.0 2.0 Garl Sandburg College 75.9 62.3 55.5 52.9 65.0 2.0 Garl Sandburg College 75.9 62.3 55.5 52.9 65.0 2.0 Garl Sandburg College 75.9 62.3 55.5 52.9 65.0 Garl Sandburg College 75.9 62.3								ILLINOIS						
Georgia Institute of Technology-Main Campus 174.9 128.1 118.8 85.8 139.8 9.1 Georgia Southern University 96.3 84.5 80.2 59.4 80.5 9.7 Georgia State University 148.9 99.8 96.7 63.3 101.1 4.7 Kennesaw State University 99.5 85.2 78.6 62.6 80.0 8.5 Middle Georgia State University 88.3 76.7 67.1 57.1 72.1 19.8 University of Georgia 148.4 108.4 108.0 80.0 113.3 3.7 University of West Georgia 93.0 74.2 67.0 57.0 74.3 12.1 Valdosta State University 88.8 76.5 68.2 53.5 74.5 9.7 Valdosta State University 88.8 76.5 68.2 53.5 74.5 9.7 Georgia State University 148.9 99.8 96.7 63.3 101.1 4.7 Gity Colleges of Chicago-Harry S Truman College 110.2 101.9 89.9 75.9 94.3 0.4 Gity Colleges of Chicago-Harry S Truman College 110.2 105.6 98.0 75.7 89.3 -3.1 Gity Colleges of Chicago-Malcolm X College 111.3 95.7 84.8 77.3 86.2 -2.4 Gity Colleges of Chicago-Malcolm X College 110.3 101.4 94.6 84.7 97.6 2.4 Gity Colleges of Chicago-Milbur Wright College 119.3 101.4 94.6 84.7 97.6 2.4 Gity Colleges of Chicago-Wilbur Wright College 110.8 100.6 91.1 81.3 98.2 -1.5 College of DuPage 136.1 105.4 82.4 68.1 112.0 0.4 Gollege of Lake County 103.8 103.8 -1.4								AA						
Georgia Southern University 96.3 84.5 80.2 59.4 80.5 9.7 Georgia State University 148.9 99.8 96.7 63.3 101.1 4.7 Kennesaw State University 99.5 85.2 78.6 62.6 80.0 8.5 Middle Georgia State University 88.3 76.7 67.1 57.1 72.1 19.8 University of Georgia 148.4 108.4 105.0 80.0 113.3 3.7 University of West Georgia 88.1 77.1 71.5 54.9 70.5 13.2 University of West Georgia 93.0 74.2 67.0 57.0 74.3 12.1 Valdosta State University 88.8 76.5 68.2 53.5 74.5 9.7 Gollege of Licago-Renedy Winght College 16.8 100.6 91.1 81.3 98.2 -1.5 Gollege of DuPage 16.4 College of Lago-Wilbur Wright College 16.8 100.6 91.1 81.3 98.2 -1.5 Gollege of DuPage 16.4 College of Lago-Wilbur Wright College 16.8 100.6 91.1 81.3 98.2 -1.5 Gollege of DuPage 16.4 College of Lago-Wilbur Wright College 16.8 100.6 91.1 81.3 98.2 -1.5 Gollege of Lago-Wilbur Wright College 16.8 100.6 91.1 81.3 98.2 -1.5 Gollege of Lago-Wilbur Wright College 16.8 100.6 91.1 81.3 98.2 -1.5 Gollege of Lago-Wilbur Wright College 16.8 100.6 91.1 81.3 98.2 -1.5 Gollege of Lago-Wilbur Wright College 16.8 100.6 91.1 81.3 98.2 -1.5 Gollege of Lago-Wilbur Wright College 16.8 100.6 91.1 81.3 98.2 -1.5 Gollege of Lago-Wilbur Wright College 16.8 100.6 91.1 81.3 98.2 -1.5 Gollege of Lago-Wilbur Wright College 16.8 100.6 91.1 81.3 98.2 -1.5 Gollege of Lago-Wilbur Wright College 16.8 100.6 91.1 81.3 98.2 -1.5 Gollege of Lago-Wilbur Wright College 16.8 100.6 91.1 81.3 98.2 -1.5 Gollege of Lago-Wilbur Wright College 16.8 100.6 91.1 81.3 98.2 -1.5 Gollege of Lago-Wilbur Wright College 16.8 100.6 91.1 81.3 98.2 -1.5 Gollege of Lago-Wilbur Wright College 16.8 100.6 91.1 81.3 98.2 -1.5 Gollege of Lago-Wilbur Wright College 16.8 100.6 91.1 81.3 98.2 -1.5 Gollege of Lago-Wilbur Wright College 16.8 100.6 91.1 81.3 98.2 -1.5 Gollege of Lago-Wilbur Wright College 16.8 100.6 91.1 81.3 98.2 -1.5 Gollege of Lago-Wilbur Wright College 16.8 100.6 91.1 81.3 98.2 -1.5 Gollege of Lago-Wilbur Wright College 16.8 100.6 91.1 81.3 98.2 -1.5 Gollege of Lago-Wilbur Wright College 16.8 100.6 91.1 81.3 98.2 -1.5 Gol								Black Hawk College	75.9	62.3	55.5	52.9	65.0	2.0
Georgia State University 148.9 99.8 96.7 63.3 101.1 4.7 Kennesaw State University 99.5 85.2 78.6 62.6 80.0 8.5 Middle Georgia State University 88.3 76.7 67.1 57.1 72.1 19.8 University of Georgia 148.4 108.4 108.4 108.0 80.0 113.3 3.7 University of North Georgia 88.1 77.1 71.5 54.9 70.5 13.2 University of West Georgia 93.0 74.2 67.0 57.0 74.3 12.1 Valdosta State University 88.8 76.5 68.2 53.5 74.5 9.7 61.1 57.1 72.1 19.8 61.1 62.6 80.0 8.5 62.6 80.0 8.5 62.6 80.0 8.5 63.3 101.1 4.7 10.1 10.8 61.1								Carl Sandburg College				58.3	58.3	-4.8
Kennesaw State University 99.5 85.2 78.6 62.6 80.0 8.5 Middle Georgia State University 88.3 76.7 67.1 57.1 72.1 19.8 University of Georgia 148.4 108.4 108.4 105.0 80.0 113.3 3.7 University of North Georgia 88.1 77.1 71.5 54.9 70.5 13.2 University of West Georgia 93.0 74.2 67.0 57.0 74.3 12.1 Valdosta State University 88.8 76.5 68.2 53.5 74.5 9.7 College of DuPage 136.1 105.4 82.4 68.1 112.0 0.4 Gollege of Lake County 187. 893 -3.1 City Colleges of Chicago-Harry S Truman tonlege 126.2 105.6 98.0 15.7 84.8 77.3 86.2 -2.4 City Colleges of Chicago-Malcolm X College 110.3 95.7 84.8 77.3 86.2 -2.4 City Colleges of Chicago-Malcolm X College 110.3 101.4 94.6 84.7 97.6 2.4 City Colleges of Chicago-Richard J Daley College 110.5 105.6 98.0 15.7 89.3 -3.1 City Colleges of Chicago-Malcolm X College 110.5 105.6 98.0 15.7 89.3 -3.1 City Colleges of Chicago-Malcolm X College 110.5 105.6 98.0 15.7 89.3 -3.1 City Colleges of Chicago-Malcolm X College 110.5 105.6 98.0 15.7 89.3 -3.1 City Colleges of Chicago-Malcolm X College 110.5 105.6 98.0 15.7 89.3 -3.1 City Colleges of Chicago-Malcolm X College 110.5 105.6 98.0 15.7 88.8 110.5 89.3 17.7 89.3 -3.1 City Colleges of Chicago-Malcolm X College 110.5 105.6 98.0 15.7 89.3 -3.1 City Colleges of Chicago-Malcolm X College 110.5 105.6 98.0 15.7 89.3 100.6 84.0 97.6 24 City Colleges of Chicago-Richard J Daley College 110.5 105.6 98.0 15.7 89.3 110.5 84.8 77.3 86.2 -2.4 City Colleges of Chicago-Malcolm X College 110.5 105.6 98.0 15.7 98.0 110.5 84.8 77.3 86.2 -2.4 City Colleges of Chicago-Malcolm X College 110.5 105.6 98.0 17.7 98.0 City Colleges of Chicago-Malcolm X College 110.5 105.6 98.0 17.7 98.0 City Colleges of Chicago-Malcolm X College 110.5 105.6 98.0 17.7 98.0 City Colleges of Chicago-Malcolm X College 110.5 105.6 98.0 17.7 98.0 City Colleges of Chicago-Malcolm X College 110.5 105.6 98.0 17.7 98.0 110.5 105.6 98.0 17.7 98.0 110.5 105.6 98.0 17.7 98.0 110.5 105.6 98.0 17.7 98.0 110.5 105.6 98.0 17.7 98.0 110.5 105.6 98.0								City Colleges of Chicago-Harold Washington Co	llege 111.2	101.9	89.9	75.9	94.3	0.4
Middle Georgia State University 88.3 76.7 67.1 57.1 72.1 19.8 University of Georgia 148.4 108.4 105.0 80.0 113.3 3.7 University of North Georgia 88.1 77.1 71.5 54.9 70.5 13.2 University of West Georgia 93.0 74.2 67.0 57.0 74.3 12.1 Valdosta State University 88.8 76.5 68.2 53.5 74.5 9.7 University of West Georgia 16.9 100.3 88.7 82.1 88.1 -1.7 University of West Georgia 93.0 74.2 67.0 57.0 74.3 12.1 Valdosta State University 88.8 76.5 68.2 53.5 74.5 9.7 Ollege of DuPage 136.1 105.4 82.4 68.1 112.0 0.4 College of Lake County								City Colleges of Chicago-Harry S Truman Col	lege 126.2	105.6	98.0	75.7	89.3	-3.1
University of Georgia 148.4 108.4 105.0 80.0 113.3 3.7 University of North Georgia 88.1 77.1 71.5 54.9 70.5 13.2 University of West Georgia 93.0 74.2 67.0 57.0 74.3 12.1 Valdosta State University 88.8 76.5 68.2 53.5 74.5 9.7 College of DuPage 16.9 100.3 88.7 82.1 88.1 -1.7 10.1 94.6 84.7 97.6 2.4 City Colleges of Chicago-Malcolm X college 119.3 101.4 94.6 84.7 97.6 2.4 City Colleges of Chicago-Richard J Daley College 130.4 104.0 87.4 82.1 92.7 0.1 City Colleges of Chicago-Wilbur Wright College 130.6 91.1 81.3 98.2 -1.5 College of DuPage 136.1 105.4 82.4 68.1 112.0 0.4 College of Lake County 137.1 103.8 103.8 -1.4								City Colleges of Chicago-Kennedy-King Coll	ege 111.3	95.7	84.8	77.3	86.2	-2.4
University of North Georgia 88.1 77.1 71.5 54.9 70.5 13.2 University of West Georgia 93.0 74.2 67.0 57.0 74.3 12.1 Valdosta State University 88.8 76.5 68.2 53.5 74.5 9.7 College of DuPage 136.1 105.4 82.4 68.1 112.0 0.4 College of Lake County 103.8 103.8 -14								City Colleges of Chicago-Malcolm X College	116.9	100.3	88.7	82.1	88.1	-1.7
University of West Georgia 93.0 74.2 67.0 57.0 74.3 12.1 Valdosta State University 88.8 76.5 68.2 53.5 74.5 9.7 College of DuPage 136.1 105.4 82.4 68.1 112.0 0.4 College of Lake County City Colleges of Chicago-Richard J Daley College 130.4 104.0 87.4 82.1 92.7 0.1 City Colleges of Chicago-Richard J Daley College 130.4 104.0 87.4 82.1 92.7 0.1 City Colleges of Chicago-Richard J Daley College 130.4 104.0 87.4 82.1 92.7 0.1 City Colleges of Chicago-Richard J Daley College 130.4 104.0 87.4 82.1 92.7 0.1 City Colleges of Chicago-Richard J Daley College 130.4 104.0 87.4 82.1 92.7 0.1 City Colleges of Chicago-Richard J Daley College 130.4 104.0 87.4 82.1 92.7 0.1 City Colleges of Chicago-Richard J Daley College 130.4 104.0 87.4 82.1 92.7 0.1 City Colleges of Chicago-Richard J Daley College 130.4 104.0 87.4 82.1 92.7 0.1 City Colleges of Chicago-Richard J Daley College 130.4 104.0 87.4 82.1 92.7 0.1 City Colleges of Chicago-Richard J Daley College 130.4 104.0 87.4 82.1 92.7 0.1 City Colleges of Chicago-Richard J Daley College 130.4 104.0 87.4 82.1 92.7 0.1 City Colleges of Chicago-Richard J Daley College 130.4 104.0 87.4 82.1 92.7 0.1 City Colleges of Chicago-Richard J Daley College 130.4 104.0 87.4 82.1 92.7 0.1 City Colleges of Chicago-Richard J Daley College 130.4 104.0 87.4 82.1 92.7 0.1 City Colleges of Chicago-Richard J Daley College 130.4 104.0 87.4 82.1 92.7 0.1 City Colleges of Chicago-Richard J Daley College 130.4 104.0 87.4 82.1 92.7 0.1 City Colleges of Chicago-Richard J Daley College 130.4 104.0 87.4 82.1 92.7 0.1 City Colleges of Chicago-Richard J Daley College 130.4 104.0 87.4 82.1 92.7 0.1 City Colleges of Chicago-Richard J Daley College 130.4 104.0 87.4 82.1 92.7 0.1 City Colleges of Chicago-Richard J Daley College 130.4 104.0 87.4 82.1 92.7 0.1 City Colleges of Chicago-Richard L Daley College 130.4 104.0 87.4 82.1 92.7 0.1 City Colleges of Chicago-Richard L Daley Colleges 130.4 1								City Colleges of Chicago-Olive-Harvey Colle	ge 119.3	101.4	94.6	84.7	97.6	2.4
Valdosta State University 88.8 76.5 68.2 53.5 74.5 9.7 College of DuPage 136.1 105.4 82.4 68.1 112.0 0.4 College of Lake County 103.8 103.8 -1.4								City Colleges of Chicago-Richard J Daley Col	lege 130.4	104.0	87.4	82.1	92.7	0.1
College of Lake County 103.8 103.8 -1.4								City Colleges of Chicago-Wilbur Wright Coll	ge 116.8	100.6	91.1	81.3	98.2	-1.5
College of Lake County 103.8 103.8 -1.4	Valdosta State University	88.8	76.5	68.2	53.5	74.5	9.7	College of DuPage	136.1	105.4	82.4	68.1	112.0	0.4
Danville Area Community College 66.6 63.0 64.2 3.2												103.8	103.8	-1.4
								Danville Area Community College	66.6			63.0	64.2	3.2

Elgin Community College

124.0

101.4

85.8

64.4

98.8

-0.9

State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)	State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)
Frontier Community College	52.1			75.3	59.8	1.2	University of Illinois Urbana-Champaign	164.7	113.8	102.9	71.5	124.8	3.7
Heartland Community College	81.1	65.0	61.0	58.4	72.7	8.2	Western Illinois University	101.4	81.2	65.4	54.3	81.8	2.0
Highland Community College				92.6	92.6	6.5							
Illinois Central College	83.5	67.3	62.9	58.8	76.1	3.5	INDIANA						
Illinois Valley Community College				75.4	75.4	2.7	INDIANA						
John A Logan College	83.6	74.8	70.1	61.7	73.5	4.5	AA						
John Wood Community College	79.7	77.8	57.4	61.9	62.1	3.5	lvy Tech Community College	65.6	58.0	54.4	50.6	55.1	4.1
Joliet Junior College	117.7	88.7	74.8	78.6	107.1		Vincennes University	65.0	56.9	51.4	52.6	54.8	0.2
Kankakee Community College	72.6		59.3		70.7	1.1	BA+						
Kaskaskia College	96.9	85.5	73.2		83.4	3.1		90.0	00.4	74.0	F2.0	72.2	r.)
Kishwaukee College				67.5	67.5	2.7	Indiana University-East	86.6	80.4	74.6	52.9	73.2	5.3
Lake Land College				62.9	62.9	4.3	Indiana University-Kokomo	85.8	74.3	64.8	54.1	66.8	3.8
Lewis and Clark Community College	96.5	77.4	64.8	54.4	82.5	4.5	Indiana University-Northwest	89.9	74.1	67.9	51.4	71.8	1.9
Lincoln Land Community College	98.9	82.5	75.6	63.2	88.3	0.5	Indiana University-South Bend	77.5	70.2	64.0	51.0	68.4	3.7
Lincoln Trail College	54.5			72.9	62.6	6.4	Indiana University-Southeast	84.4	75.3	71.4	57.7	74.2	2.3
McHenry County College				101.6	101.6	1.9	Purdue University Fort Wayne	87.3	76.8	72.8	44.1	68.8	23.6
Moraine Valley Community College	94.0	81.9	73.2	65.9	83.0	2.9	DOCTORAL						
Morton College				78.0	78.0	2.7	Ball State University	94.5	78.3	75.6	55.7	70.3	1.3
Oakton Community College	103.1	80.2	71.9	66.1	89.7	0.7	Indiana State University	98.8	78.2	68.3	52.2	75.7	0.8
Olney Central College	60.7	61.8	63.6	70.4	64.2	6.3	Indiana University-Bloomington	145.5	112.1	106.9	68.2	112.9	3.3
Parkland College	94.2	79.6	78.1	50.9	80.4	0.1	Indiana University-Purdue University-Indiana	polis 121.3	90.9	83.4	61.0	89.2	4.7
Prairie State College	92.1	73.8	69.1		82.5	3.0	Purdue University Global						
Rend Lake College	77.2	69.3		59.6	75.7	5.9	Purdue University Northwest	104.1	83.0	79.1	45.8	79.0	-1.8
Richland Community College	69.8	71.1	63.7	58.9	66.1	1.7	Purdue University-Main Campus	160.3	116.5	103.8	61.8	122.8	4.4
Rock Valley College	77.4	66.3	62.2	58.6	69.1	-2.0	University of Southern Indiana	92.7	74.6	69.1	55.1	71.7	3.0
Sauk Valley Community College	69.8	67.9	57.5	68.8	64.7	4.4							
Shawnee Community College				68.6	68.6	-2.5	IOWA						
South Suburban College				72.5	72.5	1.2	IOWA						
Southeastern Illinois College				61.5	61.5	0.9							
Southwestern Illinois College	83.9	64.5	53.7	53.0	68.9	-0.6	AA						
Spoon River College				60.9	60.9	-0.3	Des Moines Area Community College	76.1	67.5		62.5	72.1	0.8
Triton College				73.8	73.8	1.9	Eastern Iowa Community College District				57.3	57.3	3.9
Wabash Valley College	56.6			73.7	65.2	8.4	Ellsworth Community College	73.0	67.1	57.4	48.4	66.5	2.3
Waubonsee Community College	110.2	89.5	82.0	77.7	92.0	-1.3	Hawkeye Community College				61.8	61.8	1.7
William Rainey Harper College	120.1	99.7	76.3	60.2	98.8	2.6	Indian Hills Community College	69.8	55.3		50.2	58.6	0.4
7 1 0							lowa Central Community College	78.1	74.9	77.3	72.9	74.1	4.6
BA+							lowa Lakes Community College	65.6	55.0	53.0	49.7	59.7	2.5
Eastern Illinois University	94.7	83.2	71.7	55.4	76.1	-0.6	lowa Western Community College	67.0	60.4	56.8	54.4	57.1	1.9
Northeastern Illinois University	98.9	84.6	78.4	53.3	81.0	2.2	Kirkwood Community College	81.8	71.4	64.3	61.1	71.3	2.2
DOCTODAL							Marshalltown Community College	76.7	65.8	57.7	53.3	68.9	-1.8
DOCTORAL Chicago Chata University	00 C	01.0	70.0	F2.0	70.7		North Iowa Area Community College				65.9	65.9	2.4
Chicago State University	89.6	81.6	70.8	53.9	78.2	2.3	Northeast Iowa Community College				58.2	58.2	4.5
Governors State University	105.1	90.4	76.0	86.8	86.5	-0.2	Northwest Iowa Community College				59.3	59.3	11.9
Illinois State University	102.0	90.4	80.1	50.0	81.3	4.3	Southeastern Community College	-			71.3	71.3	-1.9
Northern Illinois University	108.2	92.9	89.2	51.3	86.7	1.3	Southwestern Community College				51.8	51.8	0.6
Southern Illinois University-Carbondale	97.6	72.4	66.7	42.6	72.3	2.6	Western Iowa Tech Community College			•	61.3	61.3	2.0
Southern Illinois University-Edwardsville	94.4	82.0	73.1	51.7	74.3	1.2	DOCTORAL						
University of Illinois Chicago	166.4	124.8	103.8	65.2	120.0	-0.3	lowa State University	139.4	100.3	90.2	61.4	111.8	4.3
University of Illinois Springfield	97.4	82.2	78.4	53.9	79.8	4.9	IOWA JEACE OHIVEISILY	133.4	100.3	30.2	01.4	111.0	4.3

Content place 153	State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)	State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)
Received frommany follogy	University of Iowa	155.3	96.7	92.0	60.2	110.0	5.8	Gateway Community and Technical College	63.2	54.3	51.6	49.1	53.0	5.1
Control Community Color Comm	University of Northern Iowa	89.9	76.9	70.5	61.5	76.8	1.2	Hazard Community and Technical College	66.2	54.3	50.2	46.3	56.9	5.6
March County Community Gallege								Henderson Community College	64.1	53.7	44.6	45.5	53.0	1.9
Mary Content of Cont	KANSAS							Hopkinsville Community College	63.4	51.6	45.2	44.0	51.1	7.3
Mistand Country Community Golge								Jefferson Community and Technical College	66.1	58.6	51.6	53.1	57.4	6.4
Part								Madisonville Community College	63.6	55.1	46.8	46.9	57.8	8.5
Martin Community College		•	•	•				Maysville Community and Technical College	66.2	53.8	45.1	45.3	54.0	7.0
Section County formany follogy					60.1			Owensboro Community and Technical College	64.6	52.3	45.6	43.3	54.6	3.0
Colify Community College		65.2	51.8	48./				Somerset Community College	64.9	53.9	46.7	46.3	54.3	8.8
College Community College		•	•	•										
Condex (County Community College Section 2 Sect		•		•					62.5	51.9	44.6	40.0	50.4	
Microbian College Gai Siz Si		•	•	•					67.0	571	1 81	44.5	573	
Part Milk Enthinal College														
Part Community College							-0.1	Trese remarkly community and recommend cones	01.0	JE.E	10.0	13.3	31.5	1.7
Second content first formware from the first formwar		•	•	•				DOCTORAL						
Reside Indian Nations University 1.5								Eastern Kentucky University	73.1	67.5	64.6	56.9	66.3	1.3
Highland Community College		04.9	00.0	30.0		00.0	0.0	Kentucky State University	76.4	66.8	58.5	46.2	63.0	-1.1
Mutrithinson Community College 40.9 53.9 39.9 56.1 46.2 -0.03 Independence Community College 58.0 57.6 77.4 77.3 77.2 80.2 1.2 Indispondent Community College 85.0 77.4 77.3 77.2 80.2 1.2 Indispondent Community College 85.0 77.4 77.3 77.2 80.2 1.2 Manhattan Area Technical College 613 55.5 63.8 35.1 57.3 4.1 Manhattan Area Technical College 70 90.0 89.7 46.0 51.7 34. Morth Central Kansas Ferbnical College 70 90.0 89.7 46.0 51.7 34. Morth Central Kansas Ferbnical College 70 90.0 89.7 46.0 51.7 34. Morth Central Kansas Ferbnical College 70 90.0 89.7 46.0 51.7 34. Morth Central Kansas Ferbnical College 70 90.0 89.7 89.7 99.7 89.7 Morth Central Kansas Ferbnical College 70 90.0 89.7 89.7 99.7 89.7 Morth Central Kansas Ferbnical College 70 90.0 89.7 89.7 99.7 89.7 Morth Central Kansas Ferbnical College 70 90.0 89.7 89.7 99.7 89.7 Morth Central Kansas Ferbnical College 70 90.0 89.7 89.7 99.7 89.7 89.7 99.7 89		•	•	•			71	Morehead State University	74.8	68.4	62.9	45.7	62.9	4.6
Independence Community College	, ,			20.0				Murray State University	83.1	69.7	63.6	48.6	65.9	2.4
								Northern Kentucky University	107.0	79.7	82.1	55.4	76.9	3.9
Manhatan Area Technical College 913 721 63.6 56.0 73.2 -0.4								University of Kentucky	136.7	102.6	95.9	69.6	105.8	5.2
Labette Community Collège 613 565 483 513 579 41								University of Louisville	120.5	84.9	68.8	60.3	86.1	6.2
Manhattan Area Technical Gollege								Western Kentucky University	86.7	70.7	66.1	50.7	69.4	2.2
North Central Kansas Rechnical College														
North Central Kansas Technical College								LOUISIANA						
Northwest Karsas Technical College S20 S20								ΔΔ						
Practice Practice									687	615	583	53.4	601	19
Salina Area Technical College														
Seward County Community College										33.3	54.0			
Wichital State University - Campus of Applied Sciences and Technology 50.8 50.8 8.5					52.2	52.2				58.8	57.8			
DOCTORAL Emporia State University 72.6 66.6 65.9 47.2 64.3 4.4		Sciences a	and Technolog	gy .	50.8	50.8								
Louisiana State University T2.6 66.6 65.9 47.2 64.3 4.4				,, 										
Fort Hays State University 97.6 66.6 65.9 47.2 64.3 4.4	DOCTORAL													
Fort Hays State University 97.6 79.6 64.0 55.4 70.4 4.1 Kansas State University 115.6 95.3 80.8 62.0 90.1 4.7 Pittsburg State University 81.1 69.5 63.0 52.5 68.8 4.1 University of Kansas 131.8 92.7 92.6 57.1 104.2 4.7 Washburn University 99.7 76.4 67.6 55.6 74.5 4.3 Wichita State University 103.1 77.8 66.8 66.7 80.5 4.6 KENTUCKY AA Ashland Community and Technical College 64.4 53.6 44.8 41.9 55.8 72 Big Sandy Community and Technical College 64.4 53.6 44.8 41.9 55.8 72 Northwest Louisiana Technical Community College 52.8 59.6 55.6 53.1 56.0 12.8 Northwest Louisiana Technical Community College 52.8 59.6 55.6 53.1 56.0 12.8 Northwest Louisiana Technical Community College 52.8 59.6 55.6 53.1 56.0 12.8 Northwest Louisiana Technical Community College 52.8 59.6 55.6 53.1 56.0 12.8 River Parishes Community College 63.6 58.6 52.2 53.9 55.3 12.1 SOWEIA Technical Community College 58.6 50.3 49.0 46.6 48.5 4.3 South Inversity at Shreveport 64.5 61.5 61.5 54.0 58.3 16.6 KENTUCKY BA Ashland Community and Technical College 64.4 53.6 44.8 41.9 55.8 72 Big Sandy Community and Technical College 64.4 53.6 44.8 41.9 55.8 72	Emporia State University	72.6	66.6	65.9	47.2	64.3	4.4							
Nunez Community College S2.8 59.6 55.6 53.1 56.0 12.8	Fort Hays State University	97.6	79.6	64.0	55.4	70.4	4.1							
Pittsburg State University 81.1 69.5 63.0 52.5 68.8 4.1 University of Kansas 131.8 92.7 92.6 57.1 104.2 4.7 Washburn University 99.7 76.4 67.6 55.6 74.5 4.3 Wichita State University 103.1 77.8 66.8 66.7 80.5 4.6 KENTUCKY AAA Ashland Community and Technical College 65.0 52.8 44.0 41.5 51.6 2.2 Big Sandy Community and Technical College 64.4 53.6 44.8 41.9 55.8 72 Big Sandy Community and Technical College 64.4 53.6 44.8 41.9 55.8 72 Wichita State University 86.2 68.1 60.6 49.5 62.3 4.2		115.6	95.3	80.8	62.0	90.1	4.7			59.6				
University of Kansas 131.8 92.7 92.6 57.1 104.2 4.7 Washburn University 99.7 76.4 67.6 55.6 74.5 4.3 Wichita State University 103.1 77.8 66.8 66.7 80.5 4.6 KENTUCKY AA Ashland Community and Technical College 65.0 52.8 44.0 41.5 51.6 22 Big Sandy Community and Technical College 64.4 53.6 44.8 41.9 55.8 72 Windows 131.8 92.7 92.6 57.1 104.2 4.7 SOWELA Technical Community College 58.6 50.3 58.8 53.4 52.1 53.5 4.0 South Louisiana Community College 58.6 50.3 49.0 46.6 48.5 4.3 Southern University at Shreveport 64.5 61.5 61.5 54.0 58.3 16.6 BA Louisiana State University-Alexandria 61.1 62.9 58.1 54.0 58.9 6.8 BA+ Nicholls State University 86.2 68.1 60.6 49.5 62.3 4.2	Pittsburg State University	81.1	69.5	63.0	52.5	68.8	4.1							
Washburn University 99.7 76.4 67.6 55.6 74.5 4.3 Wichita State University 103.1 77.8 66.8 66.7 80.5 4.6 KENTUCKY BA Ashland Community and Technical College 65.0 52.8 44.0 41.5 51.6 22 Big Sandy Community and Technical College 64.4 53.6 44.8 41.9 55.8 72 Nicholls State University 86.2 68.1 60.6 49.5 62.3 42		131.8	92.7	92.6	57.1	104.2	4.7							
Southern University at Shreveport 64.5 61.5 61.5 54.0 58.3 16.6														
AAA Ashland Community and Technical College 65.0 52.8 44.0 41.5 51.6 22 Big Sandy Community and Technical College 64.4 53.6 44.8 41.9 55.8 72 Nicholls State University Alexandria 61.1 62.9 58.1 54.0 58.9 6.8 BA+ Nicholls State University 86.2 68.1 60.6 49.5 62.3 4.2	Wichita State University	103.1	77.8	66.8	66.7	80.5	4.6					54.0		
Ashland Community and Technical College 65.0 52.8 44.0 41.5 51.6 2.2 Big Sandy Community and Technical College 64.4 53.6 44.8 41.9 55.8 7.2 Nicholls State University 86.2 68.1 60.6 49.5 62.3 4.2	KENTUCKY													
Ashland Community and Technical College 65.0 52.8 44.0 41.5 51.6 22 Big Sandy Community and Technical College 64.4 53.6 44.8 41.9 55.8 72 Nicholls State University 86.2 68.1 60.6 49.5 62.3 4.2	AA							Louisiana State University-Alexandria	61.1	62.9	58.1	54.0	58.9	6.8
Big Sandy Community and Technical College 644 53.6 44.8 41.9 55.8 72 Nicholls State University 86.2 68.1 60.6 49.5 62.3 4.2		65.0	52.8	44.0	41.5	51.6	2.2	R∆∔						
									ጸፋን	681	<u></u> የሀ የ	/19 5	62.5	<u>1</u> 7

Elizabethtown Community and Technical College 64.7

44.3

55.8

6.5

State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)	State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)
DOCTORAL								82.0	71.0	65.7	51.8	72.3	3.4
Grambling State University	73.4	63.5	59.9	42.0	58.3	7.5	Hagerstown Community College	87.4	72.4	66.9	53.5	68.1	3.9
Louisiana State University Health Sciences C	enter-New	Orleans					Harford Community College	89.1	71.9	65.5		70.4	5.5
Louisiana State University Health Sciences C	enter-Shre	veport .					Howard Community College	94.6	79.3	74.2	65.6	82.6	7.9
Louisiana State University and Agricultural							Montgomery College	100.3	84.3	78.6	90.7	95.3	3.2
Mechanical College	136.2	96.1	91.7	57.1	97.7	4.8	Prince George's Community College	90.1	78.7	71.8		82.5	3.9
Louisiana State University-Shreveport	83.0	79.1	85.5	73.5	81.2	4.1	Wor-Wic Community College	83.9	68.4	64.4	60.3	67.8	4.7
Louisiana Tech University	101.9	83.2	76.3	58.1	76.6	5.3							
McNeese State University	90.0	72.2	65.0	49.8	67.4	3.5	ВА						
Northwestern State University of Louisiana	78.3	67.7	58.7	51.0	62.5	6.0	United States Naval Academy	146.5	129.3	106.2	114.2	128.2	1.1
Southeastern Louisiana University	95.5	78.7	70.4	51.4	65.9	6.7	BA+						
Southern University and A & M College	65.3	42.3	68.5	44.6	52.3		St. Mary's College of Maryland	105.1	83.4	67.9	55.7	84.9	5.3
University of Louisiana at Lafayette	113.7	81.5	73.7	57.4	78.8	3.5	Je may scorege of maryland	105.1	05.1	01.5	33.1	01.5	5.5
University of Louisiana at Monroe	74.0	68.9	61.2	52.4	63.0	3.5	DOCTORAL						
University of New Orleans	100.9	85.8	80.5	47.3	79.0	4.6	Bowie State University	111.1	91.5	82.6	69.0	87.1	8.1
							Coppin State University	103.4	95.4	83.9	66.6	90.2	7.6
MAINE							Frostburg State University	104.8	86.0	79.7	62.3	90.9	8.6
AA							Morgan State University	123.2	101.9	88.1	62.5	90.0	6.5
Central Maine Community College				59.9	59.9	9.7	Salisbury University	106.9	88.1	87.7	71.3	93.8	6.8
Eastern Maine Community College	•	•	•	62.7	62.7	5.7	Towson University	119.0	99.3	86.0	59.7	91.7	12.7
Kennebec Valley Community College	•	•	•	62.3	62.3	8.4	University of Baltimore	167.4	120.4	108.1	87.5	130.6	12.6
Northern Maine Community College	•	•	•	64.6	64.6	14.6	University of Maryland Eastern Shore	99.4	89.9	78.9	59.9	83.9	8.7
Southern Maine Community College	77.2	70.4	71.0	64.7	71.3	10.3	University of Maryland Global Campus						
Washington County Community College	11.2	70.4	71.0	62.5	62.5	7.0	University of Maryland, Baltimore	198.2	125.8	95.7	76.6	147.2	10.6
York County Community College	•	•	•	64.1	64.1	4.5	University of Maryland-Baltimore County	138.8	104.4	92.4	71.5	102.2	7.7
- Ion County Community Concac	•	•	•	04.1	04.1		University of Maryland-College Park	185.0	130.0	115.5	84.5	130.3	8.1
BA+													
Maine Maritime Academy							MASSACHUSETTS	5					
University of Maine at Augusta	87.5	76.0	61.0	58.9	68.9	3.7							
University of Maine at Farmington	87.0	71.2	57.7	56.6	72.3	5.8	Berkshire Community College	73.4	58.5	56.2		64.7	0.1
University of Maine at Fort Kent	89.3	68.3	57.5	56.1	68.7	9.6							0.1
University of Maine at Presque Isle	84.6	73.9	62.7	71.6	76.1	7.3	Bristol Community College Bunker Hill Community College	73.4 71.4	62.6	57.7	61.3	66.4	-0.4
DOCTORAL							Cape Cod Community College	76.7	62.0 64.9	60.9 74.5	72.7	68.7 71.7	-0.7 3.1
DOCTORAL University of Mains	133.8	071	701	65.9	07.2		Greenfield Community College	72.7	61.3	58.1	58.2	68.9	1.1
University of Maine University of Southern Maine	114.6	97.1 97.7	76.1 74.9	65.0	97.3	5.5	Holyoke Community College	71.7	61.1	58.5	57.5	67.7	-0.2
University of Southern Maine	114.0	91.1	74.9	05.0	89.0	5.0	Massachusetts Bay Community College	75.5	65.4	65.2		69.6	-0.2
							Massasoit Community College	78.8	63.8	67.7	62.3	70.2	-0.5
MARYLAND							Middlesex Community College	71.4	58.9	61.0		67.5	-0.6
AA							Mount Wachusett Community College	81.2	65.6	57.7	65.7	70.4	-1,4
Allegany College of Maryland	68.5	58.7	52.2	50.9	58.0	4.2	North Shore Community College	71.1	63.7	57.9	53.6	65.7	-1.4
Anne Arundel Community College	95.7	83.4	74.9	54.5	82.4	2.7	Northern Essex Community College	71.7	63.5	58.3	63.2	67.0	1.7
Baltimore City Community College	90.6	76.5	67.1	57.3	76.7	8.7	Quincy College	87.3	72.3	70.1	71.2	80.5	12.7
Carroll Community College	82.3	72.2	63.4	62.0	70.3	11.1	Quinsigamond Community College	70.5	62.2	56.3		67.3	1.6
Cecil College	86.4	69.4	64.0	44.7	72.6	-3.9	Roxbury Community College				•	01.3	
Chesapeake College	92.8	80.9	67.6	60.7	78.2	6.0	Springfield Technical Community College	76.9	66.6	65.2	57.0	71.2	0.8
College of Southern Maryland	92.2	77.5	72.0	70.9	82.9	1.1	opringrieiu iecinnicai confinuntity conege	10.9	0.00	03.2	31.0	11.2	U.ŏ
	104.4	90.3	73.8	61.1	84.4	2.5	BA+						
Community College of Baltimore County	107.7												

State/School				Inst./ Lect./		%
	Prof. (\$)	Assoc. (\$)	Asst. (\$)	No Rank (\$)	Avg. (\$)	Chng. (%)
Fitchburg State University	107.5	84.4	71.9	69.8	90.1	6.7
Framingham State University	104.2	88.6	76.6	73.1	91.3	6.5
Massachusetts College of Art and Design	110.7	82.7	69.5		92.7	6.6
Massachusetts College of Liberal Arts	102.4	78.9	66.2	56.0	84.0	5.6
Massachusetts Maritime Academy	115.8	85.5	73.9	77.9	94.0	6.1
Salem State University	111.9	94.8	80.4	77.6	100.5	6.4
Westfield State University	107.4	89.0	76.3	67.7	94.8	6.9
Worcester State University	107.0	77.9	67.9	57.7	84.7	6.1
DOCTORAL						
University of Massachusetts-Amherst	156.9	111.0	98.9	79.9	118.0	1.2
University of Massachusetts-Boston	153.8	118.8	92.4	70.2	105.3	4.6
University of Massachusetts-Dartmouth	140.6	108.0	94.4	75.6	108.5	5.2
University of Massachusetts-Lowell	158.0	123.0	99.9	86.1	116.9	5.5

MICHIGAN

AA

AA						
Alpena Community College				88.3	88.3	3.8
Bay Mills Community College				55.7	55.7	12.3
Bay de Noc Community College						
Delta College	104.4	93.0	79.6	66.8	93.3	3.0
Glen Oaks Community College	81.6			62.5	75.2	1.4
Gogebic Community College				68.3	68.3	5.8
Grand Rapids Community College	103.6	87.1	71.0	40.4	88.8	7.2
Henry Ford College				105.0	105.0	11.8
Jackson College						
Kalamazoo Valley Community College				98.6	98.6	4.4
Kellogg Community College	89.4			76.6	85.6	2.2
Keweenaw Bay Ojibwa Community College				50.9	50.9	10.1
Kirtland Community College						
Lake Michigan College				94.2	94.2	6.1
Lansing Community College	80.0				80.0	0.9
Macomb Community College	92.3			79.6	90.2	1.9
Mid Michigan College	86.0	78.3	74.4	66.5	78.2	2.5
Monroe County Community College	99.1	89.2	89.5	83.5	89.9	-1.1
Montcalm Community College				85.3	85.3	0.9
Mott Community College				76.9	76.9	-5.3
Muskegon Community College				103.3	103.3	3.5
North Central Michigan College	105.4			59.8	95.7	5.7
Northwestern Michigan College				85.9	85.9	6.1
Oakland Community College				98.5	98.5	10.1
Saginaw Chippewa Tribal College				57.4	57.4	4.9
Schoolcraft Community College District				99.5	99.5	0.7
Southwestern Michigan College	70.6	59.3	60.7		65.5	6.0
St Clair County Community College	89.5			69.5	86.2	0.1
Washtenaw Community College						
Wayne County Community College District				78.4	78.4	7.2
West Shore Community College	79.7	84.7			81.0	1.8

State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)
BA						
Lake Superior State University	77.9	68.5	60.8	44.7	63.9	2.9
DOCTORAL						
Central Michigan University	109.8	88.9	90.0	60.3	92.5	1.7
Eastern Michigan University	106.5	89.7	77.0	49.8	91.9	4.6
Ferris State University	109.7	88.8	77.0	51.1	90.0	3.2
Grand Valley State University	115.9	93.8	84.2	55.5	88.4	2.3
Michigan State University	172.1	115.0	92.2	71.9	120.6	7.5
Michigan Technological University	130.3	102.1	92.5	74.3	101.7	3.6
Northern Michigan University	96.3	81.6	72.0	56.7	79.0	5.0
Oakland University	114.2	88.9	77.4	72.3	90.1	2.7
Saginaw Valley State University	90.1	77.4	52.1	53.4	76.0	1.8
University of Michigan-Ann Arbor	190.8	125.3	108.0	81.7	141.1	4.4
University of Michigan-Dearborn	124.9	105.3	96.7	70.4	100.2	4.1
University of Michigan-Flint	126.4	90.4	81.1	66.4	90.2	2.7
Wayne State University	139.6	97.2	85.5	85.6	105.6	2.1
Western Michigan University	116.1	90.4	74.4	59.5	96.1	1.2

MINNESOTA

AA

AA					
Alexandria Technical & Community College			74.1	74.1	-1.5
Anoka Technical College			74.2	74.2	-1.7
Anoka-Ramsey Community College			75.2	75.2	-0.5
Central Lakes College-Brainerd			73.8	73.8	-1.7
Century College			76.9	76.9	-1.0
Dakota County Technical College			73.4	73.4	-1.1
Fond du Lac Tribal and Community College			71.4	71.4	-1.4
Hennepin Technical College			72.4	72.4	-0.8
Inver Hills Community College			74.5	74.5	0.4
Lake Superior College			71.0	71.0	-1.3
Leech Lake Tribal College			49.7	49.7	33.7
Minneapolis Community and Technical College			76.2	76.2	-0.3
Minnesota North College			71.6	71.6	0.2
Minnesota State College Southeast			73.3	73.3	-2.5
Minnesota State Community and Technical Col	lege		73.6	73.6	-0.7
Minnesota West Community and Technical Coll	ege		72.1	72.1	-0.5
Normandale Community College			75.3	75.3	-0.7
North Hennepin Community College			74.7	74.7	-0.3
Northland Community and Technical College			72.8	72.8	-1.8
Northwest Technical College			69.5	69.5	0.7
Pine Technical & Community College			72.8	72.8	1.8
Red Lake Nation College			61.4	61.4	10.7
Ridgewater College			72.4	72.4	0.4
Riverland Community College			72.3	72.3	-0.4
Rochester Community and Technical College			77.5	77.5	0.1
Saint Paul College			73.1	73.1	-0.1

State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)	State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)
South Central College				72.2	72.2	-0.6	University of Southern Mississippi	94.5	76.0	68.7	57.4	73.5	3.5
St Cloud Technical and Community College				74.2	74.2	0.0							
ВА							MISSOURI						
University of Minnesota-Crookston	97.7	81.7	78.5	67.2	77.0	6.0	AA						
University of Minnesota-Morris	89.1	72.1	58.5	52.5	70.1	1.9					40.0	40.0	-8.6
University of Minnesota-Rochester	105.6	84.1	72.3	67.7	73.4	10.2	East Central College	83.2	78.4	61.6	55.3	61.4	5.4
							Jefferson College	80.2	65.0	59.2	48.3	66.6	3.9
BA+							Metropolitan Community College-Kansas Ci	у.			73.7	73.7	4.4
Bemidji State University	99.5	81.8	71.9		82.0	2.2	Mineral Area College	58.2	50.2	51.8	47.1	52.4	3.4
Southwest Minnesota State University	105.7	84.2	71.4	56.5	90.1	5.2	Missouri State University-West Plains	70.3	60.8	53.6	51.9	59.3	4.9
DOCTORAL							Moberly Area Community College	55.4	50.5	47.8	46.0	49.5	3.7
Metropolitan State University	105.0	91.6	83.8		93.9	5.5	North Central Missouri College				51.3	51.3	4.5
Minnesota State University Moorhead	95.9	85.6	74.5	44.7	86.9	3.0	Ozarks Technical Community College				57.1	57.1	2.8
Minnesota State University-Mankato	105.3	87.9	78.7	57.3	91.3	3.8	Saint Louis Community College	88.5	80.2	71.2	62.3	76.5	-1.0
Saint Cloud State University	106.6	92.4	75.0	63.8	93.0	4.0	St Charles Community College	87.2	77.0	66.5	57.1	73.7	3.6
			71.0				State Fair Community College				52.6	52.6	2.3
University of Minnesota-Duluth	104.5	83.4		57.0	78.8	4.3	State Technical College of Missouri				43.5	43.5	-17.1
University of Minnesota-Twin Cities Winona State University	160.5 99.5	108.0 85.9	98.2 76.1	67.7 52.6	119.9 87.6	3.4 4.1	Three Rivers College	60.2	48.9	47.9	43.5	49.5	-0.4
MISSISSIPPI							BA Harris-Stowe State University						
AA							BA+						
Coahoma Community College							Lincoln University	64.7	54.4	51.0	39.1	54.5	1.9
Copiah-Lincoln Community College				52.2	52.2	2.2	Missouri Southern State University	84.0	63.7	60.2	58.5	65.7	4.5
East Central Community College				53.4	53.4	5.9	Missouri Western State University	82.6	67.9	63.6	45.8	67.1	5.2
East Mississippi Community College				54.8	54.8	-9.9	Northwest Missouri State University	88.6	72.8	65.6	56.6	68.8	1.6
Hinds Community College				49.6	49.6	9.7	Southeast Missouri State University	95.5	72.0	66.0	53.7	72.4	5.3
Holmes Community College				61.2	61.2	4.0	Truman State University	77.7	69.6	55.3	47.7	66.4	2.9
Itawamba Community College				65.3	65.3	-0.0	University of Central Missouri	94.1	81.0	69.2	55.1	76.9	8.9
Jones County Junior College				57.7	57.7	13.6							
Meridian Community College				52.9	52.9	-0.1	DOCTORAL						
Mississippi Delta Community College				54.0	54.0	3.2	Missouri State University-Springfield	92.5	76.4	72.4	51.2	74.7	4.9
Mississippi Gulf Coast Community College				56.0	56.0	3.6	Missouri University of Science and Technolog		92.8	81.1	53.7	105.7	4.3
Northeast Mississippi Community College				53.0	53.0	4.7	University of Missouri-Columbia	143.4	95.7	94.4	58.5	106.6	2.4
Northwest Mississippi Community College				54.3	54.3	1.7	University of Missouri-Kansas City	116.2	92.0	77.9	57.6	93.4	4.2
Pearl River Community College				56.1	56.1	13.9	University of Missouri-St Louis	102.8	82.4	75.3	•	86.1	3.1
Southwest Mississippi Community College	•	•	•	55.0	55.0	-1.4							
BA+							MONTANA						
Mississippi Valley State University	68.5	61.1	56.7	48.7	58.2	6.8	AA						
DOCTORAL							Aaniiih Nakoda College Chief Dull Knife College		•		47.6 51.5	47.6 51.5	12.1
Alcorn State University	78.6	64.5	56.8	43.1	56.8	2.7	Dawson Community College	•	•	•	53.2	53.2	5.7
Delta State University	72.7	68.3	62.1	57.7	64.0	3.2	Flathead Valley Community College	. 62 [
Jackson State University	88.0	69.8	61.1	50.8	69.6	10.1		63.5	63.8	64.9	62.5	63.8	0.9
Mississippi State University	118.5	89.5	82.5	48.0	82.0	4.0	Fort Peck Community College				52.0	52.0	6.1
Mississippi University for Women	71.5	60.2	53.9	56.0	60.5	6.2	Great Falls College Montana State University				56.6	56.6	0.3
University of Mississippi	117.8	89.7	78.9	52.0	83.8	1.8	Helena College University of Montana	•	٠		56.9	56.9	2.0
		55.1	. 0.5	52.0	55.0		Little Big Horn College				37.1	37.1	

Inst./

State/School

State/Stilloof	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)	State/Stiloui	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)
Miles Community College				52.3	52.3	3.5	DOCTORAL						
Salish Kootenai College				49.7	49.7	-1.0	University of Nevada-Las Vegas	137.8	100.7	82.8	63.4	95.9	-0.1
Stone Child College				53.8	53.8	-2.5	University of Nevada-Reno	136.4	98.1	86.3	69.5	96.9	2.4
ВА							NEW HAMBOUR	_					
The University of Montana-Western	74.6	60.4	51.6	50.1	62.6	-1.4	NEW HAMPSHIRI	=					
BA+							Great Bay Community College	76.3	67.0	61.5		74.0	2.2
Montana State University Billings	87.4	64.7	59.3	51.8	62.3	3.3	Lakes Region Community College	78.8	62.4	60.8	52.3		1.7
Montana State University-Northern	73.9	65.6	56.4	50.2	62.3	2.0	Manchester Community College	78.5	67.5	66.9	61.2	64.8 74.9	4.2
DOCTORAL							NHTI-Concord's Community College	79.7	65.6	56.6		77.5	3.2
DOCTORAL Maintenante	112.0	063	77.0	C0.3	06.0	0.7	Nashua Community College	75.9	70.8			75.3	6.4
Montana State University	112.8	86.3	77.9	60.3	86.9	0.7	River Valley Community College	77.5	59.4	52.9		66.9	-0.6
Montana Technological University The University of Montana	91.8	77.2 80.3	67.1 70.9	55.8 48.6	72.5 85.0	-2.1 0.9	White Mountains Community College	75.3	68.7	60.0	58.8	70.5	4.3
NEBRASKA							BA University of New Hampshire at Manchester	r 1311	93.3	80.8	75.6	88.3	-0.4
AA							oniversity of New Hampshire at Manchester	1 171.1	33.3	00.0	73.0	00.3	0.4
Central Community College				63.9	63.9	3.8	BA+						
Little Priest Tribal College	•	•	•	22.7	22.7	-44.9	Granite State College						
Metropolitan Community College Area	•	•	•	74.5	74.5	2.5	Keene State College	102.9	84.6	73.9	52.0	89.7	5.1
Mid-Plains Community College		<u> </u>		66.7	66.7	2.8	DOCTORAL						
Nebraska College of Technical Agriculture		90.5	75.3	56.1	78.1	9.4	Plymouth State University	98.2	81.9	69.2	63.6	81.1	2.6
Nebraska Indian Community College							University of New Hampshire-Main Campus	134.1	104.7	87.5	73.4	100.4	-0.4
Northeast Community College													
Southeast Community College Area				62.8	62.8	2.0	NEW JERSEY						
Western Nebraska Community College				64.3	64.3	2.0	AA						
BA+							Atlantic Cape Community College	82.4	69.4	60.4	60.8	70.9	-0.2
Chadron State College	82.6	66.6	57.1	50.1	67.7	0.5	Bergen Community College	106.3	82.7	72.6	66.8	87.2	9.7
Peru State College	84.9	68.7	61.2	51.6	65.1	-0.5	Brookdale Community College	98.5	85.5	76.8	67.2	86.3	1.5
University of Nebraska at Kearney	88.3	72.3	64.9	52.0	72.9	1.6	Camden County College	99.7	82.4	72.2	55.9	81.2	-0.5
Wayne State College	85.5	66.7	59.1	57.4	71.1	1.3	County College of Morris	106.5	82.1	73.7	65.8	83.3	-2.7
							Essex County College			•			
DOCTORAL		04.6	021	667	71.0		Hudson County Community College	95.6	75.8	73.4	62.2	72.9	5.4
University of Nebraska Medical Center	100.7	94.6	83.1	66.7	71.8	6.4	Mercer County Community College	94.4	76.2	60.6	55.7	82.4	-0.8
University of Nebraska at Omaha University of Nebraska-Lincoln	100.7 146.9	83.7 106.4	79.3 98.1	54.6 49.8	78.7 113.1	3.9	Middlesex College	116.3	101.5	86.0	62.5	94.6	0.6
Olliversity of Meniaska-Filicolli	140.9	100.4	90.1	49.0	IID.I	3.9	Ocean County College	81.9	69.9	72.1	60.3	71.8	-1.7
NEWADA							Passaic County Community College	121.8	94.1	77.7	64.9	87.3	
NEVADA							Raritan Valley Community College	97.6	86.9	72.1	63.5	82.6	1.2
AA							Rowan College at Burlington County	85.1	73.9	66.5	52.3	61.9	-0.7
College of Southern Nevada	84.4			64.9	79.3	3.7	Rowan College of South Jersey- Cumberland Campus	87.0	73.2	64.7	61.2	67.8	2.7
Great Basin College	78.1			65.7	71.4	-1.0	Rowan College of South Jersey-						
Truckee Meadows Community College	80.6			59.1	72.1	-0.1	Gloucester Campus	92.7	78.0	71.6	55.0	69.5	-0.6
Western Nevada College	74.3			65.8	70.5	1.9	Salem Community College		69.3	69.9	60.3	66.4	-0.5
BA+							Sussex County Community College	83.3	71.2	73.0	48.5	68.9	10.4
Nevada State College	103.0	88.7	73.3	57.0	74.1	4.9	Union County College Warren County Community College	117.8	94.6	80.5	•	102.7	-2.2
							Warren County Community College	83.7	70.0	66.3	•	76.6	2.8

State/School

Inst./

State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)	State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)
BA+							DOCTORAL						
The College of New Jersey	134.3	112.6	93.6	85.5	116.9	5.5	New Mexico Institute of Mining and Technology	115.6	86.0	76.5	50.9	88.1	6.6
							New Mexico State University-Main Campus	108.4	85.1	75.5	55.3	85.6	5.8
DOCTORAL	120.6	112.2	02.6	76.3	102.2	10	University of New Mexico-Main Campus	125.6	90.3	86.7	63.2	95.7	8.4
Kean University	138.6	113.3	93.6	76.2	103.2	1.9							
Montclair State University New Jersey City University	145.3	117.2	100.5 98.4	79.5 102.1	124.2	4.9	NEW YORK						
New Jersey Institute of Technology	200.6	135.2	109.2	79.3	130.9	0.9	AA						
Ramapo College of New Jersey	136.4	114.1	94.4	82.9	116.2	3.3	CUNY Borough of Manhattan Community College	1781	105.2	88.7	78.0	101.6	2.4
Rowan University	141.8	107.0	89.7	68.9	100.7	9.1	CUNY Bronx Community College	128.1	102.7	90.7	83.7	105.0	2.0
Rutgers University-Camden	179.4	118.5	96.2	81.8	132.0	4.3	CUNY Hostos Community College	124.1	100.4	90.7	83.4	100.4	2.2
Rutgers University-New Brunswick	185.8	120.1	92.3	70.2	136.8	2.9	CUNY Kingsborough Community College	128.5	105.7	91.3	84.2	101.6	1.9
Rutgers University-Newark	203.0	137.7	115.2	69.2	148.9	2.0	CUNY LaGuardia Community College	122.5	103.2	89.6	85.0	108.7	2.4
Stockton University	136.3	107.3	86.2	64.7	106.6	3.1	CUNY Queensborough Community College	130.0	105.9	91.5	86.6	104.9	3.4
William Paterson University of New Jersey	142.4	113.0	96.6	77.6	126.5	5.7	CUNY Stella and Charles Guttman Community College	127.5	102.8	87.8	83.1	99.8	2.1
							Cayuga County Community College	91.5	77.2	69.8	62.3	84.3	0.3
NEW MEXICO							Clinton Community College	60.0	62.4	56.2	47.4	58.9	2.1
AA							Columbia-Greene Community College	67.6	58.2	51.8	54.7	57.9	2.0
Central New Mexico Community College				63.7	63.7	7.6	Dutchess Community College	111.8	91.7	82.9	73.5	91.2	9.9
Clovis Community College				51.3	51.3	6.7	Erie Community College						
Eastern New Mexico University Ruidoso							Fashion Institute of Technology						
Branch Community College	64.0	54.5	51.9		57.5	1.2	Finger Lakes Community College	79.3	67.1	60.6	52.3	67.8	-0.8
Eastern New Mexico University-Roswell Cam	ipus .			60.2	60.2	18.6	Fulton-Montgomery Community College	102.4	88.1	74.9	59.4	79.0	0.1
Luna Community College	•		•	47.1	47.1	9.0	Genesee Community College	71.3	63.8	60.1	52.7	62.7	3.0
Mesalands Community College	72.5	57.8			64.7	25.1	Herkimer County Community College	65.3	57.0	54.1	54.2	57.8	3.8
Navajo Technical University	66.4	60.3	53.5	46.0	53.0	4.9	Hudson Valley Community College	84.5	73.3	65.0	51.5	66.3	6.1
New Mexico Junior College	60.9		. 74.0		60.9	14.9	Jamestown Community College	64.5	56.0	56.8	54.8	58.6	-0.4
New Mexico Military Institute	88.1	82.7	74.8	61.4	78.1	14.7	Jefferson Community College	90.3	71.0	62.0	52.0	69.8	4.8
New Mexico State University-Alamogordo New Mexico State University-Dona Ana	70.4	62.1	59.5		64.3	6.2	Mohawk Valley Community College	75.9	66.9	59.4	52.1	64.2	0.6
New Mexico State University-Grants	70.6 69.3	60.0	56.1 55.8	53.9	60.9 57.3	8.5	Monroe Community College	82.5	64.6	59.4	55.6	69.2	3.2
Northern New Mexico College	03.3	69.8	66.9	44.5	59.0	8.5	Nassau Community College	117.0	100.0	83.9	62.0	100.1	-0.9
San Juan College	68.0	62.5	57.7	51.3	60.1	6.8	Niagara County Community College	103.7	82.1	67.3	49.9	85.2	-2.0
Santa Fe Community College	67.5	62.2	59.6		60.3	7.4	North Country Community College	71.4	62.8	58.3	50.2	56.5	2.2
Southeast New Mexico College	85.9	76.2	92.0	44.4	70.6	19.7	Onondaga Community College	86.5	61.6	60.0	46.6	71.1	-1.2
Southwestern Indian Polytechnic Institute							Orange County Community College	108.0	87.5	69.0	63.5	86.8	9.6
University of New Mexico-Gallup Campus	90.1	72.5	66.1	61.0	66.8	5.7	Rockland Community College SUNY Adirondack	117.7	98.4	85.3	67.3	90.6	-2.5
University of New Mexico-Los Alamos Campi	US .			51.6	51.6	6.7	SUNY Broome Community College	75.9 73.5	69.4	57.8 58.1	50.6	65.7	-0.3
University of New Mexico-Taos Campus		76.3	57.0	55.0	58.1	4.7	SUNY College of Technology at Alfred	87.9	70.1	62.2	43.6	60.6	0.1
University of New Mexico-Valencia							SUNY Corning Community College	79.0	63.7	57.9	51.1	69.6	2.4
County Campus	72.9	63.4	57.3	60.0	59.9	15.3	SUNY Morrisville	84.0	68.0	62.2	36.0	68.8	0.2
BA+							SUNY Westchester Community College	136.0	119.1	99.8	72.2	105.0	-1.6
Eastern New Mexico University-Main Campu	s 90.8	75.3	65.2	57.8	70.1	7.0	Schenectady County Community College	67.7	56.4	48.0	46.5	57.0	0.2
Institute of American Indian and Alaska							Suffolk County Community College	129.6	106.2	90.2	80.5	114.1	3.3
Native Culture and Arts Development	78.9	72.5	60.2		63.4	-4.3	Sullivan County Community College	64.7	55.8	47.1	44.8	56.0	-0.0
New Mexico Highlands University	86.6	73.5	65.0	53.5	69.1	21.9	Tompkins Cortland Community College	84.1	69.4	64.4	59.6	78.2	4.5
Western New Mexico University	80.0	72.6	65.3	58.2	70.0	9.2	Ulster County Community College	76.1	62.0	55.3	49.0	63.0	6.2

State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)	State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)
ВА							NORTH CAROLINA	A					
CUNY Medgar Evers College	133.0	110.2	92.3	86.8	106.8	2.9	AA						
CUNY New York City College of Technology	129.9	107.8	93.2	84.1	107.1	1.0	Alamance Community College				51.5	51.5	6.6
SUNY College of Agriculture and Technology	at Cobleskill	l 84.6	69.2	56.4	48.6	67.8	Asheville-Buncombe Technical Community Co	llege			48.9	48.9	5.0
-1.2	04.0	011	(7.0	F7.0	701	0.2	Beaufort County Community College				46.4	46.4	-0.8
SUNY College of Technology at Canton	94.6	81.1	67.8	57.0	72.1	0.2	Bladen Community College		•	•	61.2	61.2	-11.8
United States Military Academy	•	•	•	•	•	•	Blue Ridge Community College			•	54.8	54.8	4.7
BA+							Brunswick Community College				52.6	52.6	13.0
CUNY Brooklyn College	133.2	108.8	93.3	84.8	114.7	2.5	Caldwell Community College and Technical In	stitute			52.5	52.5	7.1
CUNY John Jay College of Criminal Justice	132.8	110.4	93.2	83.3	108.1	1.4	Cape Fear Community College				54.5	54.5	3.6
CUNY Queens College	134.1	110.3	92.2	84.0	109.1	0.7	Carolinas College of Health Sciences						
CUNY York College	126.6	107.9	92.3	87.5	105.7	1.4	Carteret Community College				54.8	54.8	6.9
Farmingdale State College	108.9	89.8	78.3	69.5	85.7	-0.5	Catawba Valley Community College				58.1	58.1	18.4
SUNY Buffalo State University	101.7	84.8	71.6	60.2	83.1	0.3	Central Carolina Community College				52.3	52.3	2.8
SUNY College at Geneseo	102.9	79.5	73.6	56.5	81.5	-0.3	Central Piedmont Community College				61.9	61.9	6.6
SUNY College at Old Westbury	114.4	101.3	87.9	66.2	95.8	2.2	Cleveland Community College				54.8	54.8	10.6
SUNY College at Plattsburgh	95.8	75.0	63.9	57.2	74.4	-0.1	Coastal Carolina Community College				54.8	54.8	16.3
SUNY College at Potsdam	86.6	70.0	56.3	52.4	68.7	0.6	College of the Albemarle				57.2	57.2	9.7
SUNY College of Technology at Delhi	79.7	66.8	59.0	51.5	65.9	1.5	Craven Community College				54.0	54.0	3.8
SUNY Cortland	91.7	75.3	61.6	52.5	70.8	-0.1	Davidson-Davie Community College				41.2	41.2	-29.1
-							Durham Technical Community College				56.6	56.6	6.1
SUNY Maritime College	112.5	92.3	73.6	64.8	82.6	1.0	Edgecombe Community College				48.4	48.4	3.2
SUNY Oneonta	89.1	75.5	65.7	53.3	72.9	0.8	Fayetteville Technical Community College				70.4	70.4	7.6
SUNY at Fredonia	96.7	76.1	65.7	51.2	76.0	1.2	Forsyth Technical Community College	54.3	50.5	51.6	53.1	53.1	6.2
SUNY at Purchase College	103.2	82.2	63.5	52.6	76.8	-1.2	Gaston College				53.5	53.5	2.1
State University of New York at New Paltz	99.5	79.3	72.7	58.9	78.0	1.4	Guilford Technical Community College				59.5	59.5	6.0
State University of New York at Oswego	99.0	80.2	63.4	48.8	75.4	0.1	Halifax Community College				41.1	41.1	-19.3
United States Merchant Marine Academy				•		•	Haywood Community College				53.8	53.8	6.0
DOCTORAL							Isothermal Community College				57.6	57.6	3.5
Binghamton University	149.3	107.0	91.4	59.8	102.5	-0.4	James Sprunt Community College				51.3	51.3	5.8
CUNY Bernard M Baruch College	137.1	113.7	96.8	89.6	114.9	0.4	Johnston Community College				63.1	63.1	11.1
CUNY City College	136.1	112.7	94.7	91.1	118.6	1.4	Lenoir Community College				48.7	48.7	7.6
CUNY Graduate School and University Center		116.1	98.0	82.8	124.8	2.4	Martin Community College				54.7	54.7	4.5
CUNY Hunter College	132.8	112.5	95.9	85.3	115.5	0.4	Mayland Community College				60.0	60.0	3.7
CUNY Lehman College	130.8	109.8	95.8	88.6	106.7	1.0	McDowell Technical Community College				55.5	55.5	8.5
College of Staten Island CUNY	133.4	109.7	96.7	82.4	113.6	1.3	Mitchell Community College				58.0	58.0	8.1
Empire State University	133.4	103.1			113.0		Montgomery Community College				53.3	53.3	9.0
SUNY Brockport	96.5	82.1	71.0		79.6		Nash Community College			· ·	53.5	53.5	5.5
	90.3	02.1	/1.0	61.9	79.0	-0.4	Pamlico Community College	· ·	•	•	50.2	50.2	6.8
SUNY College of Environmental Science and Forestry	113.5	92.3	74.9	61.8	87.2	-1.3	Piedmont Community College	•	•	•	55.1	55.1	2.7
SUNY Downstate Health Sciences University		120.0		112.8	113.8	-3.5	Pitt Community College	•	•	•	49.8	49.8	0.0
SUNY Polytechnic Institute	137.2	107.6	86.6	58.6	100.9	0.2	Randolph Community College	•	•	•	54.6	54.6	8.5
SUNY at Albany	139.9	102.7	88.7	64.3	103.6	1.2	Richmond Community College	•	•	•	59.2	59.2	4.5
Stony Brook University	178.1	124.7	106.2	78.6	134.3	3.4	Roanoke-Chowan Community College		•	•	55.4	55.4	2.4
University at Buffalo	156.5	107.5	84.3	74.3	113.0	1.5	Robeson Community College	•	•	•			
Upstate Medical University	נ.טכו	101.3	04.3	32.9	32.9			•	•	•	59.3	59.3	2.3
טף זנמנפ ואיפעונמו טווויפואנץ	•	•	•	32.5	32.9	•	Rockingham Community College		•	•	52.3	52.3	9.2
							Rowan-Cabarrus Community College				54.9	54.9	5.1

State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)	State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)
Sampson Community College				33.2	33.2	-42.7	Mayville State University	63.0	58.5	57.9	49.2	56.2	4.2
Sandhills Community College				52.8	52.8	3.4	Minot State University	86.1	68.8	54.4	53.2	62.4	-6.1
South Piedmont Community College				55.3	55.3	3.9	Valley City State University	74.1	58.2	50.2	43.9	56.3	-0.3
Southeastern Community College				59.7	59.7	5.0							
Southwestern Community College				55.9	55.9	5.0	DOCTORAL						
Stanly Community College				52.5	52.5	7.7	North Dakota State University-Main Campu		84.6	77.0	56.3	86.4	2.6
Surry Community College				56.5	56.5	3.7	University of North Dakota	114.8	90.7	78.5	59.5	88.9	0.7
Tri-County Community College				52.1	52.1	4.0							
Vance-Granville Community College				48.9	48.9	12.6	ОНІО						
Wake Technical Community College				53.9	53.9	7.0	AA						
Wayne Community College				50.4	50.4	4.8	Belmont College	51.5	38.4	45.2	44.2	46.3	-0.8
Western Piedmont Community College				53.2	53.2	4.7	Bowling Green State University-Firelands	100.4	74.5		59.4	69.2	-0.4
Wilkes Community College				53.7	53.7	8.5	Central Ohio Technical College	77.5	69.0	62.0	45.2	59.9	-4.5
Wilson Community College				52.1	52.1	7.3	Cincinnati State Technical and Community C				64.9	64.9	25.3
							Clark State College	67.7	57.5	54.5	53.0	57.7	3.5
BA+	00.2	74.0	70.0	50.3	74.7		Columbus State Community College	81.4	66.1	55.8	47.7	63.9	-0.0
Elizabeth City State University	88.2	74.8	70.8	58.2	74.7	6.0	Cuyahoga Community College District	104.5	96.8	86.6	50.6	87.2	2.3
University of North Carolina School of the A		76.8	72.7	55.2	74.6	8.7	Eastern Gateway Community College	81.2	75.4	62.9	57.9	63.3	-1.1
University of North Carolina at Asheville	92.5	83.0	72.5	57.1	76.9	5.1	Edison State Community College	65.5	53.5	50.1	47.7	54.3	5.7
University of North Carolina at Pembroke	91.4	77.1	71.3	55.1	74.1	10.0	Hocking College				56.7	56.7	2.6
DOCTORAL							James A. Rhodes State College	66.0	57.3	52.3	48.6	52.4	2.7
Appalachian State University	100.4	83.8	77.4	54.4	80.5	10.3	Kent State University at Ashtabula	94.5	81.7	84.2	62.8	72.0	5.2
East Carolina University	106.1	83.2	73.1	57.6	81.7	5.5	Kent State University at East Liverpool	98.8	80.6		56.6	71.2	5.8
Fayetteville State University	92.4	79.5	85.9	65.9	81.0	5.1	Kent State University at Geauga	88.7	74.8	57.0	50.2	65.2	3.7
North Carolina A & T State University	104.5	87.1	82.8	61.0	87.9	5.7	Kent State University at Salem	87.7	79.9	57.0	62.0	67.0	4.6
North Carolina Central University	107.9	84.6	78.4	54.9	81.0	5.2	Kent State University at Stark	96.9	81.6	64.6	59.0	76.6	2.5
North Carolina State University at Raleigh	148.4	105.7	89.0	57.1	112.2	8.8	Kent State University at Trumbull	100.2	81.7	68.1	60.4	78.8	3.8
University of North Carolina Wilmington	107.9	85.4	79.5	54.6	82.7	8.2	Kent State University at Tuscarawas	105.3	78.3	59.1	55.9	69.7	2.3
University of North Carolina at Chapel Hill	167.9	104.4	98.4	99.2	130.4	9.0	Lakeland Community College	102.7	81.1	72.9	68.0	93.7	0.5
University of North Carolina at Charlotte	129.8	99.3	90.7	63.8	98.7	9.3	Lorain County Community College	88.9	74.8	68.4	55.0	74.8	-0.2
University of North Carolina at Greensboro	115.1	91.0	80.7	51.9	85.8	5.6	Marion Technical College	59.1	57.2	54.9	51.1	55.0	-1.8
Western Carolina University	106.7	76.7	71.8	52.6	77.7	9.2	North Central State College		55.0	47.3	45.2	48.8	0.8
Winston-Salem State University	96.7	80.8	71.8	64.1	80.9	4.5	Northwest State Community College				62.1	62.1	1.7
							Ohio State University Agricultural Technical In	stitute	91.3	79.3		87.1	2.1
NORTH DAKOTA							Ohio State University-Mansfield Campus	100.0	81.6	66.7		84.9	2.3
							Ohio State University-Newark Campus	117.3	97.1	79.7		98.1	5.2
AA							Ohio University-Chillicothe Campus		82.8	64.6	59.6	69.1	2.4
Bismarck State College	74.5	62.1	55.8	54.6	60.4	5.5	Ohio University-Eastern Campus		78.2	64.2	64.2	72.8	-0.3
Cankdeska Cikana Community College		•				· .	Ohio University-Lancaster Campus	99.7	80.3	63.7	66.4	77.4	1.6
Dakota College at Bottineau	53.4	52.1		48.0	49.8	5.2	Ohio University-Southern Campus	86.4	75.1	62.5	61.8	67.5	3.1
Lake Region State College	75.8	64.9	56.6	56.1	62.7	1.8	Ohio University-Zanesville Campus	89.7	76.1	63.2	60.0	76.1	1.5
North Dakota State College of Science	67.8	65.6	57.9	61.9	63.5	2.2	Owens Community College	70.0	54.9	48.1	42.3	60.1	0.6
Nueta Hidatsa Sahnish College				62.3	62.3	5.9	Sinclair Community College	87.4	68.6	58.7	49.7	74.0	2.5
Sitting Bull College				61.8	61.8	13.4	Southern State Community College	79.5	69.7	58.1	47.0	60.0	-1.7
Williston State College	79.3	71.4	57.0	57.0	65.6	1.7	Stark State College	79.9	70.8	64.3	55.5	65.4	4.6
BA+							Terra State Community College	69.6	64.1	57.3	62.1	62.7	2.9
Pulling of the History							University of Cincinnati-Blue Ash College	104 9	845	63.3	573	843	4.8

University of Cincinnati-Blue Ash College

University of Cincinnati-Clermont College

104.9

108.1

84.5

84.7

63.3

65.9

57.3

4.8

2.2

84.3

84.5

75.3

60.2

45.2

66.0

4.2

Dickinson State University

State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)	State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)
Washington State Community College	55.1	55.6	56.1	57.0	56.0	-1.1	East Central University	58.9	52.8	45.0	37.1	47.5	-19.2
Zane State College	61.1	53.8	47.9	43.0	54.1	2.5	Oklahoma Panhandle State University	50.7	50.7	44.3	39.7	43.7	2.0
							Rogers State University	63.5	53.4	50.3	46.5	53.4	-1.9
BA							Southeastern Oklahoma State University	74.7	94.7	52.2	43.9	65.5	-2.9
Ohio State University-Lima Campus	113.7	82.7	73.3	•	91.8	1.3	University of Central Oklahoma	89.7	76.5	66.9	44.4	72.0	1.5
Ohio State University-Marion Campus	110.1	88.2	82.2	•	92.3	3.3	DOCTORAL						
BA+							DOCTORAL Innector University		C1.0	F2.2	40 F	[]]	11
Central State University	85.9	70.1	57.6	45.2	67.7	7.6	Langston University Northeastern State University	76.7	61.9	53.3	49.5 47.5	53.2 63.4	-1.1 1.3
Miami University-Hamilton	116.3	86.3	72.1	55.3	77.6	4.5	Northwestern Oklahoma State University	75.9	65.1	54.5	46.2	58.0	-0.9
Miami University-Middletown	116.3	80.1	62.3	54.0	72.1	0.7	Oklahoma State University-Main Campus	122.9	94.9	81.2	64.7	92.7	5.1
							Southwestern Oklahoma State University	74.9	65.2	55.9	51.3	60.9	-1.2
DOCTORAL							University of Oklahoma-Health Sciences Cer			33.3	0.10	00.3	1.2
Bowling Green State University-Main Campu		93.0	80.6	67.3	91.0	2.3	University of Oklahoma-Norman Campus	134.7	93.5	92.4	57.6	103.0	4.6
Cleveland State University	114.5	93.2	89.3	68.8	91.1	3.6	oniversity of oxidiforna normal campus	1,4,1	73.3	JZ. 1	31.0	103.0	4.0
Kent State University at Kent	116.7	90.3	77.5	62.9	91.1	3.7	ODECON						
Miami University-Oxford	136.3	107.5	90.5	64.3	97.8	3.9	OREGON						
Ohio State University-Main Campus	160.9	108.8	102.2	167.8	130.9	2.6	AA						
Ohio University-Main Campus	111.7	91.7	88.6	64.3	87.9	1.7	Blue Mountain Community College				87.9	87.9	1.4
Shawnee State University	77.9	64.2	55.7	41.2	63.9	-0.4	Central Oregon Community College	90.1	73.2	61.5	59.4	73.5	1.8
University of Akron Main Campus	115.3	95.3	79.0	67.7	92.2	4.0	Chemeketa Community College				87.8	87.8	3.6
University of Cincinnati-Main Campus	136.3	101.5	80.3	60.8	106.1	3.2	Clackamas Community College				93.2	93.2	5.4
University of Toledo	115.9	96.5	89.5	62.0	91.2	1.7	Clatsop Community College				80.0	80.0	-3.6
Wright State University-Main Campus	115.0	92.2	95.1	60.1	90.3	2.1	Columbia Gorge Community College				67.0	67.0	2.7
Youngstown State University	90.1	76.4	73.8	53.0	76.0	-0.8	Klamath Community College				71.1	71.1	9.0
							Lane Community College				90.3	90.3	6.9
OKLAHOMA							Linn-Benton Community College				86.8	86.8	3.8
AA							Mt Hood Community College				94.3	94.3	0.5
Carl Albert State College				49.5	49.5	6.5	Oregon Coast Community College				59.7	59.7	4.5
College of the Muscogee Nation							Portland Community College				86.3	86.3	4.5
Connors State College				47.2	47.2	-0.7	Rogue Community College				90.1	90.1	8.2
Eastern Oklahoma State College	50.2			43.0	46.7	1.4	Southwestern Oregon Community College	76.7	62.5	58.2	45.4	64.2	0.9
Murray State College	63.8		50.6	46.2	47.3	2.0	Tillamook Bay Community College			•	69.9	69.9	-2.5
Northeastern Oklahoma A&M College			•	49.8	49.8	0.8	Treasure Valley Community College				63.3	63.3	-1.0
Northern Oklahoma College				52.3	52.3	-0.3	Umpqua Community College				71.2	71.2	5.6
Oklahoma City Community College	56.2				56.2	-0.9	BA+						
Oklahoma State University Institute of Tech	nology						Eastern Oregon University	89.0	77.5	65.0	57.8	72.7	2.7
Oklahoma State University-Oklahoma City	67.4	57.7	51.2	46.6	53.6	5.7	Oregon Institute of Technology	100.4	73.5	66.8	60.9	78.2	0.5
Redlands Community College	52.6		•		52.6	4.0	Southern Oregon University	98.2	76.8	69.2	72.0	80.9	-1,3
Rose State College	47.3			38.4	46.8	2.3	Western Oregon University	83.1	68.1	55.7	50.1	66.1	5.1
Seminole State College	52.4	43.6	43.9		45.6	0.3							
Tulsa Community College	84.6	72.1	63.0		67.7	2.6	DOCTORAL						
Western Oklahoma State College				54.4	54.4	10.2	Oregon Health & Science University			80.5	65.6	70.5	0.1
ВА							Oregon State University	146.5	111.7	97.6	61.9	100.0	3.6
University of Science and Arts of Oklahoma	61.0	54.0	46.7	38.5	51.7	0.0	Portland State University	123.3	96.2	80.3	68.0	96.0	2.2
omiversity of science and Arts of Unianolila	01.0	J4.U	40.7	30.3	ا.ار	0.0	University of Oregon	147.7	107.1	96.2	68.7	110.0	5.5
BA+													
Community III	75.3	643	F2.2	42.0	F0.0	1.0							

75.2 64.3 53.2 43.0

59.9

4.6

Cameron University

Bucks County Community College 79.3 Butler County Community College 87.0 Central Pennsylvania Institute of Science and Technol Community College of Allegheny County 76.1 Community College of Allegheny County 69.5 Community College of Philadelphia 91.0 Delaware County Community College 111.8 Harrisburg Area Community College 76.2 Lancaster County Career and Technology Center Lehigh Carbon Community College 74.7 Montgomery County Community College 74.7 Montgomery County Area Community College 77.9 Northern Pennsylvania Regional College 77.9 Northern Pennsylvania Regional College 77.9 Pennsylvania State University-Penn State DuBois 110.9 Reading Area Community College 77.3 Thaddeus Stevens College of Technology 92.8 University of Pittsburgh-Titusville 77.6 Westmoreland County Community College 77.2 BA Cheyney University of Pennsylvania 119.9 Pennsylvania State University-Altoona 105.7 Pennsylvania State University-Penn State Beaver 109.5	67.5 70.9 0gy . 54.3 53.4 82.8 97.7 57.5 63.3 64.1 77.5	64.2 59.1 49.7 46.0 75.9 77.4 55.9	60.8 50.6 45.2 41.7 67.9 57.8 53.9	72.5 64.7 65.1 52.2 77.4 98.3	6.3 -0.6 0.1 -0.2	University of Pittsburgh-Bradford University of Pittsburgh-Greensburg University of Pittsburgh-Johnstown BA+ Lincoln University Pennsylvania State University-Penn State Abington	94.9 90.4 89.8	84.5 76.7 75.9 86.4	65.8 66.4 62.3	55.7 54.0 57.1	73.1 67.7 69.8	6.5 3.0 1.4
Bucks County Community College 79.3 Butler County Community College 87.0 Central Pennsylvania Institute of Science and Technol Community College of Allegheny County 76.1 Community College of Beaver County 69.5 Community College of Philadelphia 91.0 Delaware County Community College 111.8 Harrisburg Area Community College 76.2 Lancaster County Career and Technology Center . Lehigh Carbon Community College 74.4 Luzerne County Community College 74.7 Montgomery County Community College 75.3 Northampton County Area Community College 77.9 Northern Pennsylvania Regional College 77.9 Pennsylvania College of Technology 120.9 Pennsylvania Highlands Community College 77.3 Thaddeus Stevens College of Technology 92.8 University of Pittsburgh-Titusville 77.6 Westmoreland County Community College 77.2 BA Cheyney University of Pennsylvania 119.9 Pennsylvania State University-Altoona 105.7	70.9 Ogy . 54.3 53.4 82.8 97.7 57.5 . 63.3 64.1 77.5 64.9	59.1	50.6 45.2 41.7 67.9 57.8 53.9	64.7 65.1 52.2 77.4	-0.6 0.1 -0.2	University of Pittsburgh-Johnstown BA+ Lincoln University Pennsylvania State University-Penn State	89.8	75.9	62.3			
Bucks County Community College 79.3 Butler County Community College 87.0 Central Pennsylvania Institute of Science and Technol Community College of Allegheny County 76.1 Community College of Beaver County 69.5 Community College of Philadelphia 91.0 Delaware County Community College 111.8 Harrisburg Area Community College 76.2 Lancaster County Career and Technology Center . Lehigh Carbon Community College 74.4 Luzerne County Community College 74.7 Montgomery County Community College 77.9 Northern Pennsylvania Regional College 77.9 Northern Pennsylvania Regional College 77.9 Pennsylvania College of Technology 120.9 Pennsylvania Highlands Community College 77.3 Thaddeus Stevens College of Technology 92.8 University of Pittsburgh-Titusville 77.6 Westmoreland County Community College 77.2 BAA Cheyney University of Pennsylvania 119.9 Pennsylvania State University-Altoona 105.7	70.9 Ogy . 54.3 53.4 82.8 97.7 57.5 . 63.3 64.1 77.5 64.9	59.1	50.6 45.2 41.7 67.9 57.8 53.9	64.7 65.1 52.2 77.4	-0.6 0.1 -0.2	BA+ Lincoln University Pennsylvania State University-Penn State				57.1	69.8	1.4
Butler County Community College Central Pennsylvania Institute of Science and Technol Community College of Allegheny County Community College of Beaver County Community College of Philadelphia 91.0 Delaware County Community College Harrisburg Area Community College Lancaster County Career and Technology Center Lehigh Carbon Community College 74.4 Luzerne County Community College 74.7 Montgomery County Community College 74.7 Morthampton County Area Community College 77.9 Northern Pennsylvania Regional College Pennsylvania College of Technology Pennsylvania Gollege of Technology Pennsylvania State University-Penn State DuBois 110.9 Reading Area Community College 77.2 Thaddeus Stevens College of Technology 92.8 University of Pittsburgh-Titusville 77.6 Westmoreland County Community College 77.2 BA Cheyney University of Pennsylvania 119.9 Pennsylvania State University-Altoona 105.7	70.9 Ogy . 54.3 53.4 82.8 97.7 57.5 . 63.3 64.1 77.5 64.9	59.1	50.6 45.2 41.7 67.9 57.8 53.9	64.7 65.1 52.2 77.4	-0.6 0.1 -0.2	Lincoln University Pennsylvania State University-Penn State	103.4	86.4				
Central Pennsylvania Institute of Science and Technol Community College of Allegheny County 76.1 Community College of Beaver County 69.5 Community College of Philadelphia 91.0 Delaware County Community College 76.2 Lancaster County Career and Technology Center . Lehigh Carbon Community College 74.4 Luzerne County Community College 74.7 Montgomery County Community College 85.3 Northampton County Area Community College 77.9 Northern Pennsylvania Regional College 77.9 Pennsylvania College of Technology 120.9 Pennsylvania State University-Penn State DuBois 110.9 Reading Area Community College 77.3 Thaddeus Stevens College of Technology 92.8 University of Pittsburgh-Titusville 77.6 Westmoreland County Community College 77.2 BA Cheyney University of Pennsylvania 119.9 Pennsylvania State University-Altoona 105.7	0gy . 54.3 53.4 82.8 97.7 57.5 . 63.3 64.1 77.5 64.9	49.7 46.0 75.9 77.4 55.9	45.2 41.7 67.9 57.8 53.9	65.1 52.2 77.4	0.1	Lincoln University Pennsylvania State University-Penn State	103.4	86.4				
Community College of Allegheny County 76.1 Community College of Beaver County 69.5 Community College of Philadelphia 91.0 Delaware County Community College 111.8 Harrisburg Area Community College 76.2 Lancaster County Career and Technology Center Lehigh Carbon Community College 74.4 Luzerne County Community College 74.7 Montgomery County Community College 74.7 Montgomery County Community College 77.9 Northern Pennsylvania Regional College 77.9 Northern Pennsylvania Regional College 77.9 Pennsylvania College of Technology 120.9 Pennsylvania State University-Penn State DuBois 110.9 Reading Area Community College 77.3 Thaddeus Stevens College of Technology 92.8 University of Pittsburgh-Titusville 77.6 Westmoreland County Community College 77.2 BA Cheyney University of Pennsylvania 119.9 Pennsylvania State University-Altoona 105.7	54.3 53.4 82.8 97.7 57.5 63.3 64.1 77.5 64.9	49.7 46.0 75.9 77.4 55.9	45.2 41.7 67.9 57.8 53.9	65.1 52.2 77.4	-0.2	Pennsylvania State University-Penn State	103.4	86.4				
Community College of Beaver County Community College of Philadelphia 91.0 Delaware County Community College Harrisburg Area Community College Lancaster County Career and Technology Center Lehigh Carbon Community College 74.4 Luzerne County Community College 74.7 Montgomery County Community College 74.7 Montgomery County Community College 77.9 Northampton County Area Community College 77.9 Pennsylvania College of Technology 120.9 Pennsylvania Highlands Community College 77.3 Thaddeus Stevens College of Technology 92.8 University of Pittsburgh-Titusville 77.6 Westmoreland County Community College 77.2 BA Cheyney University of Pennsylvania 119.9 Pennsylvania State University-Altoona 105.7	53.4 82.8 97.7 57.5	46.0 75.9 77.4 55.9	41.7 67.9 57.8 53.9	52.2 77.4	-0.2				74.6	63.9	81.4	1.2
Community College of Philadelphia 91.0 Delaware County Community College 111.8 Harrisburg Area Community College 76.2 Lancaster County Career and Technology Center . Lehigh Carbon Community College 74.4 Luzerne County Community College 74.7 Montgomery County Community College 85.3 Northampton County Area Community College 77.9 Northern Pennsylvania Regional College 77.9 Pennsylvania College of Technology 120.9 Pennsylvania State University-Penn State DuBois 110.9 Reading Area Community College 77.3 Thaddeus Stevens College of Technology 92.8 University of Pittsburgh-Titusville 77.6 Westmoreland County Community College 77.2 BA Cheyney University of Pennsylvania 119.9 Pennsylvania State University-Altoona 105.7	82.8 97.7 57.5	75.9 77.4 55.9	67.9 57.8 53.9	77.4			109.3	92.1	72.6	58.4	80.9	
Delaware County Community College 76.2 Harrisburg Area Community College 76.2 Lancaster County Career and Technology Center . Lehigh Carbon Community College 74.4 Luzerne County Community College 74.7 Montgomery County Community College 85.3 Northampton County Area Community College 77.9 Northern Pennsylvania Regional College 77.9 Northern Pennsylvania Regional College 77.9 Pennsylvania College of Technology 120.9 Pennsylvania State University-Penn State DuBois 110.9 Reading Area Community College 77.3 Thaddeus Stevens College of Technology 92.8 University of Pittsburgh-Titusville 77.6 Westmoreland County Community College 77.2 BA Cheyney University of Pennsylvania 119.9 Pennsylvania State University-Altoona 105.7	97.7 57.5	77.4 55.9	57.8 53.9		-1.9	Pennsylvania State University-Penn State	103.3	JL.I	12.0	J0.4	00.3	
Harrisburg Area Community College 76.2 Lancaster County Career and Technology Center Lehigh Carbon Community College 74.4 Luzerne County Community College 74.7 Montgomery County Community College 85.3 Northampton County Area Community College 77.9 Northern Pennsylvania Regional College 77.9 Pennsylvania College of Technology 120.9 Pennsylvania Highlands Community College 67.2 Pennsylvania State University-Penn State DuBois 110.9 Reading Area Community College 77.3 Thaddeus Stevens College of Technology 92.8 University of Pittsburgh-Titusville 77.6 Westmoreland County Community College 77.2 BA Cheyney University of Pennsylvania 119.9 Pennsylvania State University-Altoona 105.7	57.5	55.9	53.9	98.3		Erie-Behrend College	131.5	98.3	82.4	67.3	91.1	
Lancaster County Career and Technology Center Lehigh Carbon Community College 74.4 Luzerne County Community College 74.7 Montgomery County Community College 85.3 Northampton County Area Community College 77.9 Northern Pennsylvania Regional College Pennsylvania College of Technology 120.9 Pennsylvania Highlands Community College 67.2 Pennsylvania State University-Penn State DuBois 110.9 Reading Area Community College 77.3 Thaddeus Stevens College of Technology 92.8 University of Pittsburgh-Titusville 77.6 Westmoreland County Community College 77.2 BA Cheyney University of Pennsylvania 119.9 Pennsylvania State University-Altoona 105.7	63.3 64.1 77.5 64.9				-0.2	Pennsylvania State University-Penn State York	120.2	91.9	78.6	68.6	88.0	
Lehigh Carbon Community College 74.4 Luzerne County Community College 74.7 Montgomery County Community College 85.3 Northampton County Area Community College 77.9 Northern Pennsylvania Regional College 77.9 Pennsylvania College of Technology 120.9 Pennsylvania Highlands Community College 67.2 Pennsylvania State University-Penn State DuBois 110.9 Reading Area Community College 77.3 Thaddeus Stevens College of Technology 92.8 University of Pittsburgh-Titusville 77.6 Westmoreland County Community College 77.2 BA Cheyney University of Pennsylvania 119.9 Pennsylvania State University-Altoona 105.7	63.3 64.1 77.5 64.9			66.1	1.8							
Luzerne County Community College 74.7 Montgomery County Community College 85.3 Northampton County Area Community College 77.9 Northern Pennsylvania Regional College 77.9 Pennsylvania College of Technology 120.9 Pennsylvania Highlands Community College 67.2 Pennsylvania State University-Penn State DuBois 110.9 Reading Area Community College 77.3 Thaddeus Stevens College of Technology 92.8 University of Pittsburgh-Titusville 77.6 Westmoreland County Community College 77.2 BA Cheyney University of Pennsylvania 119.9 Pennsylvania State University-Altoona 105.7	64.1 77.5 64.9	59.9	59.2	59.2	0.5	DOCTORAL						
Montgomery County Community College 85.3 Northampton County Area Community College 77.9 Northern Pennsylvania Regional College 20.9 Pennsylvania College of Technology 120.9 Pennsylvania Highlands Community College 67.2 Pennsylvania State University-Penn State DuBois 110.9 Reading Area Community College 77.3 Thaddeus Stevens College of Technology 92.8 University of Pittsburgh-Titusville 77.6 Westmoreland County Community College 77.2 BA Cheyney University of Pennsylvania 119.9 Pennsylvania State University-Altoona 105.7	77.5 64.9		53.2	63.9	-0.0	Commonwealth University of Pennsylvania	117.4	94.3	77.7	57.2	97.6	
Northampton County Area Community College 77.9 Northern Pennsylvania Regional College 20.9 Pennsylvania College of Technology 120.9 Pennsylvania Highlands Community College 67.2 Pennsylvania State University-Penn State DuBois 110.9 Reading Area Community College 77.3 Thaddeus Stevens College of Technology 92.8 University of Pittsburgh-Titusville 77.6 Westmoreland County Community College 77.2 BA Cheyney University of Pennsylvania 119.9 Pennsylvania State University-Altoona 105.7	64.9	52.4	52.2	61.9	-2.2	East Stroudsburg University of Pennsylvania	118.1	94.4	74.5	57.8	95.4	3.7
Northern Pennsylvania Regional College Pennsylvania College of Technology 120.9 Pennsylvania Highlands Community College 67.2 Pennsylvania State University-Penn State DuBois 110.9 Reading Area Community College 77.3 Thaddeus Stevens College of Technology 92.8 University of Pittsburgh-Titusville 77.6 Westmoreland County Community College 77.2 BA Cheyney University of Pennsylvania 119.9 Pennsylvania State University-Altoona 105.7		70.1	61.6	72.2	5.3	Indiana University of Pennsylvania-Main Campu	s 115.6	91.4	73.9	55.0	99.8	4.2
Pennsylvania College of Technology 120.9 Pennsylvania Highlands Community College 67.2 Pennsylvania State University-Penn State DuBois 110.9 Reading Area Community College 77.3 Thaddeus Stevens College of Technology 92.8 University of Pittsburgh-Titusville 77.6 Westmoreland County Community College 77.2 BA Cheyney University of Pennsylvania 119.9 Pennsylvania State University-Altoona 105.7		60.9	55.9	69.8	-1.9	Kutztown University of Pennsylvania	113.8	93.1	70.9	52.8	93.2	3.3
Pennsylvania Highlands Community College 67.2 Pennsylvania State University-Penn State DuBois 110.9 Reading Area Community College 77.3 Thaddeus Stevens College of Technology 92.8 University of Pittsburgh-Titusville 77.6 Westmoreland County Community College 77.2 BA Cheyney University of Pennsylvania 119.9 Pennsylvania State University-Altoona 105.7			•		•	Millersville University of Pennsylvania	118.4	93.5	74.5	52.3	96.5	4.3
Pennsylvania State University-Penn State DuBois 110.9 Reading Area Community College 77.3 Thaddeus Stevens College of Technology 92.8 University of Pittsburgh-Titusville 77.6 Westmoreland County Community College 77.2 BA Cheyney University of Pennsylvania 119.9 Pennsylvania State University-Altoona 105.7	105.8	92.5	79.0	89.1	0.3	Pennsylvania State University-Main Campus	159.9	106.5	89.0	63.1	117.0	
Reading Area Community College 77.3 Thaddeus Stevens College of Technology 92.8 University of Pittsburgh-Titusville 77.6 Westmoreland County Community College 77.2 BA Cheyney University of Pennsylvania 119.9 Pennsylvania State University-Altoona 105.7	53.6	46.5	45.2	55.2	4.4	Pennsylvania State University-Penn State						
Thaddeus Stevens College of Technology 92.8 University of Pittsburgh-Titusville 77.6 Westmoreland County Community College 77.2 BA Cheyney University of Pennsylvania 119.9 Pennsylvania State University-Altoona 105.7	90.2	67.8	64.2	79.2	· .	Harrisburg	131.5	104.6	82.8	70.3	96.2	
University of Pittsburgh-Titusville 77.6 Westmoreland County Community College 77.2 BA Cheyney University of Pennsylvania 119.9 Pennsylvania State University-Altoona 105.7	67.2	62.5	59.9	67.8	2.0	Pennsylvania Western University	118.3	97.1	78.2	56.9	96.2	
Westmoreland County Community College 77.2 BA Cheyney University of Pennsylvania 119.9 Pennsylvania State University-Altoona 105.7	88.3	86.4	82.3	84.9	3.8	Shippensburg University of Pennsylvania	120.9	99.2	79.8	55.2	102.3	2.0
BA Cheyney University of Pennsylvania 119.9 Pennsylvania State University-Altoona 105.7	78.6	44.2	72.0	70.9	4.3	Slippery Rock University of Pennsylvania	119.9	96.1	77.9	57.1	93.1	2.6
Cheyney University of Pennsylvania119.9Pennsylvania State University-Altoona105.7	66.4	63.2	58.2	64.3	2.3	Temple University	172.4	115.2	91.9	70.8	120.2	2.6
Cheyney University of Pennsylvania119.9Pennsylvania State University-Altoona105.7						University of Pittsburgh-Pittsburgh Campus	149.2	101.8	90.3	48.4	108.9	2.7
Pennsylvania State University-Altoona 105.7	96.2	71.6	52.3	92.1	-4.1	West Chester University of Pennsylvania	117.0	95.4	80.4	54.0	94.9	3.9
	81.9	68.4	59.7	79.9	4.1							
Termsylvania state oniversity Term state beaver 103.3	88.1	79.9	67.2	86.1	· · ·	RHODE ISLAND						
Pennsylvania State University-Penn State Berks 118.2	88.2	71.4	62.2	87.8	<u> </u>	AA						
Pennsylvania State University-Penn State	00.2	71.4	02.2	07.0	· ·	Community College of Rhode Island	82.0	64.4	59.0	42.2	69.0	1.9
Brandywine 121.0	85.4	75.7	62.6	85.4		community conege or miode island	02.0	01.1	33.0	ILIL	03.0	
Pennsylvania State University-Penn State						DOCTORAL						
Fayette- Eberly 112.1	86.2	69.5	64.3	76.7		Rhode Island College	114.3	93.3	71.3		96.0	-3.9
Pennsylvania State University-Penn State	01.2	76.3	C) C	04.0		University of Rhode Island	148.6	108.7	94.6	65.2	106.4	7.9
Greater Allegheny 101.4	91.3	76.2	62.6	84.6	•							
Pennsylvania State University-Penn State Hazleton 103.7	90.4	75.2	85.2	89.4		SOUTH CAROLINA						
Pennsylvania State University-Penn State												
Lehigh Valley 111.5	84.6	62.9	63.3	74.7		AA TILIIGII				543	542	
Pennsylvania State University-Penn State						Aiken Technical College	•	•	•	54.2	54.2	3.3
Mont Alto 97.9	93.2	77.7	68.0	81.7	<u> </u>	Central Carolina Technical College	•	•	•	49.0	49.0	2.8
Pennsylvania State University-Penn State New Kensington 103.6	94.6	71.4	CT 0	79.5		Denmark Technical College	•	•	•	46.5	46.5	-2.9
Pennsylvania State University-Penn State	94.0	71.4	65.0	19.5	· ·	Florence-Darlington Technical College	•	•	•	54.4	54.4	3.4
Schuylkill 100.9	92.9	67.9	65.0	78.2		Greenville Technical College	•	•	•	51.6	51.6	5.8
Pennsylvania State University-Penn State						Horry-Georgetown Technical College				58.5	58.5	6.1
Scranton 140.3	92.9	77.9	70.1	82.5		Midlands Technical College	•	•		59.0	59.0	3.0
Pennsylvania State University-Penn State						Northeastern Technical College	•	•		46.4	46.4	2.6
Shenango 110.2	75.1	71.3	66.9	72.9	· ·	Orangeburg Calhoun Technical College	•	•	•	53.0	53.0	3.5
Pennsylvania State University-Penn State Wilkes-Barre 109.1		71.8	65.7	79.5		Piedmont Technical College				50.8	50.8	1.6

State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)	State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)
Spartanburg Community College				55.8	55.8	4.1	TENNESSEE						
Technical College of the Lowcountry							AA						
Tri-County Technical College				51.8	51.8	4.8	Chattanooga State Community College	70.8	61.1	53.5	46.7	59.2	2.8
Trident Technical College				56.8	56.8	1.8	Cleveland State Community College	69.2	60.0	54.6	50.6	57.8	2.0
University of South Carolina-Lancaster	70.3	59.0	50.3	55.9	59.9	3.7	Columbia State Community College	75.0					
University of South Carolina-Salkehatchie	70.6	61.0	48.9	56.0	56.9	3.9			62.0	52.7	45.6	56.2	13.1
University of South Carolina-Sumter	76.6	61.8	60.6	47.4	57.4	9.1	Dyersburg State Community College	70.9	66.4	55.7	52.6	62.5	6.9
University of South Carolina-Union	74.1	70.7	53.9	57.2	58.5	0.2	Jackson State Community College	69.6	61.7	53.5	48.1	60.2	6.7
Williamsburg Technical College				44.5	44.5	4.1	Motlow State Community College	71.5	60.2	50.8	43.9	55.1	7.8
York Technical College				54.1	54.1	4.9	Nashville State Community College	83.2	62.8	52.1	51.5	58.3	4.3
							Northeast State Community College	72.0	63.8	55.9	50.8	59.2	1.5
BA+							Pellissippi State Community College	79.7	65.0	57.8	52.5	64.7	3.8
Citadel Military College of South Carolina	98.7	83.7	77.2	60.7	84.5	4.2	Roane State Community College	74.3	64.4	59.4	46.9	63.0	3.2
College of Charleston	103.8	82.3	77.7	64.4	85.4	3.7	Southwest Tennessee Community College	74.3	62.9	51.1	44.8	57.4	3.5
Lander University	75.6	66.3	46.8	31.0	46.2	-20.3	Volunteer State Community College	79.1	66.5	56.9	48.5	63.4	5.0
University of South Carolina Aiken	87.8	70.7	68.4	52.4	68.8	2.8	Walters State Community College	73.7	62.5	55.3	46.0	58.0	2.8
University of South Carolina Beaufort	86.3	71.7	67.5	57.9	69.4	2.8	DAI						
University of South Carolina-Upstate	82.3	76.0	65.6	58.0	69.6	4.4	BA+	C11	F0.0	53.0	463	FF.1	4.0
Winthrop University	88.6	71.7	69.3	52.8	74.6	2.0	The University of Tennessee Southern	64.1	59.0	53.0	46.3	55.1	4.9
							The University of Tennessee-Martin	84.5	76.3	72.4	51.8	71.3	3.9
DOCTORAL							DOCTORAL						
Clemson University	149.7	104.4	98.6	64.7	101.8	4.4	Austin Peay State University	90.9	74.7	66.1	53.7	76.3	2.7
Coastal Carolina University	99.6	82.1	70.3	54.9	74.7	2.6	East Tennessee State University	87.4	74.1	67.1	46.8	71.3	2.2
Francis Marion University	85.3	71.0	59.5	54.3	71.2	3.5	Middle Tennessee State University	106.1	85.0	74.5	53.7	82.7	2.8
Medical University of South Carolina							Tennessee State University	89.5	75.8	69.3	57.9	77.6	6.8
South Carolina State University	81.5	72.0	66.8	52.9	69.0	3.1	Tennessee Technological University	102.9	82.9	76.7	54.1	79.4	5.3
University of South Carolina-Columbia	142.0	103.5	95.0	61.7	105.0	0.1	The University of Tennessee Health Science Cen		98.1	83.3	65.4	104.5	-0.4
							The University of Tennessee-Chattanooga	108.8	93.5	72.9	55.8	81.2	2.6
SOUTH DAKOTA							The University of Tennessee-Knoxville	161.6	111.3	96.0	67.7	110.4	3.7
300 IH DAKOIA							University of Memphis	116.9	87.4	80.3	55.7	86.7	3.3
AA							University of wemphis	110.9	01.4	00.3	33.1	00.7	3.3
Lake Area Technical College				63.2	63.2	3.7							
Mitchell Technical College				65.3	65.3	4.5	TEXAS						
Oglala Lakota College	71.2	64.4	60.6		62.2	7.3	AA						
Sisseton Wahpeton College				50.1	50.1	19.9	Alvin Community College				63.4	63.4	-2.9
Southeast Technical College		•		67.8	67.8	11.0	Amarillo College	74.2	64.0	61.5	58.3	62.0	9.3
Western Dakota Technical College				64.2	64.2	6.6	Angelina College				56.5	56.5	5.9
							Austin Community College District	85.6	72.9	67.1	66.6	77.5	4.1
BA+							Blinn College District		72.3		60.9	60.9	5.1
Black Hills State University	91.5	66.0	63.6	52.0	68.5	4.2	Brazosport College	86.3	72.2	62.1	57.9	66.1	4.2
Northern State University	92.1	81.3	63.4	54.9	72.0	6.7	Central Texas College	63.6		02.1	31.3	63.6	1.2
Sinte Gleska University							Cisco College	42.0	•	•	37.9	41.6	-1.5
DOCTORAL							Clarendon College		•	52.9			-6.9
DOCTORAL	****			P			Coastal Bend College	44.2			40.9	41.4	
Dakota State University	111.1	90.3	77.7	58.6	81.5	5.5		60.7	52.9	53.2	53.8	55.0	7.5
South Dakota School of Mines and Technolo		97.6	81.0	62.6	86.1	4.2	College of the Mainland	73.0	60.8	63.1		64.5	3.9
South Dakota State University	106.2	88.6	81.0	64.5	81.5	5.4	Collin County Community College District		•	•	75.0	75.0	3.3
University of South Dakota	107.5	86.5	74.7	61.4	78.2	3.7	Dallas College				73.0	73.0	2.6
							Del Mar College	90.5	76.1	65.2	56.6	71.7	2.7

State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)	State/School	Prof. (\$)	Assoc. (\$)	Asst (\$)
El Paso Community College	67.7	53.6	48.7	48.1	57.7	2.8	Texas A&M University-San Antonio	99.5	79.8	74.
Frank Phillips College	49.8	46.5	49.0	39.3	48.3	5.6	The University of Texas MD Anderson Can		13.0	
Galveston College	80.9	72.1	69.1	62.3	65.6	3.0	The University of Texas Permian Basin	93.7	85.1	77.
Grayson College	64.7	12.1	05.1	02.3	64.7	4.1	University of Houston-Downtown	104.9	85.8	82
Hill College		•	•	57.5	57.5	8.4	University of Houston-Victoria	104.9	81.8	70
Houston Community College	•	•	•	74.5	74.5	1.9	University of nouston-victoria	103.0	01.0	//
Howard College	57.6	47.5	. [11	45.3			DOCTORAL			
	37.0	41.5	54.1		48.8	4.5	Angelo State University	85.5	75.0	69
Kilgore College	•	•	•	49.7	49.7	1.7	Lamar University	103.7	84.1	73
Lamar Institute of Technology				54.1	54.1	1.1	Midwestern State University	94.6	81.9	66
Lamar State College-Orange	66.2	51.0	58.9	55.0	55.8	3.9	Prairie View A & M University	107.5	84.1	67
Lamar State College-Port Arthur	69.8	61.4	54.4	45.7	47.5	4.9	Sam Houston State University	100.6	82.5	71
Laredo College	69.6	57.7	64.3	55.9	65.7	3.8	Stephen F Austin State University	85.1	74.0	68
Lee College				66.7	66.7	2.4	Tarleton State University	100.1	79.9	65
Lone Star College System	90.1	74.1	57.3	42.0	85.2	5.2	Texas A & M International University	107.6	88.9	75
McLennan Community College	82.2	71.0	65.4	67.1	75.8	4.7	Texas A & M University-College Station	165.7		90
Midland College	80.0	66.4	65.8	59.9	69.4	4.0			112.2	
Navarro College	69.1	57.8	64.9		59.9	3.8	Texas A & M University-Commerce	93.1	81.8	68
North Central Texas College	•			60.3	60.3	4.0	Texas A & M University-Corpus Christi	108.1	81.2	69
Northeast Lakeview College	71.8	66.5	60.5	55.4	63.9	-0.8	Texas A & M University-Kingsville	89.0	75.4	69
Northeast Texas Community College	64.9	54.6	55.0	47.6	59.0	4.2	Texas A&M University-Texarkana	87.0	78.1	76
Northwest Vista College	74.2	66.6	62.9	58.0	65.3	0.0	Texas Southern University	115.4	83.8	77
Odessa College	76.0	65.4	63.8	47.8	57.0	-6.3	Texas State University	104.9	87.2	77.
Palo Alto College	81.0	69.0	65.9	56.7	65.3	-0.8	Texas Tech University	138.9	98.0	90
Panola College	60.0			57.7	59.5	3.1	Texas Tech University Health Sciences Cen	ter .		
Paris Junior College				63.6	63.6	4.3	Texas Tech University Health Sciences Cen	ter-El Paso		
Ranger College	59.3			62.0	61.7	48.7	Texas Woman's University	105.7	80.6	69
San Antonio College	81.6	74.5	66.6	56.8	68.2	-1.8	The University of Texas Health Science Cer	nter at Hous	ton .	
San Jacinto Community College				66.7	66.7	3.4	The University of Texas Health Science Cer	nter at San A	ntonio .	71
South Plains College	65.3	57.0	54.9	53.2	56.4	2.7	The University of Texas Medical Branch at	Galveston		
South Texas College	74.8	71.3	66.5	60.0	61.2	5.4	The University of Texas Rio Grande Valley	103.6	83.5	78
Southwest Texas Junior College	69.6	55.9	59.6	51.2	52.5	0.5	The University of Texas at Arlington	143.8	101.5	96
St Philip's College	74.8	68.8	61.9	55.8	60.4	1.2	The University of Texas at Austin	193.5	133.6	119
Tarrant County College District	78.9	75.3		67.4		4.1	The University of Texas at Dallas	181.7	136.0	125
Temple College	61.0	55.5	75.5 53.9	07.4	72.4 56.9	2.6	The University of Texas at El Paso	121.7	92.2	91
							The University of Texas at San Antonio	124.2	85.6	73
Texarkana College	65.0	56.4	50.8	27.2	55.8	-0.9	The University of Texas at Tyler	109.8	88.1	79
Texas Southmost College	•		•	36.6	36.6	•	University of Houston	164.3	110.1	103
Texas State Technical College	•	57.6	•	51.4	52.0	6.6	University of Houston-Clear Lake	110.7	89.6	76
Trinity Valley Community College		•	•	60.6	60.6	5.0	University of North Texas	129.3	93.4	88
Tyler Junior College	54.2	•		•	54.2	-0.4	University of North Texas Health Science			
Vernon College	•		•	52.1	52.1	-1.6	University of North Texas at Dallas	99.0	91.0	88
Victoria College	71.3	58.4	55.0	59.4	61.6	2.1	West Texas A & M University	87.1	76.1	74
Weatherford College				61.1	61.1	6.8	Trest tenus it a in only clustry	07.1	70.1	
Western Texas College		85.7	56.3	56.5	58.5	12.0				
Wharton County Junior College				55.7	55.7	0.2	UTAH			
BA+							Salt Lake Community College	83.9	68.4	
Sul Ross State University	75.6	71.8	61.6	50.9	64.3	0.8				59.
Texas A&M University-Central Texas	87.8	75.9	81.5	73.3	79.1	6.9	Snow College Southern Utah University	79.4 95.0	70.3 73.9	63.

State/School				inst./ Lect./		%
	Prof.	Assoc.	Asst.	No Rank	Avg.	Chng.
	(\$)	(\$)	(\$)	(\$)	(\$)	(%)
Texas A&M University-San Antonio	99.5	79.8	74.5	56.6	70.3	3.0
The University of Texas MD Anderson Cance	er Center					
The University of Texas Permian Basin	93.7	85.1	77.1	62.3	76.2	-0.4
University of Houston-Downtown	104.9	85.8	82.1	59.7	80.9	5.7
University of Houston-Victoria	105.0	81.8	70.2	57.6	82.5	1.7
DOCTORAL						
Angelo State University	85.5	75.0	69.2	55.9	70.2	0.0
Lamar University	103.7	84.1	73.9	55.4	77.0	1.4
Midwestern State University	94.6	81.9	66.2	45.8	74.2	-1.1
Prairie View A & M University	107.5	84.1	67.5	55.6	72.6	-1.2
Sam Houston State University	100.6	82.5	71.0	43.8	72.4	-0.2
Stephen F Austin State University	85.1	74.0	68.7	51.7	68.9	0.5
Tarleton State University	100.1	79.9	65.4	51.2	70.3	3.4
Texas A & M International University	107.6	88.9	75.9	56.6	76.9	2.4
Texas A & M University-College Station	165.7	112.2	90.7	71.0	118.1	0.6
Texas A & M University-Commerce	93.1	81.8	68.9	63.1	77.0	-5.8
Texas A & M University-Corpus Christi	108.1	81.2	69.3	37.6	79.9	4.4
Texas A & M University-Kingsville	89.0	75.4	69.5	50.8	73.9	3.5
Texas A&M University-Texarkana	87.0	78.1	76.9	61.9	75.6	2.8
Texas Southern University	115.4	83.8	77.2	56.6	76.4	1.4
Texas State University	104.9	87.2	77.4	54.0	75.2	-1.9
Texas Tech University	138.9	98.0	90.4	54.2	99.0	2.4
Texas Tech University Health Sciences Center	er .					
Texas Tech University Health Sciences Center	er-El Paso					
Texas Woman's University	105.7	80.6	69.2	55.3	80.8	2.6
The University of Texas Health Science Cent	ter at Houst	on .				
The University of Texas Health Science Cent	ter at San A	ntonio .	71.4		71.4	0.0
The University of Texas Medical Branch at 0	Galveston					
The University of Texas Rio Grande Valley	103.6	83.5	78.2	64.4	78.8	2.5
The University of Texas at Arlington	143.8	101.5	96.1	68.5	96.4	5.5
The University of Texas at Austin	193.5	133.6	119.2	77.4	133.8	4.9
The University of Texas at Dallas	181.7	136.0	125.2	80.2	125.2	3.7
The University of Texas at El Paso	121.7	92.2	91.0	59.6	85.3	3.1
The University of Texas at San Antonio	124.2	85.6	73.2	39.6	88.6	-0.2
The University of Texas at Tyler	109.8	88.1	79.6	65.0	81.7	1.7
University of Houston	164.3	110.1	103.7	79.8	120.4	0.7
University of Houston-Clear Lake	110.7	89.6	76.8	65.3	87.6	1.8
University of North Texas	129.3	93.4	88.5	69.0	94.7	0.3
University of North Texas Health Science Co						
University of North Texas at Dallas	99.0	91.0	88.4	66.9	79.2	-0.7
West Texas A & M University	87.1	76.1	74.8	54.3	72.0	-0.0

Inst./

Salt Lake Community College	83.9	68.4	59.5	52.2	67.9	8.1
Snow College	79.4	70.3	63.2	61.0	66.2	8.6
Southern Utah University	95.0	73.9	65.6	54.9	71.5	3.7

State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)
 Utah Tech University	90.0	75.9	66.9	52.9	70.1	5.5
Utah Valley University	103.9	85.3	77.8	67.9	82.6	6.1
Weber State University	102.3	86.0	75.6	60.2	83.0	5.9
DOCTORAL						
University of Utah	160.0	107.2	103.2	72.1	123.6	5.1
Utah State University	120.9	93.5	80.9	64.6	90.6	5.8
VERMONT AA Vermont Technical College	80.8	70.7	55.9	·	68.4	5.7
BA+						
Castleton University	73.3	64.2	56.3		66.1	4.1
Northern Vermont University	73.8	65.2	53.9		65.8	0.4
DOCTORAL						
University of Vermont	126.2	97.6	81.6	63.9	92.7	-1.6

VIRGINIA

AA

Blue Ridge Community College	72.2	68.5	64.6	61.7	66.6	5.2
Brightpoint Community College	77.9	71.8	65.6	58.1	68.2	5.1
Central Virginia Community College	77.3	68.7	64.0	55.3	67.6	2.7
Danville Community College	74.2	68.7	63.4	62.0	66.0	3.5
Eastern Shore Community College	72.1	67.0	65.2	56.8	64.7	5.6
Germanna Community College	91.5	81.2	69.4	57.6	71.2	11.9
J Sargeant Reynolds Community College	74.5	73.1	62.7	63.4	69.7	4.0
Laurel Ridge Community College	74.4	69.1	63.6	56.0	66.6	3.0
Mountain Empire Community College	72.6	69.3	57.8	54.4	63.0	0.2
Mountain Gateway Community College		69.0	58.3	57.8	60.5	6.4
New River Community College	81.1	70.0	70.9	64.1	73.7	4.9
Northern Virginia Community College	93.8	84.3	76.4	69.5	83.9	3.8
Patrick & Henry Community College	78.1	68.9	66.6	56.1	66.1	6.4
Paul D Camp Community College		66.4	62.3	54.3	62.7	6.6
Piedmont Virginia Community College	77.3	69.8	67.8	64.4	71.0	13.3
Rappahannock Community College	72.9	70.6	62.4	60.0	66.9	6.3
Richard Bland College	78.3	62.6	58.3	53.7	65.1	6.5
Southside Virginia Community College	74.9	73.3	64.1	60.1	68.9	4.7
Southwest Virginia Community College	71.8	68.8	59.0	51.6	59.8	3.6
Tidewater Community College	77.1	73.7	63.4	59.0	68.9	4.0
Virginia Highlands Community College	71.0	70.1	61.1	55.0	64.8	4.9
Virginia Peninsula Community College	85.8	78.7	75.1	67.1	76.4	5.2
Virginia Western Community College	78.3	69.2	66.5	62.8	69.4	5.2
Wytheville Community College	74.0	68.8	59.0	62.8	64.5	5.2
ВА						
University of Virginia's College at Wise	96.1	74.4	64.5	65.0	75.1	1.5

Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)
114.8	90.3	82.9	72.8	89.2	3.5
91.4	76.3	75.2	55.3	76.4	4.7
93.8	79.8	69.0	71.5	81.8	5.3
157.9	109.8	98.9	77.9	117.0	6.6
105.5	88.9	82.8	67.0	89.4	4.5
103.4	83.1	75.0	69.0	86.2	6.2
135.1	96.6	87.5	63.7	94.2	5.0
98.1	81.2	76.1	65.4	82.4	1.3
203.5	129.0	103.5	63.0	145.8	4.6
146.0	103.2	76.3	64.8	97.0	4.8
ity 153.1	111.7	100.2	59.5	109.6	4.6
101.5	85.6	74.0	58.0	79.2	4.8
150.0	110.8	85.3	67.3	115.2	3.8
	114.8 91.4 93.8 157.9 105.5 103.4 135.1 98.1 203.5 146.0 itty 153.1 101.5	114.8 90.3 91.4 76.3 93.8 79.8 157.9 109.8 105.5 88.9 103.4 83.1 135.1 96.6 98.1 81.2 203.5 129.0 146.0 103.2 ity 153.1 111.7 101.5 85.6	(\$) (\$) (\$) 114.8 90.3 82.9 91.4 76.3 75.2 93.8 79.8 69.0 157.9 109.8 98.9 105.5 88.9 82.8 103.4 83.1 75.0 135.1 96.6 87.5 98.1 81.2 76.1 203.5 129.0 103.5 146.0 103.2 76.3 ity 153.1 111.7 100.2 101.5 85.6 74.0	Prof. Assoc. (\$)	Prof. (\$) Assoc. (\$) Asst. (\$) Lect./ No Rank (\$) Avg. (\$) 114.8 90.3 82.9 72.8 89.2 91.4 76.3 75.2 55.3 76.4 93.8 79.8 69.0 71.5 81.8 157.9 109.8 98.9 77.9 117.0 105.5 88.9 82.8 67.0 89.4 103.4 83.1 75.0 69.0 86.2 135.1 96.6 87.5 63.7 94.2 98.1 81.2 76.1 65.4 82.4 203.5 129.0 103.5 63.0 145.8 146.0 103.2 76.3 64.8 97.0 1ty 153.1 111.7 100.2 59.5 109.6 101.5 85.6 74.0 58.0 79.2

WASHINGTON

AA

Bates Technical College						
Bellevue College	99.7	89.6	78.2	76.7	90.4	6.1
Bellingham Technical College				89.5	89.5	4.5
Big Bend Community College				78.0	78.0	3.4
Cascadia College				85.4	85.4	7.9
Centralia College				70.9	70.9	5.2
Clark College				87.3	87.3	5.0
Clover Park Technical College				68.2	68.2	-13.4
Columbia Basin College				73.3	73.3	3.1
Edmonds College				77.8	77.8	4.1
Everett Community College				75.1	75.1	3.9
Grays Harbor College				73.7	73.7	3.2
Green River College				81.4	81.4	5.7
Highline College				83.4	83.4	7.7
Lake Washington Institute of Technology				76.4	76.4	2.2
Lower Columbia College				74.2	74.2	3.8
North Seattle College				81.9	81.9	3.5
Northwest Indian College				47.8	47.8	2.5
Olympic College				80.5	80.5	7.5
Peninsula College				64.6	64.6	-8.8
Pierce College District				75.9	75.9	4.3
Renton Technical College				91.2	91.2	3.9
Seattle Central College				86.5	86.5	5.9
Shoreline Community College				82.3	82.3	4.4
Skagit Valley College				79.0	79.0	4.7
South Puget Sound Community College				67.9	67.9	3.0
South Seattle College				65.0	65.0	-13.3

State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)	State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)
Spokane Community College			•	77.8	77.8	8.3	Shepherd University	77.6	65.8	63.8	50.5	66.5	1.6
Spokane Falls Community College	•		•	76.0	76.0	8.3	West Virginia University	124.8	94.7	80.5	52.4	95.6	4.0
Tacoma Community College				80.3	80.3	4.3							
Walla Walla Community College				79.3	79.3	5.5	WISCONSIN						
Wenatchee Valley College				81.9	81.9	6.2							
Whatcom Community College				79.8	79.8	6.1	AA						
Yakima Valley College				73.5	73.5	5.6	Blackhawk Technical College				75.3	75.3	-0.5
							Chippewa Valley Technical College				77.0	77.0	6.7
BA+							Fox Valley Technical College				87.4	87.4	3.3
Central Washington University	106.5	86.2	73.8	48.8	80.5	-2.5	Gateway Technical College				88.3	88.3	3.8
The Evergreen State College				79.4	79.4	6.7	Lac Courte Oreilles Ojibwe University				56.0	56.0	9.3
University of Washington-Bothell Campus	130.4	107.8	95.4	82.2	110.0	5.0	Lakeshore Technical College				74.5	74.5	2.5
DOCTORAL							Madison Area Technical College				99.0	99.0	2.4
Eastern Washington University	116.0	92.4	83.8	63.8	89.5	5.2	Mid-State Technical College	•			73.9	73.9	0.2
University of Washington-Seattle Campus							Milwaukee Area Technical College	•			98.8	98.8	0.3
, , ,	157.3	114.7	103.4	60.4	126.4	1.6	Moraine Park Technical College				81.4	81.4	4.8
University of Washington-Tacoma Campus	129.0	99.2	89.1	68.4	100.5	3.5	Nicolet Area Technical College						
Washington State University	122.3	90.3	77.7	51.0	92.4	4.0	Northcentral Technical College				76.9	76.9	4.9
Western Washington University	126.3	100.9	79.3	63.2	98.7	0.6	Northeast Wisconsin Technical College						
							Northwood Technical College				74.0	74.0	1.6
WEST VIRGINIA							Southwest Wisconsin Technical College	•			82.0	82.0	12.6
AA							Waukesha County Technical College				85.4	85.4	0.5
Blue Ridge Community and Technical College		101.4	59.9	51.2	58.9	1.9	Western Technical College				74.5	74.5	1.8
BridgeValley Community & Technical College	70.3	62.8	56.0	42.7	57.4	0.8	B4.						
Carver Career Center				48.6	48.6		BA+	02.0	721	74.2	F0.4	71.3	
Eastern West Virginia Community and							University of Wisconsin-Parkside	92.0	73.1	74.2	50.4	71.3	6.0
Technical College		55.6		42.1	44.4	6.3	University of Wisconsin-Platteville	78.7	70.8	66.5	49.3	66.6	1.9
Glenville State University	71.0	61.3	50.1	47.7	57.5	4.4	University of Wisconsin-Superior	68.1	67.9	53.6	49.2	60.5	-0.3
Mountwest Community and Technical College	2 70.0	45.7	43.3	37.1	49.2	-3.1	DOCTORAL						
New River Community and Technical College	90.2	71.2	61.2	53.3	63.4	19.3	University of Wisconsin-Eau Claire	88.2	75.9	75.5	53.4	75.3	1.7
Pierpont Community and Technical College	76.2	58.6	57.1	48.3	56.3	2.2	University of Wisconsin-Green Bay	81.1	64.9	63.3	45.8	65.4	2.4
Potomac State College of West Virginia Universit	y 75.0	65.9	56.1	50.7	60.0	5.6	University of Wisconsin-La Crosse	79.8	68.1	67.3	45.0	69.9	1.7
Southern West Virginia Community and							University of Wisconsin-Madison	178.3	129.7	106.7	75.1	135.4	3.7
Technical College	58.8	54.5	47.1	44.9	50.5	9.1	University of Wisconsin-Milwaukee	114.5	87.1	84.8	51.4	83.9	0.7
West Virginia Northern Community College	62.2	56.9	54.4	44.1	51.9	3.6	University of Wisconsin-Oshkosh	84.9	70.8	66.8	50.1	70.9	3.5
West Virginia University at Parkersburg	67.1	56.9	47.0	38.9	51.5	0.7	University of Wisconsin-River Falls	82.3	77.6	70.1	48.4	73.2	0.8
ВА							University of Wisconsin-Stevens Point	74.3	64.7	64.9	47.9	66.3	2.7
West Virginia University Institute of Technology	97.8	77.2	66.9	53.4	73.1	5.8	University of Wisconsin-Stout	79.2	71.5	69.9	53.3	69.9	2.3
west viiginia oniversity institute or reciniology	31.0	11.2	00.3	33.4	15.1	J.0	University of Wisconsin-Whitewater	84.6	78.6	79.7	56.2	74.6	1.6
BA+													
Bluefield State University	64.6	61.3	53.8	41.2	57.9	-1.9	WYOMING						
Concord University	72.5	71.0	59.4	43.1	64.6	6.2	AN I CHAILIAG						
Fairmont State University	77.7	66.2	58.3	48.6	63.5	3.4	AA						
West Liberty University	76.0	72.0	59.6	48.1	64.5	4.2	Casper College	•			64.0	64.0	2.3
West Virginia State University	71.4	63.0	60.0	40.8	61.2	6.4	Central Wyoming College	63.8	55.6	56.8	58.0	60.4	43.4
							Eastern Wyoming College	63.5	53.3	49.2	44.7	53.7	4.4
DOCTORAL							Laramie County Community College				65.6	65.6	7.3
Marshall University	86.6	75.0	68.8	42.6	74.4	2.8	Northern Wyoming Community College Di	strict .		70.2	58.7	64.5	7.8

State/School	Prof. (\$)	Assoc. (\$)	Asst. (\$)	Inst./ Lect./ No Rank (\$)	Avg. (\$)	% Chng. (%)
Northwest College	78.6	66.8	66.7	56.4	64.4	1.9
Western Wyoming Community College	79.2	67.2	56.9	53.0	62.3	7.4
DOCTORAL						
University of Wyoming	122.4	92.8	84.2	64.9	93.7	4.4

State/School	Inst./ Lect./ %					
	Prof.	Assoc.	Asst.	No Rank	Avg.	Chng.
	(\$)	(\$)	(\$)	(\$)	(\$)	(%)